Balances due from customers were reported as follows:

Tobacco in the Louisville factory, including Incidentals, was reported fully insured. The value on August 31st amounted to a total of \$185,561.62. Description follows:

A Leaf B C D E Tie A Leaf B C D E A Leaf B		RECUIREMENT 10,338 54,789 164,369 159,683 11,107 - 5,229 -4,279 1,308 1,069 -	ON HAND 45,266 71,189 45,038 18,041 100 50,755 4,055 4,055 4,0965 4,9565 4,9565 4,9581 13,7810 9,938 100 100 100 100 100 100 100 10	SURPLUS 34,928 16,400 - 7,734 100 26,476 4,950 8,965 4,540 3,469 2,581 13,725 19,630 30,969 600	SHORTAGE  118,975 114,645  169
	The same	412,171	366,309	187,927	233,789
				Shortage -	45,862

Shipments in August 1944 compared with the same month in the previous two years as follows:

	1944	1943	1942
John Holt & Co	68,975 38,5 <b>3</b> 8	83,696 11,56 <b>7</b> 2,240	64,973
Commonwealth Trust, Ltd.	107 517		611 077
Export - August	107,513	97,503	64,973
Total Export - 8 Months	375,657	469,894	420,614
Domestic - August	5,755	32,855	43,035
Total Domestic - 8 Months	-126,744	218,573	198,835
Grand totals	502,401	688,467	619,449

The President reported the difficulty in securing labor and stated that even though we would have very little work for our employees for about thirty days before we would receive the new crop, he thought it best to retain them on the payroll instead of closing the factory completely.

The President also reported that Mr. Vernon, our former General Manager, had now been re-employed by the Company, that he was pleased with his attitude and was very glad to have him with us again. His salary, he hoped, would be the same as when he left, but it was a possibility that we would have to first make application with the War Manpower Board.

Mr. Campbell stated that he intended to leave the following day for Washington, where he would discuss the problems of the postwar trade in the export of Leaf Tobacco. He would be accompanied by Mr. Fitzpatrick, Mr. Eccles, and Mr. Watson. They have drawn up a brief that covered the recommendations, etc., which they intended to discuss personally with the officials there. Mr. Campbell also stated that he thought this would be a very important meeting.

There being no further business to bring before the Board, the meeting adjourned.

October 19, 1944

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, October 19th, at the office of the Company, with Mr. Mansfield, Judge Clarke, and Mr. Campbell, all of the Directors present.

held September 28th

The Minutes of the meeting, including the Treasurer's report,
were read and approved.

A Trial Balance at the close of business September 30th was submitted, showing balances in banks amounting to \$ 4,862.91.

Lincoln Bank & Trust Co. ---- \$ 3,830.16 First National Bank ---- \$ 1,032.75 \$ 4.862.91

Trial Balance showed Discounts amounting to a total of \$70,000.

Lincoln Bank & Trust Co. ---- \$ 35,000.00 First National -----, 35,000.00 \$ 70,000.00

Balances due from customers were reported as follows:

C.F.A.O. ----- \$ 700.95 Commonwealth Trust, Ltd. ---- \$ 506.87 \$ 1207.82

Tobacco in the Louisville factory, including Incidentals, was reported fully insured. The value on September 30th amounted to a total of \$189,119.61. Description follows:

Hogsheads \$ Loose Prepared (Proctor)	46,323.32 23,462.51 9,643.62
Prepared (Obsolete)	4,621.57
To be reworked and pre-	
pared for shipment	93,267.70
C.F.A.O. Tobacco	2,582.10
Salvaged - Sprinkler	568.92
Incidentals	4,794.67
J.E.Bohannon Co	3,855.20
\$	189,119.61

The position of workable stock was reported as follows:

	Requirement	On Hand	Surplus	Shortage
A Leaf Narrow  B  " C  " D  " Tie  A Leaf Dk. Fired M-2  B  " C  " D  " A Leaf Brt. Fired M-1  B  A Dark Fired M-4  B  " C Leaf Brt. Fired M-3  A Leaf Broad  B  " C  " C  " C  " C  " C  " C  " C	10,338 54,789 164,369 159,683 11,107 - 5,229 4,279 1,308 1,069	450,999 50,999 50,999 50,999 50,999 18,140 40,7187 10,7187	35,430 - 7,008 140 24,474 8,187 4,050 12,265 4,469 10,425 10,425 10,425 10,425 10,425 10,526 30,526	3,820 109,070 106,317 
	412,171	363,978	172,218	220,411
			Shortage -	48,193

Shipments in September 1944 compared with the same month in the previous two years as follows:

	1944	1943	1942
C.F.A.O. John Holt & Company Commonwealth Trust	<u>-</u> -	CS =	22,170 58,696 4,088
Export - September	0	_	84,954
Total Export - 9 Months	375,657	469,894	505,568
Domestic - September	6,750	51,670	9,650
Total Domestic - 9 Months	133,494	270,243	208,485
Grand Totals	509,151	740,137	714,053

On the call for reports or suggestions, Mr. Mansfield stated that he would report on the Tobacco Crop later, when the tobacco is in the barn; also that we could not look for any cheap tobaccos for the next two years as the Government has insured the farmers.

Mr. Campbell reported that while in Washington they were very pleased with the cooperation of all the Agencies, also with the information they were able to give; that they all felt very much encouraged especially with the British officials. The French officials were not helpful; they did not get any encouragement from them, and it is doubtful if we will get much if any business in 1945. They felt that a revolution is coming and until that is over we cannot hope for much from France. They were working on an allocation of one thousand tons of leaf tobacco in 1945. Mr. Campbell concluded by stating that if we do not buy our tobacco for this French trade when the market opens, the chances are we will not get any when the trade opens.

There being no further business to bring before the Board, the meeting adjourned.

november 28, 1944 X.E. Webs, Secy.

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., postponed from November 16th, was held this day November 28th at the office of the Company, with Mr. Mansfield, Judge Clarke, and Mr. Campbell, all of the Directors present.

held October 19th

The Minutes of the meeting, including the Treasurer's report,
were read and approved as corrected.

A Trial Balance at the close of business October 31, 1944 was submitted, showing balances in banks amounting to \$ 1,133.11.

Lincoln Bank & Trust Co. --- \$ 795.14 First National Bank ---- \$ 337.97 \$ 1,133.11

Trial Balance showed Discounts amounting to a total of \$75,000.

Lincoln Bank & Trust Co. --- \$ 40,000.00 First National ----- \$ 5,000.00 \$ 75,000.00

Balances due from customers were reported as follows:

Tobacco in the Louisville factory, including Incidentals, was reported fully insured. The value on October 31, 1944 amounted to a total of \$ 150,744.58. Description follows:

The position of workable stock was reported as follows:

A Leaf Narrow  B  C  T  D  Tie  A Leaf Dk.Fired M-2  B  C  B  C  B  B Leaf Brt.Fired M-1  A Dark Fired M-4  B  C Leaf Brt. Fired M-3  AA Leaf Broad  A  B  C  D  H  C  H	REQUIREMENT 6,178 43,801 131,413 122,774 4,878 5,229 4,279	ON HAND 31,444 20,462 36,532 6,535 28,710 5,5265 12,540 32,5375 18,545 18,5375 18,345 12,345 12,345 12,7906	SURPLUS 25,266 1,454 150 24,431 8,100 5,550 12,265 4,540 3,465 2,581 18,375 1,630 21,037 11,066 631 200	SHORTAGE  23,339 94,482 84,249  1,694
		-71,700	110,111	207,704

Short ---- 63,023

Shipments in October 1944 compared with the same month in the previous two years as follows:

	1944	<u> 1943</u>	1942
C.F.A.O. John Holt & Company	49,676 48,320	21,715 71,148	66,171 21,102
Commonwealth Trust, Ltd.	_	<del>.</del>	_
Export - October	97,996	92,863	87,273
Total Export - 10 Months	473,653	562,757	592,841
Domestic - October	17,285	mig	14,620
Total Domestic - 10 Mos.	150,779	270,243	223,105
Grand Totals	624,432	833,000	815,946
-			

Mr. Campbell reported that the Company had received a cable from Mr. Camille Coquat, which read: "ALL ARE WELL AND SAFE. GREETINGS". Mr. Coquat is one of the Company's very best friends and we were very glad to hear from him.

It was Mr. Mansfield's intention to leave for Bowling Green after this meeting. He will remain there and attend to the buying of our tobacco and after the Market has opened will report on the new crop and prices. The Market is expected to open December Sth.

A general discussion of the business followed, after which the Board of Directors adjourned.

E. Neber Decretary.

December 21, 1944

## BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, December 21, 1944, at the office of the Company, with Mr. Mansfield, Judge Clarke, and Mr. Campbell, all of the Directors present.

The Minutes of the meeting held November 28th, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business November 30,1944 was submitted, showing balances in banks amounting to \$ 35,133.17.

Lincoln Bank & Trust Co. ---- \$ 32,983.66 First National Bank ---- \$ 32,983.66 2,149.51 \$ 35.133.17

Trial Balance showed Discounts amounting to a total of \$ 75,000.

Lincoln Bank & Trust Co. ---- \$ 35,000.00 First National Bank ---- \$ 40,000.00 \$ 75,000.00

Balances due from Customers were reported as follows:

Tobacco in the Louisville factory, including Incidentals, was reported fully insured. The value on November 30, 1944 amounted to a total of \$ 135,705.36. Description follows:

Hogsheads 26,559,23	Z
	2
Loose 24,055.3	5
Prepared (Proctor) 8,639.90	)
Prepared (Obsolete) 897.7	
To be reworked & Prep. for Shipment 67.099.10	5
C.F.A.O. Tobacco 2,582.10	
Salvaged - Sprinkler 588.98	
T 4 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
Incidentals 5,283.01	L.
\$ 135 705.36	

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B " C " D " E " Tie " A Leaf Dk.Fired M-2 B " C " D " E " B Leaf Brt. Fired M-1 A Leaf Dk.Fired M-4 B " C Leaf Brt.Fired M-3 AA Leaf Broad A " B "		22,57360 3,661 3,661 3,661 3,661 3,660 3,750	16,218 2,465 - 1,500 26,950 12,565 4,565 10,425 10,425 10,425 10,425 10,425 10,385 210,295 200	00 85,842 106,035 112 722 - - - -
	318,552	272,017	146,176	192,711
		10,	Shortage -	46,535

Shipment in November 1944 compared with the same month in the previous two years as follows:

	1944	1943	1942
S. B. Smith & Co C.F.A.O John Holt & Co	900 32,969	24,821 61,809	_
Commonwealth Trust Brandt & Co	2,576	61,809	-
Export - November	Statistics and the state of the	86,630	
Total Export - 11 Mos.		649,387	592,841
Domestic - November	r 40,498	55,060	35,781
Total Domestic-llMos.	191,277	325,305	258,886
Grand Totals	705,775	974,690	851,727

Mr. Mansfield reported that tobacco is of a little better quality than he expected, due to weather conditions during the growing season; the only trouble is gettingenough short tobacco. Mr. Mansfield also stated he believed we will be forced to buy longer tobacco and cut it down and thought it would be cheaper for our customers to let us cut the tobacco rather than to increase the heads.

Mr. Campbell reported that on our purchase so far Mr.Mansfield bought about 200,000 pounds of tobacco, which is practically one-third of our purchase. The last figures show that our average cost is \$25.61, which is a little less than we paid last year and a little less than we expected to pay this year.

Mr. Campbell also reported that we have been successful in obtaining Mr. Tilford Payne for work in our office and factory and that we are very forturate in being able to get him. He will start to work January 1st. He was employed by the Receiver of the National Bank of Kentucky at the time we employed him.

507.

Mr. Campbell recommended to the Board that they grant an increase of 15 per cent starting January 1st to our salaried employees, subject to the approval of the War Labor Board. (The salaries of Mr. Campbell and Mr. Mansfield are not included in this recommendation.)

Judge Clarke moved that we grant the request for an increase of 15 per cent to the salaried employees, subject to the approval of the War Labor Board, effective January 1st. This motion was seconded by Mr. Mansfield. Unanimously carried.

There being no further business, the Board of Directors adjourned.

approved January 30,1945

### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., postponed from January 18, 1945, was held this day, January 30th at the office of the Company, with Mr. Mansfield, Judge Clarke, and Mr. Campbell, all of the Directors present.

The Minutes of the meeting held December 21, 1944, including the Treasurer's report, were read and approved as corrected.

A Trial Balance at the close of business December 31, 1944 was submitted, showing balances in banks amounting to \$ 3,925.23.

Lincoln Bank & Trust Co. -- \$ 1,702.73 First National Bank ----- \$ 2,222.50 \$ 3,925.23

Trial Balance showed Discounts amounting to a total of \$ 80,000 in the Lincoln Bank & Trust Company.

Balances due from Customers were reported as follows:

C.F.A.O. ----- \$ 9,208.50 John Holt & Company--- 6,553.03 Commonwealth Trust,Ltd. 2,069.37 Brandt & Co. ----- .00 Luckett-Wake Tobacco Co. 740.20 \$ 18,571.10

Tobacco in the Louisville factory, including Incidentals, was reported fully insured. The value on December 31, 1944 amounted to a total of \$ 188,868.04. Description follows:

Hogsheads	\$ 61,035.62
Prepared (Proctor)	24,373.15 8,639.90
Prepared (Obsolete)	1,141.75
C.F.A.O. Tobacco	2,582.10
Salvaged - Sprinkler Incidentals	588.92 5,049.42
Tobacco in Bowling Green	 12,150.00
×	\$ 188,868.04

The position of workable stock was reported as follows:

	Requirement	On Hand	Surplus	Shortage
A Leaf Narrow  B " C " D " E " A Lf. Dk.Fired M-2  B " C " D " E "	6,178 41,846 125,537 117,019 4,443 - 5,229 4,279	47,230 58,150 92,176 66,718 8,825 900 2,250 27,405 4,950 5,550 8,965	41,052 16,304 4,382 900 23,126 4,950 5,550 8,965	33,361 50,301 
B Lf Brt.Fired M-	1. –	4,540	4,540	_

A Dark Fired M-4 B " E " C Lf Brt.Fired M-3 D " AA Leaf Broad A. Leaf Broad B " C " D "	Requirement	On Hand  3,470 5,180 13,725 11,275 7,550 1,385 630 28,805 200	3,470 5,180 13,725 11,275 7,550 1,385 630 28,805 	Shortage
	304,531	399,879	181,989 Shorta	86,641 ge- 95,348

Shipments in December 1944 compared with the same month in the previous two years as follows:

	1944	1943	1942
C.F.A.O John Holt & Co	18,399 14,021	-	88, <b>1</b> 78
Commonwealth Trust, Ltd. Brandt & Co	1,512	_	enter
Export - December	33,932	_	88,178
Total Export - 12 Mos.	548,430	624,566	681,019
Domestic - December	5,910	2,515	32,460
Total Domestic- 12 Mos.	197,187	327,818	291,346
Grand Totals	745,617	952,384	972,365

Shipments for the full year 1944 compared with the two previous years as follows:

			ET.
S. B. Smith & Co	1944 900	1943	1942
John Helt & Company	292,262 244,092	302,909 313,257	364,880 311,322
Commonwealth Trust, Ltd. Brandt & Co	6,776 4,400	313,257 8,400	311,322 4,816
Export Shipments	548,430	624,566	681,019
Domestic Shipments	197,187	327,818	291,346
Grand Totals	745,617	952,384	972,365
	- The Control of the		

Statement showing the outcome of the business for ten months had been previously submitted, showing a total Inventory as of October 31, 1944 at a value of \$ 152,480.06, and an Undivided Surplus of \$ 70,316.66.

The President recommended for the consideration of the incoming Board of Directors, which are to be elected at the Stockholders meeting, that a dividend of 7 per cent be declared to Preferred stockholders,  $3\frac{1}{2}$  per cent payable in January 1945 to preferred stockholders of record January 1, 1945, and  $3\frac{1}{2}$  per cent payable in July 1945 to preferred stockholders of record July 1, 1945.

The President read letter from the Vice-President of the First National Bank, in which he enclosed six copies of EXHIBIT L and six copies of EXHIBIT N for execution in connection with their Voting Permit. It was requested that a resolution be passed authorizing the execution of these agreements and to have said agreements executed and returned.

Judge Clarke moved that the authorized Officers be authorized and directed to execute the Exhibits L and N. Motion was seconded by Mr. Mansfield and unanimously carried. Exhibits are as follows:

# EXHIBIT L AGREEMENT TO PERMIT EXAMINATIONS

For the purpose of enabling the FIRST NATIONAL BANK OF LOUISVILLE to obtain a voting permit under the authority of section 5144 of the Revised Statutes, the undersigned agrees that such examinations and audits of its affairs as may be necessary to disclose fully the relations between it and the

FIRST NATIONAL BANK OF LOUISVILLE and (Trustees under Trust Agreement with Reference to Stock of the First National Bank of Louisville, Ky. and Other Corporations, dated July 1, 1925)

and the effect of such relations upon the affairs of the undersigned may be made during the life of such permit by examiners approved by the Board of Governors of the Federal Reserve System and that the undersigned will furnish to the Board any information respecting its condition which the Board may require.

This agreement shall become effective upon the granting of the voting permit referred to above and shall continue in effect until such voting permit may be revoked, or surrendered with the approval of the Board of Governors of the Federal Reserve System.

(Seal)

Attest:

By Authorized Officer

THE CAMPBELL COMPANY, INC.

Secretary

I HEREBY CERTIFY that the agreement set out above was presented to the Board of Directors of the Campbell Company, Inc., at a meeting duly called and held at 506 E. Caldwell, Louisville, Kentucky on the 30th day of January 1945, at which a quorum was present and voted and that such Board of Directors duly authorized the execution and delivery of such agreement on behalf of such organization by the persons whose signatures are affixed to such agreement.

(Seal)

Secretary

# EXHIBIT N AUTHORIZATION TO FURNISH INFORMATION

The undersigned, having applied to the Board of Governors of the Federal Reserve System for a voting permit under the authority of section 5144 of the Revised Statutes, hereby authorizes all State and Federal authorities and instrumentalities and all clearing house associations and other similar organizations to furnish the Board of Governors of the Federal Reserve System or its representatives with any reports or information concerning the undersigned or any of the organizations consenting hereto which may be contained in their respective files and records; and the undersigned further authorizes the interchange of reports and information concerning the undersigned or any of the organizations consenting hereto between the Board of Governors of the Federal Reserve System or its representatives and any of the aforesaid authorities, instrumentalities associations, or organizations having jurisdiction of the undersigned or any organization consenting hereto.

	( also nam	e as above - Trustees, etc.)
		Ву
Consent:	(Seal)	THE CAMPBELL COMPANY, INC.
Date		Rd UnO1126d Ollice1
(Seal)		ByAuthorized Officer
		Name of Applicant

The President reported that he completed an Agreement with the Brown-Forman Company in renting part of our factory for the sum of \$250.00 per month. Judge Clarke moved that this action of the President be ratified and confirmed. Motion was seconded by Mr. Mansfield. Unanimously carried.

There being no further business, the Board of Directors adjourned, to meet again after the Stockholders meeting.

Affrord Teb. 27. 1945 X. 2 Weber, Lecy.

STOCKHOLDERS MEETING OF CAMPBELL COMPANY, INC.

The annual meeting of the Stockholders of Campbell Company, Inc., postponed from January 18th, was held at the office of the Company, 506 E. Caldwell, Louisville, Ky., January 30, 1945.

The Stockholders owning all of the outstanding shares of Common stock, which is the only voting stock, were present in person as follows:

Judge Clarke, representing the
Kentucky Trust Company, Trustee,
u/w Charles D. Campbell, Deceased ... 367 shares
W. S. Mansfield ... 120
Judge Ernest S. Clarke ... 4
C. W. Campbell ... 5
Katharine E. Weber ... 4

Judge Clarke was elected Chairman of the meeting.

Miss Weber was elected Secretary of the meeting.

The Minutes of the previous stockholders meeting held February 3, 1944, including the President's and Treasurer's reports, were read, and upon motion duly made, seconded and unanimously carried, were approved as read.

The annual report of the President was then read, which embodied a balance sheet for the ten months ended October 31, 1944. The President's report is as follows:

"TO THE STOCKHOLDERS OF CAMPBELL COMPANY, INC.

In submitting this, my first annual report as your President, I find it very difficult to make a report of the past year which will properly reflect the actual progress that has taken place in our business. Because of the fact that it was necessary for me to undergo a slight operation and spend several days in the hospital just previous to our annual meeting I have not had the time to properly prepare my report in detail as I would like to do. In my opinion we have come such a long ways from the position we found ourselves in at this same time last year, and there are so many intangibles that enter into this improvement, I will confine myself in this report to generalities.

To more clearly convey to you the progress we have made during the past year I think it advisable to analyze and re-state briefly the position we found ourselves in at the beginning of the year. We already know of the very serious difficulties we had been encountering for the past several years in the processing of our tobaccos, in that we were getting too much moisture in them for reasons unknown to us, which resulted in our tobacco becoming moulded and funked prior to being received on the West Coast. This caused numerous complaints as well as claims and last January both Messrs. Holt and the French Compagnie suspended all shipments and cancelled all orders. We were at that time in the midst of making our new purchase and we of course stopped our buyers upon receipt of this news. However, we advised our friends that if we did not buy our tobaccos at this time while the markets were open we would be unable to supply them during the year, and they in turn replied that any tobaccos we bought would have to be on our own responsibility. We decided to purchase on our

own responsibility up to the amount of their shipments for 1943. This action required a great deal of courage not only on account of the chaotic condition our business was in, but on account of the fact that our grades were selling at their highest prices in history and we were not at all sure that we could dispose of this tobacco should we be unable to complete our shipments. However, this action has now been justified by the fact that on January 17th we completed the remodeling of our order room, which we believed and later proved was causing the excess moisture in our tobaccos, and from that date on we have not had any trouble whatsoever in the processing of our tobaccos. Our customers on February 5th and 9th cabled us to resume shipments and re-instated part of their orders and have since taken their complete orders, so that now we feel without question of any doubt that this trouble has been overcome.

We have not had a single complaint during the year. I am told that this has never happened before in the history of the Company. As a result of our difficulties our customers had lost confidence in our ability to furnish them with satisfactory tobaccos and our biggest problem then was to re-establish their confidence in us and re-create the good will that has always existed between our respective companies. I personally believe that during this past year we have gone a long ways toward accomplishing that objective, and the fact that they have increased their orders for the year 1945 approximately 75.85% over the ten months period 1944, bears me out in that feeling. We of course have a long ways yet to go and I am sure I speak for the whole organization when I say that all of our efforts are being devoted to that end.

At the annual meeting last year it was decided to change our fiscal year to end on October 31st instead of December 31st each year, so this year's statement only covers the ten month period from January 1, 1944 to October 31, 1944. As no comparative figures for this same period of the preceding year are available of course no comparison will be made here, only to call your attention to the fact that in comparison with the preceding twelve months period, with the exception of the cost of tobacco purchased and used with increased 10.69%, all of our operating costs as well as administrative and general expenses were decreased during the ten months period, although we had to open up, inspect and re-work approximately 42,423 pounds of packed tobacco that had either become funked or we were doubtful about it proving satisfactory. This of course added quite a bit to our factory labor cost during the year. I would also like to point out to you that we still have approximately 97,162 pounds of this same tobacco that will be re-worked during the coming year, which will necessarily increase our present factory labor costs proportionately. Our statement shows that we made a profit on our export business during the ten months period but our net loss of \$ 767.16 was due to the fact that we succeeded in selling all of the flood damaged tobacco we had been carrying for so many years at the price it was being carried on the inventory. However, there was a loss in weight in this tobacco amounting to approximately 22%, which of course is reflected in the statement as a dollar loss and accounts for our net loss. Our surplus account was decreased during this period in the amount of \$ 15,156.22, which is accounted for in the payment of a claim for damaged tobaccos to John Holt & Company in the amount of \$ 15,250.00. However, there is a credit against this account amounting to \$ 1,940.20 for a claim for refund of 1942-1943 Federal income taxes.

As stated previously in this report, we have had an increase in our indicated orders for Messrs. John Holt and the French Compagnie of approximately 75.85% over the ten months period of 1944. Our orders at this time are as follows:

JOHN HOLT & CO.

FRENCH COMPAGNIE

Nigeria Gold Coast	444,390 57,000	lbs
Total	501,390	1bs

Nigeria 315,000 lbs Gold Coast 12,000 Total 327,000 lbs

During the year we were successful in obtaining a new customer in Messrs. Brandt & Co. of Alexandria, Egypt. We made them a trial shipment of 2000 pounds of Air-Cured tobacco and 2400 pounds of Fired and since receiving this shipment they have placed another order for 5500 pounds and requested prices for a further substantial amount. I believe this account will develop into a very valuable one for the Company and we will do our utmost to please them.

Our Vice-President will cover the crop and our purchases to date in his report and I will not attempt here to touch on that aspect of the business, only to state that as of January 20, 1945 we had purchased 498,065 pounds of One-Sucker tobacco at a cost of \$ 124,544.13, which is a floor average of \$ 25.01 against a floor average of \$ 25.42 in 1944. While this shows a decrease of 41¢ While this shows a decrease of 41¢ over our last year's cost, we have increased our tentative price-list for 1945 approximately 12% or approximately \$ 4.50 per hundred pounds average over last year's prices. I believe that we can complete our purchases at a no higher cost than the above average, and while we know that when we have to negotiate a new Union contract in February we will have to grant our employees a wage increase of approximately  $5\phi$  per hour (this increase already having been granted by our two principal competitors) and with the proposed 15% salary increase to our salaried personnel, the increase we have made in our selling prices will not only absorb that additional wage and salary increase, but unless something unforseen should happen and our customers are unable to take all of their orders during the year, we should make our allowable profit of \$2.00 per hundred pounds with ease.

I should point out to you here, however, that the tobacco we would have shipped in November and December of 1944 is carried over into our new fiscal year beginning November 1, 1944 and it will have to be prepared and invoiced at the old price-list so it will probably be February 1945 before we will be able to use the new prices. These carried over orders amount to 157,000 pounds. We will also use during the year approximately 100,000 pounds of the re-worked tobaccos previously referred to, that are carried on our inventory at the prices of prepared tobacco; so this together with the extra labor cost will increase our manufacturing costs considerably, although provision has increase our manufacturing costs considerably, although provision has been made for it in our new prices.

I now come to our organization. Only through the very fine cooperation and loyalty of the members of our organization, who have been with the Company so long, have we been able to accomplish that which we did during the past year. There were times, I know, when each of them felt that the future, for them at least, looked very black and no small part of the credit for our accomplishments belongs to them, and it has given your President a very comfortable and secure feeling to know that he had people of such calibre to fall back on in the operation of this business. I recommended at the December meeting of the Board of Directors an increase in salaries for Miss Weber, of the Board of Directors an increase in salaries for Miss Weber, Mr. Kennedy, Mr. Sheehan, Mr. Graf and Miss Huffman, which were approved by the Board, and we have made application to the proper governmental authorities for their approval of the salary increases, which I hope will be forthcoming, as they are well justified.

During the year we re-employed Mr. U. A. Vernon, former General

Manager of the Company, but unfortunately he was unable to re-adjust
himself and after a very short period we found it necessary to dispense with his services. However, we have succeeded in obtaining Mr. Tilford S. Payne and he entered on his duties on January 1st of this year, and I believe that we will benefit greatly, and protect a weak spot that had developed in our organization, as soon as he has had time to absorb and become acquainted with our operations.

In closing this, my first annual report, I wish to express my personal feeling of optimism for the future of the business. We har gone through a very critical period, but I am now positive that we are on the up-grade and this year should be a profitable one. I believe that we can now foresee the end of the European war, at least, in the near future, which would not only enable our friends to do more business but open up the French trade as well, and it will certainly ease the shipping situation and the very tight labor conditions we have been concerntaring. I herewith submit the belonce sheet for the ten months encountering. I herewith submit the balance sheet for the ten months period ending October 31, 1944, with the recommendation to the incoming Board of Directors that the usual payment of the 7% dividend to preferred stockholders of January 1, 1945,  $3\frac{1}{2}$ % payable in January and  $3\frac{1}{4}$ % in July 1945 to stockholders of record July 1, 1945 be made.

Respectfully submitted,

CAMPBELL COMPANY, INCORPORATED STATEMENT OF FINANCIAL CONDITION AS OF OCTOBER 31, 1944

ASSETS		
Current Assets		
Cash	1,158.11 47,060.27	
Accounts Receivable	47,060.27	
Inventories	1	and Core lele
Tobacco and Manufacturing Supplies	152,480.06	200,698.44
Fixed Assets - Depreciated Value		
Land	5,582.07	
Buildings	27,983.19 11,059.67	luly Call ar
Machinery and Fixtures	11,059.67	44,624.93
Investments		
Stocks Owned	2,926.00	24 (27 22
Face Value - Paid <b>u</b> p Life Insurance	15,677.00	18,603.00
Other Assets	77	
Due from Officers and Employees	555·33 700.66	
Accounts Receivable - Past Due	700.66	
Depositors' Refunding Certificate	5,004.20 1,940.20	Ø 000 70
Claim for Federal Income tax Refund	1,940.20	8,200.39
Deferred_Charges		1,887.78
Total Assets		2/4.014.54
LIABILITIES		
Current Liabilities ·	- 1.1.0	
Accounts Payable	1,442.51	
Notes Payable	75,000.00	76 066 07
Accrued Expenses	1,844.44	78,286.95 410.93
Reserve for Employees' Benefits	. (7)	410.93
Net Worth, represented by		
Capital Stock		
Preferred 75,000.00	705 000 00	
Common	125,000.00	30F 736 ((
Surplus	70,316.66	195,316.66
Total Liabilities and Net Worth		2/4,014.54

Note: The Company is contingently liable for damaged tobacco claims as explained in detail on Page 3, "Scope of Engagement".

The Vice-President's report was read, which is as follows:

"TO THE STOCKHOLDERS OF CAMPBELL Gentlemen:

Report on the 1945 crop of Tobacco. I thought that before the crop was put on the Market the quality would be very low but to my surprise it has turned out better than I expected, and also very light in weight, enabling us to make a better count of heads than we thought was possible.

At present we have bought about two-thirds or better of our purchase for this year in the One Sucker District, or better known as the Bowling Green District, and at a price a little less than we figured in the beginning. At present we have bought 500,000 pounds and expect to buy about 200,000 pounds more. In addition to this we have 100,000 pounds of old stock, making our total for the year 800,000 pounds of the narrow leaf Air-Cured, which will take care of all orders we have at present. We expect to buy in the Owensboro District about 40,000 pounds, and in the Fired District 25,000 pounds, and as we see it this is all we will need this year.

The tobaccos are working out nicely as to quality and are making better weights than we expected; so taking it all as a whole, on account of the light body, enabling us to give more length in accordance with the specifications we have to fill, is working out nicely for the finished product. We have been in hopes we would be able to buy the balance of our tobacco at a little lower average, as the crop is turning out larger than everyone expected, but up to the present time we have seen very little signs of weakness in price, especially for the shorter grades we have to buy.

Respectfully submitted,

(Signed) W. S. Mansfield

The Treasurer's annual report was also read, which follows:

" TO THE STOCKHOLDERS OF CAMPBELL COMPANY Gentlemen:

On November 1, 1944 our balances in banks amounted to \$ 1,133.11; cash on hand for petty expenditures \$ 25.00, a total of \$ 1,158.11.

Tobacco Inventory as of November 1st amounted to \$ 146,415.84. Other Inventory, such as factory supplies, hogshead material and incidentals amounted to \$ 6,064.22, a total of \$ 152,480.06. All tobaccos and incidentals were insured under a General Cover Policy. The total insurance amounted to \$ 150,744.58.

During the year the Company received dividends from the Louisville Trust Company in the amount of \$ 97.50.

Claim for Refund on 1942 and 1943 Federal Income Taxes has been made in the amount of \$ 1,940.20, due to overpayment of Taxes.

For the ten-month period from January 1, 1944 to October 31, 1944 the maximum discounts were in the month of March, at which time they reached \$ 135,000. These were ninety-day notes, all of which were paid with exception of \$ 75,000. Discounts averaged \$ 13,500 for the ten-month period, and there was a balance of \$ 60,000 at the beginning of the year. The First National Bank was cleared in December, and we had funds available to clear the Lincoln Bank, but inas much as we had started our new purchase of tobacco the Lincoln Bank suggested using this cash instead of taking up the remaining discounts in the Lincoln Bank.

. The Company's banking arrangements have been made with the Lincoln Bank & Trust Company and the First National Bank. In each bank we have been given a credit of \$ 100,000 without collateral.

The annual dividend of 7 per cent to Preferred stock-holders was paid in 1944, amounting to \$ 5,250.00.

On June 30, 1944 the account of John Holt & Company was credited with the amount of \$11,045.88, for claim covering loss incurred on shipments of tobacco consigned to the Port Harcourt District including Onitsha and Calabar. The date of claim was March 30, 1944; tobacco was shipped from Louisville in 1942 and in 1943.

The Company has also paid additional State Income Taxes for the year 1939 amounting to \$ 33.38.

Tobacco purchased during the ten months amounted to \$94,898.02. Gross Sales amounted to \$223.931.39. Deliveries during this period amounted to 624,432 pounds. Of this amount 230,071 pounds were shipped to John Holt & Company; 240,894 pounds to the French Compagnie; 2,688 pounds to The Commonwealth Trust, Ltd., and 150,779 pounds to the Luckett-Wake Tobacco Co.

The cost of Sales increased 4.61%. Margin of Profit for the current period is 4.61% less than that for the preceding year.

The Company disposed of tobacco unsuitable for use as Prepared tobacco, and this transaction resulted in a loss for the period of approximately \$ 5,580.00.

All Expenses showed a decrease of 2.48% as compared to the year 1943.

Messrs. Waldman, Petot & Company have audited the books. A detailed statement is herewith submitted for examination. Statement of Operations shows an Operating Profit of \$ 2,441.25, and a Net Loss of \$ 767.16 from January 1st to October 31, 1944.

Respectfully submitted,

(Signed) K.E. Weber, Treasurer " CAMPBELL COMPANY, INCORPORATED STATEMENT OF FINANCIAL CONDITION AS OF OCTOBER 31, 1944

ASSETS		
Current Assets Cash Accounts Receivable Inventories	1,158.11 47,060.27	
Tobacco and Manufacturing Supplies Fixed Assets - Depreciated Value	152,480.06	200,698.44
Land Buildings Machinery and Fixtures	5,582.07 27,983.19	44,624.93
Investments Stocks Owned	2,926.00	44,024.93
Face Value - Paid Up Life Insurance Other Assets	15,677.00	18,603.00
Due from Officers and Employees Accounts Receivable - Past Due Depositors' Refunding Certificate Claim for Federal Income tax Refund	555.33 700.66 5,004.20 1,940.20	Ø 200 70
Deferred Charges Total Assets	1,940.20	8,200.39 1,887.78 274.014.54
LIABILITIES Current Liabilities Accounts Payable Notes Payable	1,442.51 75,000.00	
Accrued Expenses Reserve for Employees' Benefits Net Worth, represented by Capital Stock	1,844.44	78,286.95 410.93
Preferred 75,000.00 Common 50,000.00 Surplus Total Liabilities and Net Worth	125,000.00 70,316.66	195,316.66 274,014.54
		72. T.

Note: The Company is contingently liable for damaged tobacco claims as explained in detail on Page 3, "Scope of Engagement".

The Vice-President's report was read, which is as follows:

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Respectfully submitted,

(Signed) W. S. Mansfield

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The cost of Sales increased 4.61%. Margin of Profit for the current period is 4.61% less than that for the preceding year.

The Company disposed of tobacco unsuitable for use as Prepared tobacco, and this transaction resulted in a loss for the period of approximately \$ 5,580.00.

All Expenses showed a decrease of 2.48% as compared to the year 1943.

Messrs. Waldman, Petot & Company have audited the books. A detailed statement is herewith submitted for examination. Statement of Operations shows an Operating Profit of \$ 2,441.25, and a Net Loss of \$ 767.16 from January 1st to October 31, 1944.

Respectfully submitted,

(Signed) K.E. Weber, Treasurer " On motion by Judge Clarke, seconded by Mr. Mansfield, the President's, Vice-President's and Treasurer's reports were ordered spread on the minute book as part of this meeting.

It was moved, seconded and unanimously carried that all the acts of the Officers and Board of Directors of the Company during the past fiscal year be ratified and approved.

This motion was made by Mr. Campbell, seconded by Mr. Mansfield.

The election of Directors being next in order, Mr. Campbell nominated for Directors the following:

Judge Clarke Mr.W.S.Mansfield Mr.C.W.Campbell

There being no further nominations for Directors, it was moved by Mr. Campbell, seconded by Mr. Mansfield and unanimously carried, that the nomination be closed and that the Secretary be instructed to cast one ballot for the three Directors, which the Secretary reported had been done, and the three were declared elected Directors of Campbell Company, to act for the ensuing year, and until their successors were elected and qualified.

There being no further business to be brought before the meeting, upon motion the stockholders adjourned.

mest & Clarke

# ORGANIZATION AND DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The meeting of the Board of Directors of Campbell Company, Inc., was held January 30, 1945.

Judge Clarke nominated Mr. Campbell Chairman of the meeting. Meeting was called to order.

Miss Weber was appointed to act as Secretary of the meeting.
The Directors were present as follows:

Judge Clarke Mr. W.S. Mansfield Mr. C. W. Campbell

Judge Clarke nominated Mr.C.W.Campbell for President and General Manager of the Company to serve for the ensuing year or until his successor was elected and qualified; this nomination was seconded by Mr. Mansfield, and Mr. Campbell was declared unanimously elected President and General Manager of Campbell Company for the ensuing year or until his successor was elected and qualified.

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Judge Clarke nominated Mr.W.S.Mansfield for Vice-President of the Company to serve for the ensuing year, or until his successor was elected and qualified; this nomination was seconded by Mr.Campbell, and Mr. Mansfield was declared unanimously elected Vice-President of Campbell Company for the ensuing year or until his successor was elected and qualified.

Mr. Campbell nominated Miss Weber for Secretary and Treasurer of the Company to serve for the ensuing year, or until her successor was elected and qualified; this nomination was seconded by Judge Clarke, and Miss Weber was declared unanimously elected Secretary and Treasurer of Campbell Company for the ensuing year or until her successor was elected and qualified.

After the election of President, Mr. Campbell proceeded to act as Chairman of the meeting.

Motion was made by Mr. Campbell, seconded by Judge Clarke, that the salaries of the Officers for 1945 be the same as at the close of business October 31, 1944, with exception of Miss Weber's salary, which will be increased by 15 per cent effective January 1, 1945, provided approval is received from the War Labor Board.

Motion was made by Mr. Campbell, seconded by Mr. Mansfield, that the annual Director's fee of \$100.00 payable quarterly to Judge Clarke be reinstated.

Judge Clarke moved that we declare the Preferred stock dividend of 7 per cent,  $3\frac{1}{2}$  per cent payable in January 1945 to Preferred stockholders of record January 1, 1945, and  $3\frac{1}{2}$  per cent payable in July 1945 to Preferred stockholders of record July 1, 1945. This dividend was recommended by the President at the first Board of Directors meeting held this day. Motion was seconded by Mr. Mansfield and unanimously carried.

There being no further business to discuss, the Board of Directors adjourned.

Feb. 27,1945

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, February 27th at the office of the Company, with Mr. Mansfield, Judge Clarke, and Mr. Campbell, all of the Directors present.

The Minutes of the meetings held January 30, 1945, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business January 31, 1945 was submitted, showing balances in banks amounting to \$5,604.18.

Lincoln Bank & Trust Co. --- \$ 3,536.23 First National Bank ---- \$ 2,067.95 \$ 5,604.18

Trial Balance showed Discounts amounting to a total of \$165,000.

Lincoln Bank & Trust Co. --- \$ 100,000.00 First National Bank ---- 65,000.00 \$ 165,000.00

Accounts Receivable were reported as follows:

Tobacco in the Louisville factory and in Bowling Green, also Incidentals, were feported insured. The value on January 31st amounted to a total of \$ 237,369.05. Description follows:

Hogsheads	\$ 113,772.49
Loose	21,988.68
Prepared (Proctor)	8,639.90
Prepared (Obsolete)	1,065.75
To be reworked & Prepd. for Shipment	43,771.23
C.F.A.O. Tobacco	2,582.10
Salvaged - Sprinkler	588.92
Incidentals	4,675.98
Bowling Green	40,284.00
	\$ 237,369.05

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B " C " D " E " Tie " A Lf.Dk.Fired M-2 B " C " D " E " B Lf Brt.Fired M-1 A Dark Fired M-4 B " C Leaf Brt.Fired M-3 A Leaf Broad B "	37,715 74,257 222,770 258,471 49,461 31,125 25,475 - - - - - - - - - - - - - - - - - - -	117, 921 100, 975, 555 1000 941, 1000 941, 1000 955, 956 1000 1000 1000 1000 1000 1000 1000 10	\$0,69\$ 00-00000000000000000000000000000000	- 123,015 216,836 35,296 28,095 - - - -
	714,674	505,513	194,081	403,242 209,161

Shipments in January 1945 compared with the same month in the previous two years as follows:

	1945	1944	1943
C.F.A.O	15,324 114,962	****	25,646 28,266
Commonwealth Trust, Ltd. Brandt & Co	-	_	
Export - January	130,286	_	53,912
Total Export -	130,286	_	53,912
Total Domestic -	9,450	11,280	1940

The President reported that we have completed our purchase of One Sucker tobacco and have bought up to February 24th 707,945 pounds, costing \$ 173,583.92, at an average of \$ 24.52. Mr.Campbell complimented Mr. Mansfield and his son for the work they had done this year. It was reported that we bought 28,368 pounds of Fired tobacco, and 40,000 pounds of Owensboro tobacco and that we have practically completed our purchase. Mr. Campbell thought it would be sufficient to see us through the year.

Mr. Campbell read letter from the Brown-Forman Distillery Co., terminating the agreement to rent part of our factory, effective March 31st.

It was also reported that we are now in the process of netotiating a new Union Contract.

After a further discussion of the business in general, the Board of Directors adjourned.

Approved april 11,1945 K. E. Neber, Secy. The regular monthly meeting of the Board of Directors of Campbell Company, Inc., to be held this day, March 15, 1945, was postponed to a later date, due to a lack of quorum.

April 11, 1945

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, April 11th, at the office of the Company, with Mr. Mansfield, Judge Clarke, and Mr. Campbell, all of the Directors present.

The Minutes of the meeting held February 27, 1945, including the Treasurer's report, were read and approved as corrected.

As there was no meeting in the month of March, due to a lack of quorum, at this meeting the various reports and statements for the months of February and March were submitted, which are as follows:

A Trial Balance at the close of business February 28th was submitted, showing balances in banks amounting to \$ 9,876.65.

Lincoln Bank & Trust Co. ---- \$ 7,648.15 First National Bank ----- \$ 2,228.50 \$ 9,876.5

Trial Balance showed Discounts amounting to a total of \$ 200,000.

Lincoln Bank & Trust Co. --- \$ 100,000.00 First National Bank ---- \$ 200,000.00

Accounts Receivable were reported as follows:

Tobacco in the Louisville factory and in Bowling Green, also Incidentals, were reported insured. The value on Feb. 28th amounted to a total of \$ 265,939.85. Description follows:

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B " C " D " E " A Lf. Dk.Fired M- B " C " D " E " B Lf.Brt.Fired M-	24,199 - -	174,332 108,956 136,470 65,9528 4,875 24,600 6,965 4,540	149,112 42,057 - - - 6,600 6,900 8,965 4,540	- 64,226 161,112 18,308 24,701 194 -

Shipments in February 1945 compared with the same month in the previous two years as follows:

Surplus ---- 32,746

	1945	1944	1943
C.F.A.O	47,956	1,791	47,942
	35,983	12,646	29,314
	5,500	1,344	3,920
Export - February Total Export - 2 months Domestic - February Total Domestic - 2 months Grand Totals	89,439	15,781	81,176
	219,725	15,781	135,088
	3,525	41,578	27,441
	12,975	52,858	27,441
	232,700	68,639	162,529

A Trial Balance at the close of business March 31st was submitted, showing balances in banks amounting to \$12,911.67.

Lincoln Bank & Trust Co. --- \$ 11,638.38 First National Bank ---- \$ 12,93.49 \$ 12,911.87

Trial Balance showed Discounts amounting to a total of \$150,000.00.

Lincoln Bank & Trust Co. --- \$ 90,000.00 First National Bank ---- \$ 0,000.00 \$ 180,000.00

Accounts Receivable were reported as follows:

C.F.A.O. \$9,775.48

John Holt & Company ---- 26,563.31

Brandt & Co. ----- 1,924.10

Brown-Forman Distillery Co. 268.24

Luckett-Wake Tobacco Co. - 08.10

39,439.23

Tobacco in the Louisville factory and in Bowling Green, also Incidentals, were reported insured. The value on March 31st amounted to a total of \$262,271.98. Description follows:

The position of workable stock:

_		•		
A Leaf Narrow	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
R Hear Narrow	25,220	251,370	2 <b>2</b> 6,150	
C	64,575	109,115	44,540	
G "	193,727	135,283	***	58,444
D "	220,889	78,110	-	142,779
E "	39,836	24,588	-	15,248
Tie "	_	<b>1</b> 50	150	
A Lf. Dk.Fired M-2	19,631	29,140	9,509	-
B	19,631 16,062	29,720	13,658	_
C II	<u> </u>	6,600	6,600	***
D "		1,500	1,500	***
E	-	8,965	g,965	_
		,,,,	- 17-2	

_	00	
Ser.	• 21 1	
. 1	1	

J	RE UIREMENT	ON HAND	SURPLUS	SHORTAGE
B Lf Brt. Fired M-1 A " Dk.Fired M-4 B " " E " " C " Brt.Fired M-3 AA- Leaf Broad A " B " D "	2,000 4,176 3,417 589,533	4,540 3,918 2,582 13,725 4,583 3,422 34,906 25,965 2,550 770,732	4,540 3,918 2,582 13,725 2,583 3,422 30,730 22,548 2,550 397,670	216,471
			Surplus -	181.199

Shipment in March 1945 compared with the same month in the previous two years as follows:

C.F.A.O. ——————————————————————————————————	
John Holt & Co 19,039 -	
Commonwealth Trust, Ltd	_
Total Export - 3 Months 258,187 70,976 135,088	-
Domestic - March 6,265 34,474 -	_
Total Domestic - 3 Months 19,240 87,332 27,441	_
Grand Totals 277,429 158,308 162,529	

Mr. Campbell stated that he expected the new Labor Union contract to be signed within the following week. After this a general discussion of the business took place, at which time Mr. Campbell spoke about the complaint received from John Holt & Company.

Mr. Mansfield stated that he would report on the crop when the entire purchase was completed.

There being no further business to report, the Board of approved
may 24. 1945
X. E. Wiber, Secy. Directors adjourned.

BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, May 24th at the office of the Company, with Mr. Mansfield, Judge Clarke, and Mr. Campbell, all of the Directors present.

The Minutes of the meeting held April 11, 1945, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business April 30th was submitted, showing balances in banks amounting to \$8,992.21.

Lincoln Bank & Trust Co. --- \$ 1,447.42 First National Bank ---- 7,544.79 \$ 8,992.21

Trial Balance showed Discounts amounting to a total of \$160,000.

Lincoln Bank & Trust Co. --- \$ 80,000.00 First National Bank ---- 80,000.00 First National Bank ----\$ 160,000.00

Accounts Receivable were reported as follows:

C.F.A.O. ----- \$ 43,591.90

John Holt & Company ---- 35,354.05

Luckett-Wake Tobacco Co. -- 565.60

Tobacco in the Louisville factory also Incidentals, were reported insured. The value on April 30th amounted to a total of \$207,187.32. Description follows:

HogsheadsLoose	-\$	156,164.13
Prepared (Proctor)		8,413.75
Prepared (Obsolete)		1,023.75
To be reworked & prep.for Ship.		20,583.58
C.F.A.C. Tobacco		2,582.10
Salvaged - Sprinkler	-	588.92
Incidentals	-	2,960.80
	\$	207,187.32

The position of workable stock was reported as follows:

A Leaf Narrow 12,649 149,151 136,502 B " 45,476 90,760 45,284 C " 136,428 110,722 - 25,76	
D	232

Shipments in May april			Surplus - 172,160
	1945	1944	1943
John Holt & Company	79,120 61,782	3,855 72,480	
Commonwealth Trust, Ltd Brandt & Co Export - April	140,902	76 775	-
Total Export - 4 Months -	399,09 <b>1</b>	76,335 147,311	135,088
Domestic - April Total Domestic - 4 Months-	7,380	10,869	31,035 58,476
GRAND TOTALS	425,711	245,512	193,564

The semi-annual report of the President was read, which is as follows:

## TO THE BOARD OF DIRECTORS AND STOCKHOLDERS OF CAMPBELL COMPANY

This semi-annual report embraces the six months period, November 1, 1944 through April 30, 1945, and is the first full six months for this period that we have had since changing our fiscal year to end on October 31st each year. Inasmuch as no comparative figures are available for this same period, any comparison made in this report will be in comparison with the ten months period ending October 31,1944.

This statement, which is submitted herewith, shows a net operating profit for the six months period of \$3,693.28, which is very encouraging to me, inasmuch as this is the first net profit we have earned for several years which embraces both our exporting and domestic sales. Heretofore our profits have been due entirely to domestic sales, on which we were able to realize a profit, due to the favorable domestic market, over the prices we were carrying this tobacco on our inventory.

I believe that a comparison of our sales for the past six months as well as the four months period of this calendar year will not only be interesting but instructive. Our sales for the period of November 1, 1943 to April 30, 1944 amounted to \$90,310.41; sales for the period November 1, 1944 to April 30, 1945 were \$224,673.07. This is a gain of \$ 134,362.66, or 140.7% for the six months period. January/April inclusive, 1944 our sales were \$ 59,962.43; for this same four month period in 1945 \$ 191,196.21, a gain of \$ 131,233.78 or 218.8%; this was for export sales only. Of the above sales for the current period, amounting to \$ 224,673.07, 118,000 pounds of tobacco had to be billed at the old price-list due to the fact that on account of our very limited labor we were not current on our shipments and had to carry that amount of tobacco over into the first of 1945. Had we been able to bill this tobacco at the old price-list, which became current on January 1, 1945, we would have had an additional profit of \$ 5,900.00, making a total net profit for the six months period of \$ 9,593.28.

On January 1, 1945 we increased our sales prices approximately 12% or an average of about \$5.00 per hundred pounds in round figures. However, the cost of our tobacco used in the six months period increased \$7.56 per hundred pounds, which resulted in our increased selling price amounting to only \$3.19 instead of approximately \$5.00 per hundred pounds. This was due to the fact that during this period, and as I reported to you in my annual report, we used 68,157 pounds of reworked prepared tobacco that was being carried on our inventory at its selling price less our \$2.00 per hundred pounds profit. You can readily see that this would materially increase the cost of the tobacco we used during this period. We still have approximately 29,000 pounds of this tobacco to be worked but we are only using it as tie leaves and it will be spread out over a much longer period.

All of our operating and overhead expenses for the period were reduced in comparison with the ten months period ending October 31, 1944, with the exception of the cost of tobacco used, which has been explained above, and manufacturing expenses which increase amounted to 45¢ per hundred pounds. This increase, of course, was caused by increased cost of supplies such as coal, lumber, etc. I think it is significant to point out to you that we reduced our labor costs \$1.90 per hundred pounds in spite of the fact that we increased wages during the year; also overhead was reduced \$2.25 per hundred, although a 15% increase in salaries was given on January 1, 1945 to all of the salaried personnel with the exception of the President and Vice-President. Of course our decreased costs are attributable to our increased volume but I do think that the decrease in cost of labor has shown that in years gone by when labor was plentiful our factory was over-staffed and that we can turn out the work with much less labor than we had been accustomed to using, and this matter should be watched very carefully in the future when labor becomes plentiful.

I believe that we can look forward to the final six months period of our fiscal year with confidence to having an even more profitable six months. Our export shipments for the six months period ending April 30, 1945 amounted to 472,968 pounds, which is an increase over the same period in the previous year of 239,027 pounds or 102.01%. Our shipments for the first four months of 1945 show an increase of 251,780 pounds or 170.5% over the first four months of 1944. We have now shipped during 1945 and have shipping instructions for 842,135 pounds which is an increase of 299,005 pounds or 55.1% over the entire ten months period of our last fiscal year which ended October 31,1944. The above together with the fact that the tobacco trade with French West Africa is being resumed through private trade channels on July 1st of this year—and we have already been requested by the French Company to quote them on 220,000 pounds of tobacco for the French trade for the last half of 1945, and we expect that Messrs. Holt will come in with a like amount—we can certainly look forward to having more orders than we anticipate we can complete, unless both the labor situation and our ability to obtain additional tobacco for this trade become a great deal brighter than they appear at this time. While the outlook for the next six months, as set out above, appears very bright, there are, however, several matters that can very seriously affect our operations

during the coming six months. First, the critical labor situation is not easing at all and while we hope that within the next two or three months government restrictions will be materially eased, I do not think that we can actually count on this happening. With our present personnel and working fifty hours per week, which is ten hours overtime and increases our labor cost 12½, we can only pack approximately 90,000 pounds of tobacco per month and to do this all departments have to work very smoothly. We have also just completed negotiating a new Union contract which calls for an increase in wages of 5¢ per hour for all employees on an hourly rate and 5¢ and 10¢ per hundred pounds for the retyers. These increases are subject, of course, to approval by the War Labor Eoard and are retroactive to March 7th. On account of the extremely high cost of tobacco and the uncertainty as to when the French trade would be resumed, our stocks of tobacco for this trade are very low, amounting to approximately 75,000 pounds. We are now endeavoring to locate and buy additional stocks of this tobacco but it is extremely doubtful whether or not we will be able to obtain a sufficient quantity. Due to increased orders and further anticipated increases of tobacco for British West Africa, we anticipate that our present stocks will be exhausted in September. We are also trying to locate and purchase tobacco to replenish these stocks but there does not seem to be any One-Sucker tobacco available and it is extremely doubtful whether we will be successful in locating enough One-Sucker to complete our orders before the new crop comes in next December. Another item which will increase our operating cost, and which I think should be brought to your attention, is that we have been compelled all of this year to cut off tobacco in order to get enough of the short leaves which our specifications require. There was an abundance of the longer lengths in this year's crop but not enough of the shorter lengths to meet the demand. This necessitated our

I believe the foregoing will give you a very clear picture of what has been the experience of the company during the past six months and what we can look forward to experiencing during the coming six months period. In spite of war-time conditions the factory has operated better than I had expected and the entire organization has further demonstrated their interest and loyalty to the company. It is hoped that I will be able to go abroad either late this summer or early fall and I am now planning to do this provided, of course, conditions in the factory as well as abroad warrant my making the trip.

In closing I herewith submit the Balance Sheet and recommend to the Board of Directors that the Campbell Company pay the  $3\frac{1}{2}\%$  preferred dividend, as recommended at the annual meeting, to stockholders of record July 1, 1945.

Respectfully submitted,

May 24, 1945

(Signed) C. W. CAMPBELL President

On motion of Judge Clarke, seconded by Mr. Mansfield and unanimously carried, the President's report was accepted and ordered spread on the Minute book as part of the minutes of this meeting.

It was moved by Mr. Mansfield, seconded by Judge Clarke and unanimously carried that the  $3\frac{1}{2}$  per cent dividend, declared at the meeting on January 30, 1945, be paid to stockholders of record July 1,1945. This is one-half of the annual dividend to holders of Preferred stock.

Mr. Campbell reported that additional tobacco could be obtained from the E.J.O'Brien Tobacco Company. A discussion then took place as to its suitability and price. A final report will be submitted at the next meeting regarding this purchase.

There being no further business to bring before the meeting, the Board of Directors adjourned.

Approved June 21, 1945 X. E. Weber, Suntary

## BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day June 21st at the office of the Company, with Mr. Mansfield, Judge Clarke, and Mr. Campbell, all of the Directors present.

The Minutes of the meeting held May 24th, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business May 31st was submitted, showing balances in banks amounting to \$16,451.71.

Lincoln Bank & Trust Co. --- \$ 15,105.80 First National Bank ---- \$ 1,345.91

Statement showed Discounts amounting to a total of \$110,000.

Lincoln Bank & Trust Co. --- \$ 55,000.00 First National Bank ---- \$ 55,000.00 \$ 110,000.00

Accounts Receivable were reported as follows:

Tobacco in the Louisville factory and nime Dath in a lso Incidentals, were reported insured. The value on May 31st amounted to a total of \$201,789.24. Description follows:

The position of workable stock was reported as follows:

		.165				
		RE UIREMENT	ON HAND	SURPLUS	SHORTAGE	
B C D E Tie A Leaf B D E Leaf B Leaf D C Leaf	Narrow  " " " Dk.Fired M-2 " " Fired M-1 Dk.Fired M-4 " " Brt.Fired M-3 " Broad Leaf	12,649 42,211 126,632 155,940 35,493 19,630 16,061 - - 1,000 4,176 3,417 417,209	145,449 73,530 90,023 73,330 31,682 100 26,685 21,405 10,300 8,965 4,540 3,468 2,582 13,725 10,682 33,291 27,195 580,375	132,800 31,319 	36,609 82,610 3,811 	

Surplus --- 163,166

Shipments in May 1945 compared with the same month in the previous two years as follows:

•	1945	1944	1943
C.F.A.O	31,420	_	123,910 95,106
Commonwealth Trust, Ltd. Brandt & Co		_	2,240
Export - May Total Export - 5 Months	31,420 430.511	147.311	221,256
Domestic - May Total Domestic - 5 Mos.	8,090 34,710	11,753 109,954	11,435
Grand totals	465,221	257,265	426,255

Due to the absence of the President and Vice-President from the city at various times, the Board of Directors find it advisable to have another officer in the Company with authority to sign and countersign checks, notes and drafts, also to sign letters and other papers requiring the signature of an officer, the President recommended that Mr. Payne be appointed as Assistant Treasurer of the Company.

Mr. Campbell nominated Mr. S. Tilford Payne as Assistant Treasurer of the Company to serve for the ensuing year or until his successor was elected and qualified. This nomination was seconded by Judge Clarke, and Mr. Payne was unanimously elected Assistant Treasurer of Campbell Company.

Upon motion of Mr. Campbell, seconded by Mr. Mansfield and unanimously adopted, it was ordered that Article XV of the By-Laws be amended to read as follows:

"All checks and drafts given by the Company on its account or accounts are to be signed by the President, or Vice-President, or Treasurer, or Assistant Treasurer, or Secretary, or Superintendent, and countersigned by the President, or Vice-President, or Treasurer, or Assistant Treasurer, or Secretary, or Superintendent; but the President, or Vice-President, or Treasurer, or Assistant Treasurer, or Secretary, or Superintendent may not sign and countersign the same paper.

Any one of the above officers is authorized to endorse all checks, notes and drafts requiring endorsement.

All promissory notes shall be signed or countersigned by either the President or Vice-President, and countersigned by the Secretary, or Treasurer, or Assistant Treasurer, or Super-intendent."

Mr. Campbell reported that we had completed the purchase of 142 Hogsheads from the E.J.O'Brien Tobacco Company. This purchase amounts to approximately 240,000 pounds at an average of approximately \$32.00 per hundred, which is about \$5.00 more than we paid on last year's Loose Leaf Market.

In regard to the requirement for the French ports, Mr. Campbell reported that the French Compagnie cabled they were interested and would apply for Import Licenses and Exchange. He re-figured the price based on the new cost price and increased this tobacco \$2.25 per hundred. Mr. Campbell concluded by saying that in his opinion we were safe on the purchase, but on September 1st it was his intention to analyze the situation again.

Mr. Mansfield reported that it is estimated the One Sucker crop will show a little increase over last year in the amount of acreage planted. The Fired District is estimated at a little less than last year. He had no information regarding the Owensboro crop. Burley is still high; higher than when the market closed. The speculative dealer has sold every pound; every pound of Fired and One Sucker has also been sold except what is in the hands of the speculators. At the present time Mr. Mansfield stated he did not expect a reduction in price for next year.

There being no further business, the Board of Directors adjourned.

Approved July 26, 1945 X.E. Weber Secretary

## BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY. INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, July 26th, at the office of the Company, with Mr. Mansfield and Mr. Campbell, a majority of the Directors present.

The Minutes of the meeting held June 21st, including the Treasurer's report, were read and approved as corrected.

A Trial Balance at the close of business June 30th was submitted, showing balances in banks amounting to \$ 9,788.34.

Lincoln Bank & Trust Co. --- \$ 8,500.79
First National Bank ---- \$ 1,287.55
\$ 9,788.34

Statement showed Discounts amounting to a total of \$ 100,000.00

Lincoln Bank & Trust Co. --- \$ 50,000.00 First National Bank ---- \$ 50,000.00 \$ 100.000.00

Accounts Receivable were reported as follows:

Tobacco in the Louisville factory including Incidentals, were reported insured. The value on June 30,1945 amounted to a total of \$203,565.80. Description follows:

The position of workable stock was reported as follows:

	RE UIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B  C  C  C  D  E  Tie  A Leaf Dk.Fired M-2  B  D  I  E  I  B Leaf Brt.Fired M-A  I  B Dark Fired M-B  I  E  I  B I  B I  B I  B I  B I  B I		127,031 59,7623 70,7723 70,6770 525,125 525,125 525,120 525,13065 13,707 13,707 13,707 13,707 13,707 13,964 13,964 13,964 13,964 13,964 13,965 13,9	118,577 23,969 - 989 250 7,975 4,5300 8,965 4,970 1,3725 108,070 4,683 27,196 24,718 365,258 Surplus-	36,795 72,266 
			Darpras-	レンドゥエフィ

Shipments in June 1945 compared with the same month in the previous two years as follows:

* 1	1945	1944	1943
C.F.A.O	52,364 35,094 1,232 2,240	61,402 58,087 1,344	-
Export - June	90,930	120,833	_
Total Export - 6 Months-	521,441	268,144	356,344
Domestic - June	4,875	-	74,006
Total Domestic - 6 Mos.	39,585	109,954	150,077
Grand Totals	561,026	378,098	500,261

The resolution originally adopted at a Special Meeting of the Board of Directors held October 23, 1919, amended on December 18, 1941, and again on February 24, 1944, does not give the Assistant Treasurer authority to sign various papers required by and under the United States Internal Revenue Laws. On motion of Mr. Mansfield, seconded by Mr. Campbell, the resolution referred to was further amended to read as follows:

"Resolved:- That the President, Vice-President, Secretary, Assistant Treasurer, and Superintendent, and each of them for any factory for the handling of tobacco in any form now operated, or which may hereafter be established by this Company within the United States, be, and they are hereby severally authorized to sign the name of this Company as principal to any and all Bond or Bonds, of Dealers in Leaf Tobacco, Manufacturers of Tobacco, and Exporters of Tobacco and to affix this Company's corporate seal thereto and to sign and swear to all Revenue returns and inventories of this Company for any such factories and to do all things which are or may be required by this Company by and under the United States Revenue Laws for the transaction of its business at such factories."

Mr. Campbell stated that everything went along smoothly while he was away on his vacation from June 29th to July 17th - his first vacation in three years. He further stated that everybody seemed to be on their toes during his absence and his vacation was very helpful to him.

Mr. Campbell reported that he wrote to John Holt & Company and the French Compagnie regarding the advisability of visiting them this fall, and each Company replied that due to the chaotic conditions still existing they thought he should postpone the trip until next year, and they would advise him the proper time to plan his visit.

Mr. Mansfield reported that the recent heavy rains all through the tobacco growing sections will be a great help, and the crop was then in a very good condition.

There being no further business, the Board of Directors adjourned.

August 22,1945

#### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, August 22nd at the office of the Company, with Mr. Mansfield and Mr. Campbell, a majority of the Directors present.

The Minutes of the meeting held July 26th, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business July 31st was submitted, showing balances in banks amounting to \$11,917.57.

Statement showed Discounts amounting to a total of \$145,000.

Lincoln Bank & Trust Company -- \$ 75,000.00 First National Bank ---- 70,000.00 \$ 145,000.00

Accounts Receivable were reported as follows:

C.F.A.O	\$ 12,303.96
John Holt & Company	32.693.80
Commonwealth Trust, Ltd	32,693.80 694.08
Luckett-Wake Tobacco Co	826.70
C. D. Watson	339.00
	\$ 46,857.54

Tobacco in the Louisville factory, also Incidentals, were reported insured. The value on July 31st amounted to a total of \$214,760.39. Description follows:

Hogsheads	\$152,579.29 16,132.48
Prepared (Proctor)	8,413.75
Prepared (Obsolete)	1,554.74
To be reworked & prep. for ship.	25,991.87
C.F.A.O. Tobacco	2,582.10
Salvaged - Sprinkler	588.92
Incidentals	6,917.24
\$	214,760.39

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow B " C " D " E " Tie "	1,035 27,140 81,420 97,209 20,319	91,101 42,085 55,918 44,197 20,612 200	90,066 14,945 - 293 200	25,502 53,012
A Lf. Dk. Fired M-2 B " D " E " B Lf Brt.Fired M-1	15,152 12,398	20,791 11,450 10,300 8,965 4,540	5,639 10,300 8,965 4,540	948 -
A " Dk. " M-4 B " " C " " E " " D Brt.Fired M-3 A Broad Leaf	2,049	3,469 2,581 219,825 13,725 693 28,295	3,469 2,581 219,825 13,725 693 26,246	-
Brt.Fired M-3	1,67 <u>7</u> 258,399	26,395 610,089	24,718 431,152	79,462

Shipments in July 1945 compared with the same month in the previous two years as follows:

C F 4 0	194 <u>5</u> 22,224	1944	<u>1943</u>
John Holt & Company	57,036	-	16,047
Commonwealth Trust, Ltd	-		
Brandt & Co.	_	dish	•
Export - July	79,260	-	16,047
Total Export - 7 months	600,701	268,144	372.391
Domestic - July	8,165	11,035	41,801
Total Domestic - 7 months -	47,,750	120,,989	185,718
Grand totals	648,451	389,133	558,109

Shipments in June 1945 compared with the same month in the previous two years as follows:

	1945	1944	1943
C.F.A.O	52,364 35,094 1,232 2,240	61,402 58,087 1,344	= = = = = = = = = = = = = = = = = = = =
Brandt & Co	_	_	emb
Export - June	90,930	120,833	•
Total Export - 6 Months-	521,441	268,144	356,344
Domestic - June	4,875	-	74,006
Total Domestic - 6 Mos.	39,585	109,954	150,077
Grand Totals	561,026	378,098	500,261

The resolution originally adopted at a Special Meeting of the Board of Directors held October 23, 1919, amended on December 18, 1941, and again on February 24, 1944, does not give the Assistant Treasurer authority to sign various papers required by and under the United States Internal Revenue Laws. On motion of Mr. Mansfield, seconded by Mr. Campbell, the resolution referred to was further amended to read as follows:

"Resolved:- That the President, Vice-President, Secretary, Assistant Treasurer, and Superintendent, and each of them for any factory for the handling of tobacco in any form now operated, or which may hereafter be established by this Company within the United States, be, and they are hereby severally authorized to sign the name of this Company as principal to any and all Bond or Bonds, of Dealers in Leaf Tobacco, Manufacturers of Tobacco, and Exporters of Tobacco and to affix this Company's corporate seal thereto and to sign and swear to all Revenue returns and inventories of this Company for any such factories and to do all things which are or may be required by this Company by and under the United States Revenue Laws for the transaction of its business at such factories."

Mr. Campbell stated that everything went along smoothly while he was away on his vacation from June 29th to July 17th + his first vacation in three years. He further stated that everybody seemed to be on their toes during his absence and his vacation was very helpful to him.

Mr. Campbell reported that he wrote to John Holt & Company and the French Compagnie regarding the advisability of visiting them this fall, and each Company replied that due to the chaotic conditions still existing they thought he should postpone the trip until next year, and they would advise him the proper time to plan his visit.

Mr. Mansfield reported that the recent heavy rains all through the tobacco growing sections will be a great help, and the crop was then in a very good condition.

There being no further business, the Board of Directors adjourned.

August 22,1945

Approved Jugust 22, 1945 K. E. Hiber, Secy.

#### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, August 22nd at the office of the Company, with Mr. Mansfield and Mr. Campbell, a majority of the Directors present.

The Minutes of the meeting held July 26th, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business July 31st was submitted, showing balances in banks amounting to \$11,917.57.

Statement showed Discounts amounting to a total of \$145,000.

Lincoln Bank & Trust Company -- \$ 75,000.00 First National Bank ---- 70,000.00 \$ 145,000.00

Accounts Receivable were reported as follows:

C.F.A.O.	\$ 12,303.96
John Holt & Company	 32,693.80
Commonwealth Trust, Ltd	694.08
Luckett-Wake Tobacco Co	826.70
C. D. Watson	339.00
	\$ 46,857.54

Tobacco in the Louisville factory, also Incidentals, were reported insured. The value on July 31st amounted to a total of \$214,760.39. Description follows:

Hogsheads,	152,579.29 16,132.48
Prepared (Proctor)	
Prepared (Obsolete)	8,413.75 1,554.74
To be reworked & prep. for ship. C.F.A.O. Tobacco	25,991.87
Salvaged - Sprinkler	2,582.10
Incidentals	6.917.24
\$	214,760.39

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B  C  B  H  C  H	1,035 27,140 81,420 97,209 20,319	91,101 42,085 55,918 44,197 20,612	90,066 14,945 - 293	25,502 53,012
Tie " A Lf. Dk. Fired M-2 B " D " E "	15,152 12,398	200 20,791 11,450 10,300 8,965	200 5,639 - 10,300 8,965	948 948
B Lf Brt.Fired M-1 A " Dk. " M-4 B " " C " " " E " " D Brt.Fired M-3	3 =	4,540 3,469 2,581 219,825 13,725	4,540 3,469 2,581 219,825 13,725	-
A Broad Leaf Brt.Fired M-3	2,049 1,67 <u>7</u> 258,399	28,295 26,395 610,089	26,246 24,718 431,152	79,462
			Surplus	- 351,690

Shipments in July 1945 compared with the same month in the previous two years as follows:

	1945	1944	1943
C.F.A.O	22,224		_
John Holt & Company	57,036	-	16,047
Commonwealth Trust, Ltd		-	-
Brandt & Co	_	_	
Export - July	79,260	-	16,047
Total Export - 7 months	600,701	268,144	372.391
Domestic - July	8,165	11,035	41,801
Total Domestic - 7 months -	47,,750	120,,989	185,718
Grand totals	648,451	389,133	558,109

Mr. Campbell reported that we had bought 29 Hhds. of tobacco and expected to buy between 40,000 and 50,000 pounds in addition. This will last until the new crop comes in the first of December.

Mr. Campbell recommended that we sell locally one-half of the Fired tobacco bought from the E. J. O'Brien & Company, as we would not be able to fill orders even if they were received, because of the labor situation.

Motion was made by Mr. Campbell that the Company sell up to one-half of the Fired tobaccos recently purchased from E.J.O'Brien & Company. Motion was seconded by Mr. Mansfield and unanimously carried.

Mr. Campbell spoke about the advisability of building a fence around the factory and presented two estimates; one for the amount of \$1,119.00 - the other for the amount of \$940.00. Mr. Campbell stated that there had been several break-ins, and on Saturdays and Sundays the shrubbery is often damaged.

Mr. Campbell moved that the Company be authorized to accept the bid of the Champion Wire and Iron Works, of Louisville, Ky., for the erection of a chain-length wire fence around the property of Campbell Company, amounting to \$1,119.00. Motion was seconded by Mr. Mansfield and unanimously carried.

Mr. Campbell recommended that the Company buy a truck; he thought it would be a great help to us here in our shipping.

Motion was made by Mr. Campbell that the President be authorized to purchase a truck for the Company, not to exceed \$2,500.00. This motion was seconded by Mr. Mansfield and unanimously carried.

There being no further business, the Board of Directors adjourned.

sproved Aph. 13, 1945 X & Weber,

September 13, 1945

#### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY. INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, September 13th, at the office of the Company, with Mr. Mansfield, Judge Clarke, and Mr. Campbell, all of the Directors present.

The Minutes of the meeting held August 22nd, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business August 31st was submitted, showing balances in banks amounting to \$ 37,812.12.

Lincoln Bank & Trust Co. ----- \$ 34,606.08 First National Bank ----- \$ 32,206.04 \$ 37,812.12

Statement showed Discounts amounting to a total of \$ 145,000.00

Lincoln Bank & Trust Co. ----- \$ 75,000.00 First National Bank ----- 70,000.00 \$ 145,000.00

Accounts Receivable were reported as follows:

 Tobacco in the Louisville factory, also Incidentals, were reported insured. The value on August 31, 1945 amounted to a total of \$187,270.68.

Hogsheads\$	128,906.05
Loose	17,150.98
Prepared (Proctor)	8,413.75
Prepared (Obsolete)	1,520.74
To be reworked and prep.for ship.	23,224.06
C.F.A.O. Tobacco	2,582.10
Salvaged - Sprinkler	588.92
Incidentals	4,884.08
\$	187,270.68

The position of workable stock was reported as follows:

1	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B " C " D " Tie " A Leaf Dk. Fired M-2	18,934 56,802 64,762 13,782 -	77,968 20,700 42,454 37,884 14,007	77,968 1,766 - 225	14,348 26,878 - 2,412
B " " C " " D " " E " " B Brt.Fired M-1 A Dk. Fired M-4 B "	12,398 - - - - -	11,450 10,300 8,965 4,540 3,468 2,582	10,300 8,965 4,540 3,468 2,582	948
C # E # A Leaf Broad B	2,049 1,677	212,100 13,725 26,975 26,395	212,100 13,725 24,926 24,718	
	185,556	526,253	385,283	44,586
		KO.	Surplus	340,697

Shipments in August 1945 compared with the same month in the previous two years as follows:

	748,210	502,401	688,467
Total Domestic - 8 Mos.	54,475	126,744	218,573
Domestic- August	6,725	5,755	32,855
Export - August Total Export - 8 Mos.	93,034 693,735	107,513 375,657	97,503 469,894
C.F.A.O	1945 52,340 40,694	1944 68,695 38,538 - -	1943 83,696 11,567 2,240

Mr. Campbell reported that the contract for the fence had been let and he expected it to be completed within the next thirty days.

Mr. Campbell also reported that we are encountering some difficulty in buying a truck, as a permit to buy one will not be issued at this time and it was doubtful about securing one this winter. He stated, however, there was a notice in the papers that the restrictions are to be removed on December first.

The Labor situation was then reported on, Mr. Campbell stating that it continues to be very acute and serious. It was his opinion that the new wage scale going into effect for the week ending September 13th may remove this difficulty. It was also reported that retroactive wages from March 7th to September 6th were to be paid during the month. This amounts to a total of \$ 3,346.49.

Mr. Mansfield reported that the crop was healthy; they have had a few rains and every indication shows that we shall have a good crop of One Sucker tobacco. Mr. Mansfield also reported that the crop will be a little larger than last year, that it was being cut and there was no danger of house-burn.

The business in general was discussed, after which the Board of Directors adjourned.

approved October 18, 1945 X.E. Waber Secretary

#### CALLED MEETING OF THE BOARD OF DIRECTORS OF CAMPBELL COMPANY. INC.

A called meeting of the Board of Directors of Campbell Company, Inc., for the purpose of making a resolution for the retirement of 49 shares of Preferred stock, was held this day, September 28, 1945, with Judge Clarke and Mr.C.W.Campbell, a majority of the Directors present. Resolution follows:

Whereas, that on account of the necessity of providing additional funds to Mrs.C.D.Campbell by the Kentucky Trust Company, Trustees u/w of C.D.Campbell, due to an accident to Mrs. Campbell, and because of the fact that the cash balance in the trust account is not sufficient to defray her necessary extra expenses and that there will not be any cash income to the trust fund until January 1946 -

Now, therefore, be it resolved that in order to provide these necessary funds to the said trust company, the Campbell Company, Inc., be authorized to retire forty-nine (49) shares of the 7 per cent Preferred stock of the Campbell Company, held by the Kentucky Trust Company as Trustees u/w of C.D.Campbell, at its par value of \$100.00 per share, and C.W.Campbell President of the Campbell Company is hereby authorized and directed to purchase from the Kentucky Trust Company, Trustees u/w C.D.Campbell, forty-nine (49) shares of the 7 per cent Preferred stock of the Campbell Company, and upon receipt thereof to cancel and retire same, the above purchase and cancellations having been consented to by all the holders of both Preferred and Common stock.

The President also submitted a signed consent of the beneficiaries of the Trust Estate u/w C.D.Campbell, as well as a letter of consent from the Vestry of Calvary Church.

There being no further business to be brought before this meeting, the Board of Directors adjourned.

Approved October 18, 1945

X.E. Neber,

Secretary

October 18, 1945

## MEETING BOARD OF DIRECTORS OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, October 18th at the office of the Company, with Mr. Mansfield, Judge Clarke and Mr. Campbell, all of the Directors present.

The Minutes of the meetings held September 13th and 28th, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business September 30th was submitted, showing balances in banks amounting to \$5,054.40.

Lincoln Bank & Trust Co. --- \$ 4,043.73 First National Bank - - - \$ 1,010.67 \$ 5,054.40 Statement showed Discounts amounting to a total of \$100,000.

Lincoln Bank & Trust Co. ---- \$ 65,000.00 First National Bank ---- \$ 35,000.00 \$ 100,000.00

Accounts Receivable were reported as follows:

Tobacco in the Louisville factory, also Incidentals, were reported fully insured. The value on September 30 amounted to a total of \$177,711.14.

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow B C II D II Tie II A Leaf Dk.Fired M— B C II D II B B B B B B B B B B B B B B B B	13,421 40,264 38,364 13,782 2 4,784 3,914	67,676 3,000 45,473 35,041 9,381 400 216,755 11,450 - 10,300 8,965 4,540	67,676 5,209 400 211,971 7,536 10,300 8,965 4,540	10,421 3,323 4,401
A Dark Fired M-4 B " E " A Leaf Broad B "	2,049 1,677 118,255	4,695 1,355 13,725 24,025 26,395 483,176 Surplus -	4,695 1,355 13,725 21,976 24,718 383,066 364,921	18,145

Shipments in September 1945 compared with the same month in the previous two years as follows:

	1945	1944	1943
C.F.A.O. John Holt & Company	28, <b>1</b> 17 35,857	_	_
Commonwealth Trust, Ltd. Brandt & Co.		-	
Export - September	63,974	_	-
Total Export - 9 months	757,709	375,657	469,894
Domestic - September	7,405	6,750	51,670
Total Domestic - 9 months	57,420	133,494	270,243
Grand Totals	819,589	509,151	740,137
=			

Mr. Campbell reported that the fence will soon be completed; the cost is the contract price - \$1,119.00. He stated that he was well satisfied with the job and considered it a good investment.

Mr. Campbell reported the City Inspector advised him that the side-walk is in a very bad shape and it should be repaired. The cost of a concrete sidewalk will be around \$400.00 and he recommended to the Board that this work be done.

Mr. Campbell then moved that the Company be authorized to spend \$400.00 for the investment of a concrete sidewalk on the Caldwell Street side of the property. This motion was seconded by Judge Clarke and unanimously carried.

Mr. Campbell stated that he has had several talks with Paul Morgan regarding a position with this Company. It was Mr. Mansfield's and Mr. Campbell's opinion that he is necessary to the Company. The plan is that he will start to work here when the buying season is over, which will be about the first of March.

Mr. Campbell announced that he is also bringing in Charles Hazzard. He plans to have him start the first of January. He also spoke about securing another foreman and that the employing of these men would greatly increase our overhead and he wished to have the opinion of the Directors about employing three new people. Judge Clarke agreed to this, stating, however, that he did not know anything about the management of the business and he would leave that to the other two Directors.

Judge Clarke then spoke about his withdrawal as Director of the Company, and after a general discussion of the business, the Board of Directors adjourned. Sproved Sovember 15, 1945 X. E. Neber, Secretary

November 15,1945

BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, November 15, 1945 at the office of the Company, with Mr. Mansfield, Judge Clarke, and Mr. Campbell, all of the Directors present.

The Minutes of the meeting held October 18 including the Treasurer's report, were read and approved.

A Trial Balance at the close of business October 31 was submitted showing balances in banks amounting to \$6,347.08.

Lincoln Bank & Trust Company ---- \$ 1,205.68

First National Bank ----- 5,141.40
\$ 6,347.08

Statement showed Discounts amounting to a total of \$50,000.00

Lincoln Bank & Trust Company ---- \$ 65,000.00 15,000.00 First National Bank ----\$ 80,000.00

Accounts Receivable were reported as follows:

----- \$ 45,636.27 C.F.A.O. John Holt & Company ----- 36,601.51 Luckett-Wake Tobacco Co. ---- 4,303.70 C.D. Watson Company ---- 693.75 \$ 87,235.23

Tobacco in the Louisville factory including Incidentals were reported insured. The value on October 31 amounted to a total of \$115,061.36. Description follows:

Hogsheads ----- \$ 73,872.68 \$ 115,061.36

The position of workable stock was reported as follows:

<u>D</u> " 27	,792 ,374 ,057 ,500	9,590 29, 4,767 4,042 4,300	590 - - 5,792 - 12,607 - 23,015 - 5,200
A Leaf Dk.Fired M-2  B	,914 - - - - - - - - - - - - -	1,695 4,6 1,355 1,3 3,300 3,4,125 22,6 4,265 22,9	762 - 2,114 190 - 460 640 - 540 - 5355 - 3300 - 576 - 588 - 588
	,147 32: Surplu	1,615 298,1 18	196 48,728 249,468

Shipments in October compared with the same month in the previous two years as follows:

	1945	1944	1943
C.F.A.O	85,339 51,576	49,676 48,320	21,715 71,148
Brandt & Co			
Export - October	136,915	97,996	92,863
Total Export - 10 Months -	894,624	473,653	562,757
Domestic - October	71,116	17,285	-
Total Domestic - 10 Months	132,996	150,779	270,243
Grand Totals1	1,027,620	624,432	833,000

Mr. Campbell reported that the fence was completed and will be paid for the following day, November 16th.

In regard to the concrete sidewalk, Mr.Campbell stated that while the Board authorized him to spend \$400.00, when he took the matter up with the City he found that it would cost about \$715.00. Thinking that this was too much, he decided to have it repaired. All necessary repairs have been made and now the sidewalk is in as good a condition as possible.

Mr. Campbell stated that he had completed arrangements with Mr. Paul Morgan to return to work for the Company at a salary of \$250.00 per month; that he will start next week with Mr. W. E. Mansfield in Bowling Green and remain there until the buying season is over, after which time he will return to Louisville to work for the Company. This will take place about the first of March.

Mr.Campbell also stated that he expected Mr.Charles Hazzard to be discharged from the Army about November 19th. The plan is that he will start to work for the Company about the first of January and will be sent to Bowling Green so that he can become familiar with that part of the business.

It was Mr.Campbell's opinion that Mr.Black's visit here was one of the best things that could have happened to the Company. In the course of conversation, Mr.Black stated to Mr.Campbell that as long as we give them good tobacco we have not a thing to worry about.

Although it is too early to judge, Mr.Campbell stated that the work of the new foreman was very satisfactory.

The fiscal year of the Company was closed on October 31st. Mr.Campbell stated that the preliminary figures are very pleasing. Business in general was duscussed, after which the Board of Directors adjourned.

approved Dec. 13/45.

#### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, December 13, 1945, at the office of the Company, wither Mansfield, Judge Clarke and Mr. Campbell, all of the Directors present.

The Minutes of the meeting held November 15, 1945, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business November 30th was submitted, showing balances in banks amounting to \$6530.61.

Lincoln Bank & Trust Co. - \$ 3,237.51 First National Bank ---- \$ 3,293.10 \$ 6,530.61

Statement showed Discounts amounting to a total of \$45,000 in the Lincoln Bank & Trust Company.

Accounts receivable were reported as follows:

C.F.AO. —————— \$ 38,684.32 John Holt & Company ——— 21,629.80 Luckett-Wake Tobacco Co. 536.20 C.D.Watson ————— 857.21 \$ 61,707.53

Tobacco in the Louisville factory including Incidentals were reported insured. The value on November 30th amounted to a total of \$118,720.95. Description follows:

Hogsheads	\$ 77,944.87
Loose	20,933.31
Prepared (Proctor)	5,547.13
Prepared (Obsolete)	-
Prep.for shipment	6,190.53
C.F.A.O. tobacco	2,582.10
Salvaged - Sprinkler	549.92
Incidentals	4,735.99
Stems and Scrap	237.10
	\$ 118,720.95

The position of workable stock was reported as follows:

RI	COUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B " C " D " E " Tie " A Leaf Dk. Fired M-2 B " C " D " E " B Brt. Fired M-1 A Dk. " M-4 B " M-4 B " M-4 A Leaf Broad B " "	5,058 15,178 13,582 9,500 140 116 -	6,071 41,218 1,567 3,982 168,447 1,400 5,340 1,500 22,190 4,540 4,540 4,540 4,540 20,008 19,775	6,071 26,040 - 26,040 - 168,307 1,284 5,340 1,500 22,190 4,540 4,695 1,355 3,300 20,008 19,775	5,058 12,015 5,518
	43,574	305,388	284,405	22,591

1945

Shipments in November 1944 compared with the same month in the previous two years as follows:

	1945	1944	1943
C.F.A.O	22,554 18,510 - -	32,969 2,576 4,400 900	24,821 61,809 - -
Export - November	•	40,845	86,630
Total Export - 11 Mos	935,688	514,498	649,387
Domestic - November	16,525	40,498	55,060
Total Domestic - 11 Mos.	149,521	191,277	325,305
Grand totals1	,085,209	705,775	974,690

The President reported that the Company had received indicated orders from John Holt & Company and the French Compagnie amounting to a total of 1,750,000 pounds for the new year, which is an increase of around 70 per cent over last year's business.

The Board authorized Mr. Campbell to present these figures to the Banks and ask for a credit of \$175,000 from each to pay for the greatly increased purchase of tobacco this year.

Mr. Campbell recommended that a bonus of five per cent be paid to all salaried employees with exception of the President and the Vice President, and this action was approved by the Board.

The business in general was discussed, after which the Board of Directors adjourned.

approved Jan. 17, 1946 X. E. Weber, Sucy.

January 17, 1946

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, January 17,1946, at the office of the Company, with Mr. Mansfield, Judge Clarke and Mr. Campbell, all of the Directors present.

The Minutes of the meeting held December 13 1945, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business December 31,1945 was submitted, showing balances in banks amounting to \$13,856.72.

Lincoln Bank & Trust Co. --- \$ 6,048.12 First National Bank ---- 7.808.60 \$ 13,856.72

Statement showed Discounts amounting to a total of \$135,000.

Lincoln Bank & Trust Go. --- \$ 45,000.00 First National Bank ---- 90,000.00 \$ 135,000.00

 Tobacco in the Louisville factory including Incidentals were reported insured. The value on December 31, 1945 amounted to a total of \$230,722.09. Description follows:

The position of workable stock was reported as follows:

	<u>requirement</u>	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B  C  II  D  II  E  II  A Leaf Dk.Fired M-2  B  C  II  D  II  B  Brt.Fired M-1  A Dk.  II  II  II  A Broad  B  II  II  A Broad  B	3,176 9,528 17,511 7,323 - - - - - - - - - - - - - - - - - -	10,821 30,270 124,212 111,304 29,800 155,385 11,360 11,540 4,695 1,350 22,190 4,695 1,350 20,7605 556,226	10,821 27,094 114,684 93,793 21,880 155,800 155,800 11,640 9,360 22,190 4,695 1,350 20,745 7,605 518,688	

Shipments in December 1945 compared with the same month in the previous two years as follows:

	1945	1944	1943
C.F.A.O. John Holt & Company	17,094 33,228	18,399 14,021	_
Commonwealth Trust, Ltd Brandt & Co	_	1,512	
American Near East Corp ExportDecember	50,322	33,93 <sup>2</sup>	-
Total Export - 12 Mos Domestic - December	986,010 67,496	548,430 5,910	624,566 2,515
Total Domestic - 12 Mos	217,017	197,187 745,617	327,818 952,384
Grand Tovals	, - 0 ) , 0 - 1	1 3,01	

Shipments for the full year 1945 compared with the two previous years as follows:

	1945 441,857 535,181 1,232 5,500 2,240	1944 292,262 244,092 6,776 4,400	1943 302,909 313,257 8,400
Export Shipments		548,430	624,566
	217,017	197,187	327,818
Grand Totals1,	203,027	745,617	952,384

Mr. Campbell reported that both banks allowed the Company a credit of \$150,000, but he was assured that this limit was not final.

Mr. Mansfield reported that the New Crop tobacco was of very good quality and at that time the price was a little lower.

A letter from Mr. John Holt addressed to Mr. Campbell, dated December 7, 1945, was read. In this letter Mr. Holt expressed his desire to make the acquaintance of Mr. Campbell and stated that he was looking forward to his visit to Liverpool, at which time the affairs of the business could be thoroughly discussed.

There being no further business, the Board of Directors adjourned to meet again after the Stockholders meeting.

affrored Teb. 21, 1946 L.E. Weber Secretary

### STOCKHOLDERS MEETING OF CAMPBELL COMPANY, INC.

The annual meeting of the Stockholders of Campbell Company Inc., was held at the office of the Company, 506 E. Caldwell, Louisville, Kentucky, January 17, 1946.

The Stockholders owning all of the outstanding shares of Common stock, which is the only voting stock, were present in person as follows:

	Trustee		
Judge Clarke, representing the	ne Kentucky Trust Co. /-	367	shares
W. S. Mansfield		120	
Judge Ernest S. Clarke		4	
C. W. Campbell		5	
Katharine E. Weber		-14	0.9
			-
		500	
		,	

Judge Clarke was elected Chairman of the meeting.

Miss Weber was elected Secretary of the meeting.

The Minutes of the previous stockholders meeting held January 30, 1945, including the President's and Treasurer's reports, were read, and upon motion duly made, seconded and unanimously carried, were approved.

The annual report of the President was then read, which embodied a balance sheet for the year ended October 31, 1945. The President's report is as follows:

"To the Stockholders of Campbell Company, Inc.

This is my second annual report as your President and the first report embracing a full twelve months period since we changed our fiscal year to end October 31st each year instead of December 31st.

I have just re-read my report for 1944 and it is gratifying to see that the objectives I set out in that report for the past year have nearly all been attained. I pointed out that the biggest task confronting us was to continue our efforts to re-establish our customers' confidence in us and re-create the good-will that had always existed between our respective companies, and which we had made such a good beginning in the previous year. As you know, this had reached a very low point on account of the very serious difficulties we had in the processing of our tobaccos in 1941-42 and the first two months of 1943.

I believe I can say to you now that we have fully restored their confidence and good-will, and this fact is further demonstrated by the fact that for the year 1945 our customers increased their orders over 1944 by 122% and to date we have firm orders for 1946 for 1,870,000 pounds or an increase of 94% over 1945. We must not now become complacent but do our very utmost to protect and secure this most valuable asset. In my last annual report I told you that we had not had a complaint about our tobaccos for the entire year and that this had never happened before in the history of the company. I can now report to you with pride that we have gone through another year, making two years in succession without a complaint about the quality or preparation of our tobacco.

The year 1945 saw the end of hostilities in both Europe and Japan. Like everyone else we had been forced to operate under very severe handicaps and Government war restrictions, the most severe being the shortage of labor and shipping. Both labor and shipping have now become nearly normal and I do not expect any undue trouble from either during this year. On account of our labor shortage last year we had towork overtime during the entire year and this increased our labor costs approximately 25%. We had only made provisions in our new price-list for 10% overtime. Even with this overtime we were unable to keep current with our orders, which resulted in our carrying over into 1945 approximately 266,000 pounds of 1944 orders, but anticipating our inability to complete our orders by December 31st I wrote both companies that all orders received after August 18, 1945 would be subject to 1946 prices, so this year we are protected on our carry-over orders amounting to 92,000 pounds. Had we been able to price this tobacco at the new prices, which were 12% or an average of \$4.50 higher, our income would have been increased \$119,700.00 and our net profit for the year proportionally. Last year we were unable to make our 1945 prices effective until March because we did not have such an understanding.

I also pointed out in my last report that we still had 97,162 pounds of the old prepared tobacco that would be reworked and used during the year. We used all but about 7000 pounds of this tobacco and the balance will be used up this year. This tobacco is still carried on our inventory at the selling price which of course is considerably higher than unprepared tobacco and it had also lost 22% in weight. This further reduced our profit and increased our operating costs. We also finally disposed of all of the old prepared tobacco amounting to 114,000 pounds with the exception of 9000 pounds, which we will eventually use. On account of the loss in weight in this old tobacco we sustained a small loss in its disposal.

The principal item entering into unforseen increased operating costs was that on account of our inability to purchase enough of the shorter lengths of leaves (their simply were not enough in the 1944 crop), we were forced to buy a larger proportion of the longer lengths and cut them down to the proper length; and because the entire crop ran exceptionally heavy we were forced to cut off more tobacco in order to keep within our weight limits and head count. The loss on the cut-off ends was practically a total loss as we cannot even sell the cut-off stems as scrap. We estimate that we cut off 70,000 pounds during the year.

In October we completely exhausted our stock of Niger and Lagos tobaccos and we were unable to buy any additional stock as there was none in the dealers hands, so we were unable to pack or ship any of these tobaccos in November. We only operated the first two weeks of this month preparing and shipping a small quantity of Gold Coast and Calabar tobaccos; however, this will be reflected in our next year's statement.

The statement will show that all expenses, operating as well as overhead, with the exception of tobacco used, decreased during the year. This of course is chiefly attributed to our increased volume but our unit cost per one-hundred pounds of tobacco prepared show a decrease of 3.36% and our overhead was decreased by 4.78%; however, the cost of tobacco used increased 5.73%, reflecting a net increase of all expenses of 2.04%.

Our surplus was increased \$9,293.00 during the year and the company retired forty-nine (49) shares of its preferred stock.

Our profit for the year was \$16,237.00 before taxes and I believe that except for the unforseen extra operating costs, as explained previously in this report, this amount would have been more than doubled.

As you know we had to reduce our suplus over the past six years by \$18,806.48. Until these withdrawals are restored through earning I do not believe that any dividends should be paid on the common stock. Then too, on account of the trememdous increases in the cost of our tobacco, 307% since 1939, it is of the utmost importance that the company have more working capital.

With respect to our new purchase of tobacco; as of January 12, 1946 we have purchased 733,153 pounds of One-Sucker tobacco at a cost of \$195,200.58, which is a floor average of \$26.62 or \$1.94 higher than our final 1944 average. I believe that the market will become stronger but we hope to hold our average to less than a \$2.50 increase. We anticipate buying 1,600,000 pounds of One-Sucker. At the time of writing this report the Fired tobacco markets have not opened but two small sales have indicated an advance of \$7.00 over last year. We purchased 240,000 pounds of Fired tobaccos last June at an average of \$35.00 in anticipation of the French trade opening up. We have prepared a small amount of this tobacco and have resold some of it at a profit. We do not anticipate buying more than 200,000 pounds of the new Fired crop. Green River tobacco is selling about \$3.00 higher than last year but our present stock of this tobacco is sufficient to take care of our 1946 requirements.

Again our organization has demonstrated their loyalty to the company by the splendid spirit and interest each one has shown. Most of the credit for the fine showing of the company should go to them for their careful and faithful efforts. I am deeply appreciative of their fine co-operation and also that of the Board of Directors who have so excellently supported me. With such co-operation and singleness of purpose we need have no fears for the future of the business.

I herewith submit the statement of our operations and financial condition for the year ending October 31, 1945 with the recommendation to the incoming Board of Directors that the usual 7% dividend to preferred stockholders be paid, 3-1/2% payable in January to preferred stockholders of record January 1, 1946 and 3-1/2% in July 1946 to preferred stockholders of record July 1,1946.

Respectfully submitted,

(Signed) C. W. CAMPBELL President

CAMPBELL COMPANY, INCORPORATED STATEMENT OF FINANCIAL CONDITION AS OF OCTOBER 31, 1945

ASSETS		
Current Assets		
Cash	6.347.08	
Accounts Receivable	6,347.08 86,656.81	
Inventories		
Tobacco and Manufacturing Supp.	123,127.71	216,131.60
Fixed Assets - Depreciated Value		,,
Land	5,582.07	
Buildings	5,582.07 27,410.84	
Machinery and Fixtures	9,994.77	42,987.68
Investments		,,,-,
Stocks Owned	5,852.00	
Face Value - Paid Up Life Ins.	15,677.00	21,529.00
Other Assets		
Due from Officers and Employees	465.34	
Accounts Receivable -Past Due	712.32	
Depositors' Refunding Certificate	5,004.20	
Claim for Federal Income Tax Ref.	1,940.20	8,122.06
Deferred Charges		1,473.09
Total Assets		\$ 290,243.43

LIABILITIES Current Liabilities Accounts Payable 3,381.25 Notes Payable 80,000.00 Accrued Expenses 7,012.59 90,393.84 Reserve for Employees' Benefits Net Worth, represented by Capital Stock 70,100.00 50,000.00 Preferred Common 120,100.00 Surplus 79,609.66 199,709.66 Total Liabilities and Net Worth 290,243.43

The Treasurer's annual report was then read, which is as follows:

" To the Stockholders of Campbell Company

Gentleman:

On November 1, 1945 our balances in banks amounted to \$6,347.08. Accounts Receivable \$ 86,656.81. Tobacco Inventory as of November 1st amounted to \$ 117,985.28. Tobacco Powder, Case Goods and Supplies \$ 236.54; Hogshead Material, Cases, Coal and other Supplies \$ 4,905.89, making a total of \$ 123,127.71. All Tobaccos and Incidentals were insured under a General Cover Policy.

During the year the Company received Rent and the payment for making certain alterations to a part of the factory in the amount of \$1,298.17 from the Brown-Forman Distillery Co. Dividends from the Louisville Trust Company \$156.00, and a profit on the Pepsi-Cola Vending Machine in the amount of \$50.85, a total of \$1,505.02, representing Other Income.

The Company owns a Paid Up Life Insurance Policy on the life of Mr. W. S. Mansfield in the amount of \$ 15,677.00.

For the year from November 1, 1944 to and including October 31st 1945 the maximum discounts were in the month of February, at which time they reached \$ 200,000. As usual these were 90 day notes and the interest at the rate of 3½ per cent was paid in advance. All of these were paid with the exception of \$ 80,000. In June we purchased 242,000 pounds of Fired tobacco for the French trade. This necessitated our discounting a note in the amount of \$75,000. Had it not been for this additional purchase of tobacco we could easily have cleared both banks.

Banking arrangements have been made with the Lincoln Bank & Trust Company and the First National Bank. The Company has received letters from each bank stating that a line of credit of \$150,600 had been approved. This is not sufficient to take care of our purchase of tobacco this year, but it is believed that satisfactory arrangements will be made.

The annual dividend of 7 per cent to Preferred stockholders was paid during the year amounting to \$5,250.00.

On September 28th the Board of Directors met for the purpose of making a resolution for the cancellation and retirement of 49 shares of Preferred stock held by the Kentucky Trust Company as Trustees u/w of Mr. C. D. Campbell. This action resulted in the amount of \$4,900.00 being withdrawn from the Company, reducing the number of shares of preferred stock from 750 to 701.

Tobacco purchased during the year amounted to \$ 311,943.16.

Our gross sales for the year amounted to \$ 508,205.58.

Deliveries during the year amounted to 1,148,805 pounds of rehandled tobacco, of which quantity 497,464 pounds were taken by John Holt & Company, 453,577 by the C.F.A.O., 5,320 by the Commonwealth Trust, Ltd., 9,900 by Brandt Company, 2,240 by the American Near East Corporation, 900 by S.B.Smith & Co., and 179,404 pounds of tobacco unsuitable for the export trade were taken by the Luckett-Wake

Tobacco Company in this city, and the C.D. Watson Company in Bowling Green. Comparing this with the Ten Month Period ending October 31, 1944, it shows a decided increase in sales during the past year.

As shown on page five of the Auditor's statement, the Margin of Profit for the current year is \$2.04 more than for the preceding period, which is analysed in detail. All expenses reflect decreases - 4.78% as compared to the preceding period.

Statement of Operations shows an Operating Profit of \$19,433.95 and a Net Profit of \$11,617.00 for the year ending October 31,1945.

A complete report made by our auditors, Messrs.Waldman, Petot & Company is submitted herewith for examination.

Respectfully,
(Signed) K.E. Weber,
Treasurer

On motion by Judge Clarke, seconded by Mr. Mansfield, the President's and Treasurer's reports were ordered spread on the Minute book as part of this meeting.

It was moved, seconded and unanimously carried that all the acts of the Officers and Board of Directors of the Company during the past year be ratified and approved. This motion was made by Mr. Mansfield, seconded by Mr. Campbell.

The election of Directors being next in order, Mr.Campbell nominated for Directors the following:

Judge Clarke, Mr. W.S. Mansfield, Mr. Lyman Barber and Mr. C. W. Campbell.

There being no further nominations for Directors, it was moved by Mr. Campbell, seconded by Mr. Mansfield and unanimously carried, that the nomination be closed and that the Secretary be instructed to cast one ballot for the four Directors, which the Secretary reported had been done, and the four were declared elected Directors of Campbell Company, to act for the ensuing year, and until their successors were elected and qualified.

Judge Clarke tendered his resignation as Director of the Company to take effect immediately, but upon Mr. Campbell's request he agreed to remain as Director of the Company for the time being.

There being no further business to be brought before the meeting, the Stockholders adjourned.

## ORGANIZATION AND DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The meeting of the Board of Directors of Campbell Company, Inc., was held January 17, 1946.

Judge Clarke nominated Mr. Campbell Chairman of the meeting.

Meeting was called to order.

Miss Weber was appointed to act as Secretary of the meeting.

The Directors were present as follows:

Judge Clarke Mr.W.S.Mansfield Mr.Lyman Barber Mr.C.W.Campbell

Judge Clarke nominated Mr.C.W.Campbell for President and General Manager of the Company, to serve for the ensuing year or until his successor was elected and qualified; this nomination was seconded by Mr. Mansfield, and Mr.Campbell was declared unanimously elected President and General Manager of Campbell Company for the ensuing year or until his successor was elected and qualified.

Judge Clarke nominated Mr.W.S.Mansfield for Vice-President of the Company to serve for the ensuing year, or until his successor was elected and qualified; this nomination was seconded by Mr. Campbell, and Mr. Mansfield was declared unanimously elected Vice-President of Campbell Company for the ensuing year or until his successor was elected and qualified.

Mr. Campbell nominated Miss Weber for Secretary and Treasurer and Mr.S.Tilford Payne for Assistant Treasurer of the Company to serve for the ensuing year, or until their successors were elected and qualified. This nomination was seconded by Judge Clarke and Miss Weber and Mr.Payne were declared unanimously elected Secretary and Treasurer, and Assistant Treasurer of Campbell Company for the ensuing year or until their successors were elected and qualified.

After the election of President, Mr. Campbell proceeded to act as Chairman of the meeting.

Motion was made by Judge Clarke, seconded by Mr. Mansfield that the salaries of the Officers of the Company for 1946 remain the same except for the President. Motion was then made by Mr. Mansfield that the President's salary be increased to \$5000 per annum. This motion was seconded by Judge Clarke. Mr. Campbell's increase in salary is to be retroactive to November 1, 1945.

Motion was made by Mr. Campbell, seconded by Mr. Mansfield, that the annual Directors' fee of \$100.00 payable quarterly to Judge Clarke and Mr. Barber be re-instated.

Judge Clarke moved that we declare the Preferred stock dividend of 7 per cent,  $3\frac{1}{2}$  per cent payable in January 1946 to Preferred stockholders of record January 1, 1946, and  $3\frac{1}{2}$  per cent payable in July 1946 to Preferred stockholders of record July 1, 1946. This dividend was recommended by the President in his report to the Stockholders at the meeting held earlier this day, January 17th. Motion was seconded by Mr.Mansfield and unanimously carried.

There being no further business to be brought before the meeting, the Board of Directors adjourned.

approved Feb. 21. 1946
(see exception in following meeting)

X.E. Weber, Secretary

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, February 21,1946, at the office of the Company, with Mr. Mansfield, Mr. Barber and Mr. Campbell, a majority of the Directors present. Judge Clarke was unable to attend.

The Minutes of the meetings held January 17, 1946, including the Treasurer's reports, were read and approved with the following exception—Concerning salaries, the statement in the Minutes that "Mr. Campbell's increase in salary is to be retroactive to November 1, 1945" is to be re-considered at the next Board of Directors meeting.

A Trial Balance at the close of business January 31,1946 was submitted, showing balances in banks amounting to \$ 23,454.77.

Lincoln Bank & Trust Co. --- \$ 9,934.38
First National Bank ---- 13,520.39
\$ 23,454.77

Statement showed Discounts amounting to a total of \$300,000.

Lincoln Bank & Trust Co. --- \$ 120,000.00 First National Bank ---- \$ 120,000.00 \$ 300,000.00

Accounts Receivable were reported as follows:

58,379.70 64,149.86 1,701.30 C.F.A.O. -----John Holt & Company -----Luckett-Wake Tobacco Co.---C. D. Watson ----\$ 124,234.83

Tobacco in the Louisville factory, including Incidentals, were reported insured. The value on January 31,1946 amounted to a total of \$382,147.82. Description follows:

> Hogsheads ----- \$ 185,865.43 Hogsheads - Warehouse No. 1 - 48,713.96 34,207.81 Loose ----Prepared (Proctor) -----905.22 4,624.18 549.92 102,456.00 Prepared for shipment ----Salvaged - Sprinkler -----Bowling Green, Ky. Tobacco ---3,477.80 1,347.50 Incidentals -----Lugs and Scrap in Hogsheads -\$ 382,147.82

The position of workable stock was reported as follows:

A Leaf Narrow  B " C " D " E " Tie " A Lf Dk.Fired M-2 B " C " D " E " B Lf Brt.Fired M-1 A Lf Dk.Fired M-4 B " A Lf Dk.Fired M-1 A Lf Dk.Fired M-4 B "	REQUIREMENT 97,528 125,968 377,909 459,736 101,306 - 34,727 28,413 550 450 1,226,587	ON HAND 112,440 135,615 194,712 141,140 38,597 3,310 151,820 4,840 5,460 21,890 4,540 5,795 1,3300 20,845 7,605 853,264	SURPLUS 14,912 9,647 	SHORTAGE  183,197 318,596 62,709  28,413
		Shortage-		7,0-,7-7

Tobacco in Bowling Green - Hhds 168,000. Loose 173,522

341,522

Net shortage --- 30,801

Shipments in January 1946 compared with the same month in the previous two years as follows:

	1946	1945	1944
C.F.A.C John Holt & Company	110,846 105,844	15,324 114,962	
Commonwealth Trust, Ltd		_	-
Brandt & Co	run.	-	
Amer. Near East Corporation -	_	_	ndpressi
Export - January	216,690	130,286	virus
Domestic - "	none	9,450	11,280

Mr. Campbell reported that as of February 16th we had bought 1,605,087 pounds at a floor cost on the market of \$ 455,901.53, and that we had sent checks to apply on this purchase amounting to \$407,000.

Mr.Campbell stated that our Credit in each bank was increased from \$150,000 to \$200,000 and we have already bought an additional 200,000 pounds of tobacco, costing about \$65,000; also that a note for \$20,000 had been sent to the American National Bank in Bowling Green to apply on our purchase of tobacco through Mr.W.E.Mansfield.

Mr. Mansfield reported that he expected to buy the balance of 50,000 pounds of tobacco before the market closed.

Mr. Campbell reported having made application for his passport and that he was planning to leave for Europe as near the first of April as possible. He also reported that the recent windstorm damaged part of the roof of the building; however, there was no damage to the contents. The roof has been repaired and the bill sent to the insurance company for re-imbursement.

There being no further business to be brought before the meeting, the Board of Directors adjourned.

affravel March 8, 1946

1.2. Neber, Secy.

# BOARD OF DIRECTORS WE ETING OF CAMPBELL COMPANY INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, March 8, 1946, at the office of the Company, with Mr. Mansfield, Mr. Barber and Mr. Campbell, a majority of the Directors present.

The Minutes of the meeting held February 21st, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business February 28th was submitted, showing balances in banks amounting to \$ 52,669.03.

Lincoln Bank & Trust Co. --- \$ 19,422.40 First National Bank ---- \$ 33,246.63 \$ 52,669.03

Statement showed Discounts amounting to a total of \$420,000.00

Lincoln Bank & Trust Co. ----\$ 200,000.00 First National Bank ----- 200,000.00 American National Bank, B.G.-- 20,000.00 \$ 420,000.00

Accounts Receivable were reported as follows:

Tobacco in the Louisville factory, including Incidentals, were reported insured. The value on February 28th amounted to a total of \$520,975.55. Description follows:

Hogsheads	\$ 69,215.52
Loose	34,679.56
Prepared (Proctor)	731.94
Prepared for shipment	34,274.43
Salvaged - Sprinkler	549.92
Bowling Green Tobacco	37,569.60
Incidentals	3,124.93
	520,975.55

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow———————————————————————————————————	95,436 911,078 319,625 433,631 101,306 34,727 28,413 550 450 1,125,216	217,143 229,185 379,635 245,576 64,625 152,920 4,625 152,920 4,6460 21,8460 21,8460 21,8460 21,8460 21,8540 4,695 3,795 20,7605 1,370,580	121,707 118,107 60,010 - 7,625 118,193 - 4,840 5,460 21,890 4,540 4,695 1,355 3,300 20,245 7,155 499,122	188,055 37,290 28,413 

Surplus --- 245,364 In B.G. Hhds 108,645 In B.G. Loose 16,587

Total Surplus

Shipments in February compared with the same month in the previous two years as follows:

1/No	1946	1945	1944
C.F.A.O	43,192 58,179	47,956 35,983 5,500	1,791 12,646 1,344
Export - February	101,371.	89,439	15,781
" - 2 Months	318,061	219,725	15,781
Domestic - February	_	3,525	41,578
2 Months		12,975	52,858
Grand Totals	318,061	232,700	68,639

Mr. Campbell stated that we have bought 1,674,337 pounds of tobacco at a floor cost of \$ 478,000, but that this did not include our buyer's commission, etc. He also stated that we have already paid \$ 455,000 on our purchase, and that we are in an excellent position on our stock, to which statement Mr. Mansfield agreed.

Mr. Campbell asked the opinion of the Board concerning contributions by the Company. He stated that heretofore we were not making money. It was Ar. Barber's opinion that contributions at the present time should be rather moderate, but he thought that something should be done for the Red Cross and the Community Chest, and it was agreed that \$100 was in line for a contribution to the Red Cross.

Regarding increase in the President's salary, Mr. Barber reported that he spoke with Judge Clarke about it being retroactive to November 1, 1945, and stated it was Judge Clarke's opinion that when a salary is fixed it should cover the fiscal year; therefore the sentence following the motion in regard to Mr. Campbell's increase in salary that it be retroactive to November 1, 1945, is hereby approved.

amend articles of Incorporation at as later date:

Date of annual Street of meeting

Liability & Company

Number of Seivestore

april 16. 1946

X. E. Weber,
Secretary

April 16, 1946

### BOARD OF DIRECTORS MEETING OF CAMPFELL COMPANY, INC.

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, April 16,1946, at the office of the Company, with Mr. Mansfield, Mr. Barber, and Mr. Campbell, a majority of the Directors present.

The linutes of the meeting held March 8, 1946, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business March 31 was submitted, showing balances in banks amounting to \$ 50,019.07.

Lincoln Bank & Trust Co. - \$ 11,113.43 First National Bank ---- 38,905.64 \$ 50,019.07

Statement showed Discounts amounting to a total of \$380,000.

Lincoln Bank & Trust Company - \$ 200,000.00 First National Bank ----- \$ 200,000.00 \$ 30,000.00

Accounts Receivable were reported as follows:

John Holt & Company ---- \$ 36,164.28

Tobacco in the factory, including Incidentals, were reported insured. The value on March 31, 1946 amounted to a total of \$476,985.59.

The position of workable stock was reported as follows:

		REQUIRE ENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow B " C " D " Tie " A Leaf Dk Fir B " C " D " E "		93,351 96,565 289,693 363,396 86,638 - 34,727 28,413	232,003 227,048 355,619 227,735 70,363 8,665 146,820 4,840 5,460 21,890	138,652 130,483 65,926 8,665 112,093 4,840 5,460 21,890	135,661 16,275 — 28,413
B Brt.Fi A Dk. "	red M-1 M-4	_	4,540 4,695	4,540 4,695	_

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
B Leaf Dk. Fired M-4 E " " " A Leaf Broad B " "	550 450 993,783	1 3 2	1,355 3,300 20,245 7,155 529,299	- - - 180,349

Surplus - 348,950 1bs

Shipments in March 1946 compared with the same month in the previous two years as follows:

	1946	1945	1944
C.F.A.O	66,024 65, <b>399</b> .	19,425 19,039	55,195
Export - March	131,423	38,464	55,195
Export - 3 Months	449,484	258;187	70,976
Domestic - March	574	6,265	34,474
Domestic - 3 Months	574	19,240	87,332
Grand Totals	450,058	277,429	158,308

Mr. Campbell reported having made the final payment on our tobacco purchase, which was on April 15th, and that the final cost of the tobacco purchase was \$5/358/.97 including commissions and drayage charges; also that we were in a very good shape as far as the financial condition was concerned.

Mr. Campbell reported that the New Wage and Hour bill, increasing the minimum wage from 55 to  $65\phi$  might be passed by the House. This increase, if passed, is to be effective July 1st. Hr. Campbell then announced that he intended to leave Louisville Sunday, April 21st, for New York and would sail for England April 26th. He expected to be away for about eight weeks. He also stated that he was going away with a feeling that everything will be taken care of properly.

Because of Mr. Campbell's absence in the month of May it was agreed by the Board that the semi-annual meeting be postponed until some time in June. At the semi-annual meeting the Auditor's report for the first six months is submitted. However, Mr. Campbell thought it would be well to have the regular monthly Board meeting in May, even though he would be absent. This was agreed to by the members of the Board, and Mr. Barber stated that unless something unforseen should come up he saw no reason for not having the semi-annual meeting some time in June.

The tobacco stocks and orders were then discussed in general and the Board of Directors adjourned.

Approved May 21,1946

X. 2. Heber, Scentary

BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC. May 21,1946,

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, May 21,1946, at the office absence of the Company, with Mr. Mansfield and Mr. Barber present. Judge Clarke's, was due to illness, and Mr. Campbell was away on a business trip to visit our customers abroad.

The Minutes of the meeting held April 16, 1946, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business April 30th was submitted, showing balances in banks amounting to \$10,059.19.

Lincoln Bank & Trust Co. - \$ 6,701.45 First National Bank ---- 3,357.74 \$ 10,059.19 Statement showed Discounts amounting to a total of \$360,000.00

Lincoln Bank & Trust Co. - \$ 185,000.00 First National Bank ---- \$ 185,000.00 \$ 360,000.00

Accounts Receivable were reported as follows:

C.F.A.O. ----- \$ 40,387.73 John Holt & Company ---- \$ 73,272.27 \$ 113,660.00

Tobacco in the factory, including Incidentals, were reported insured. The value on April 30,1946 amounted to a total of \$400,362.57. Description follows:

The position of workable stock was reported as follows:

	RE UIRE ENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B " C " D " Tie " A Leaf Dk Fired M B " C " D " E " B Brt.Fired M A Dk. " B " B " B " B " B " B " B " B " B " B	22,379	202,279 189,799 270,574 159,379 71,789 12,165 139,560 4,540 4,540 4,695 1,3500 19,870 6,215 1,117,710	122,482 113,423 41,438 4,160 12,165 112,208 4,840 5,460 21,890 4,695 1,3500 19,765 477,041	126,956 22,379 
		Surp	lus	327,706

Shipments in April 1946 compared with the same month in the previous two years as follows:

1946	<u> 1945</u>	1944
73,405	79,120	3,855
	61,782	72,480
	140,902	76,335
653,282	399,091	147,311
_	7,380	10,869
574	26,620	98,201
65 <b>3</b> ,846	425,711	245,512
	130,383 203,788 653,282 - 574	73,405 130,383 203,788 553,282 574 7,380 7,380 26,620

It was reported that the Company had received a letter from Mr. Campbell dated May 14th from Liverpool, which was read to members of the Board. It was a very interesting and encouraging letter, part of which is as follows:

"Holts and C.F.A.O. are fully satisfied that we have entirely overcome our troubles and they both have the very fullest confidence in us and we do not have a thing to worry about, even high prices, as long as we do our part, and we can expect increased orders from both companies."

After a short discussion about the business in general, the Board of Directors adjourned.

approved June 26, 1946 N.E. Whiles, Fresh

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC. (June 26,1946)

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, June 26, 1946, at the office of the Company, with Mr. Mansfield, Mr. Barber, and Mr. Campbell, a majority of the Directors present. Judge Clarke's absence was due to illness.

The Minutes of the meeting held May 21st, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business May 31st was submitted, showing balances in banks amounting to \$10,046.03.

Lincoln Bank & Trust Co. ---- \$ 7,219.10 First National Bank ---- 2,826.93 \$ 10,046.03

Statement showed Discounts amounting to a total of \$295,000.00.

Lincoln Bank & Trust Co. ---- \$ 140,000.00 First National Bank ---- \$ 295,000.00

Accounts Receivable were reported as follows:

Tobacco in the factory, including Incidentals, were reported insured. The value on May 31st amounted to a total of \$382,523.37.

Description follows:

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow	71,453	178,474	107,021	_
B	72,523	149,805	77,282	_
D "	217,560	254,004	36,444	-
E H	264,216 5 <b>7,</b> 935	71.726	13,791	100,219
Tie "	21,322	15,565	13,791 15,565	_
A Leaf Dk. Fired M-2	27,352	137,844	110,492	_
B	22,379		_	22,379
C 11	***	4,840	4,840	***
E II	_	5,460	5,460	_
#		21,890	21,890	***

-		REQUIREMEN	T ÖN HAND	SURPLUS	SHORTAGE 551
B A B E A B	Leaf Brt.Fired M-1 Dk. " M-4 " " " " Broad	- - - 550 450	4,540 4,695 1,355 3,300 20,313 6,215	4,540 4,695 1,355 3,300 19,763	
	(Surplus - 309,605 lbs	734,418	1,044.023	423,203	122,598

Shipments in May 1946 compared with the same month in the previous two years as follows:

	1946	1945	1944
C.F.A.O. John Holt & Company Commonwealth Trust, Ltd. Brandt &Co. American Near East Corp. Export - May 5 Months	55,587 00 00 00 00 00 .55,587 708,859	31,420 00 00 00 31,420 430,511	147,311
Domestic - May	00	8,090	11,753
Domestic - 5 Months	574	34,710	109,954
Grand Totals	709,433	465,221	257,265

Mr. Campbell reported that from a business standpoint his trip to our customers abroad could not have been more successful and satisfactory; that this business was founded on the personal relation—ship that had existed between the families of the Companies for many years, but that relationship had been badly shaken several years ago and now he was convinced that their confidence in this Company has been restored. This confidence will be continued provided we do two things—namely, to send them good tobacco and at a price competitive with our competitors.

Mr. Campbell then stated that the French Compagnie are now giving us the opportunity to ship into the Senegal and as fast as we can establish ourselves there our business will be increased. We will also have the opportunity from both Companies to further increasing our business in the Gold Coast. Mr. Campbell stated, however, that we do not want to expand this business very much; personally he was not anxious to ship more than two million pounds a year, as that amount could be safely and satisfactorily handled. If the business extended beyond this, there was the necessity of increasing our personnel and working-force considerably.

Mr. Campbell concluded by reporting on the claims made by the C.F.A.O. He stated that subject to the approval of the Board we would pay a claim of 2,745 pounds Sterling, which is a little over \$10,000.

Thereupon Mr. Mansfield made a motion that the Company indorse the settlement that Mr. Campbell made with the C.F.A.O. and also stated that he thought Mr. Campbell had done well. This motion was seconded by Mr. Barber and was unanimously carried.

After a general discussion of the business, the Board of Directors adjourned.

approved July 18, 1946 X. E. Weber Decretary The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day, July 18, 1946, at the office of the Company, with Mr. Mansfield and Mr. Campbell present. Mr. Barber was unable to attend and Judge Clarke's absence was due to illness.

The Minutes of the meeting held June 26,1946, including the Treasurer's report, were read and approved as corrected.

A Trial Balance at the close of business June 30th was submitted, showing balances in banks amounting to \$12,698.37.

Lincoln Bank & Trust Co. - \$ 5,165.61 First National Bank ---- 7.532.76 \$ 12,698.37

Statement showed Discounts amounting to a total of \$ 260,000.00

Lincoln Bank & Trust Co. - \$ 140,000.00 First National Bank ---- \$ 260,000.00

Accounts Receivable were reported as follows:

Tobacco in the factory, including Incidentals, were reported insured. The value on June 30th amounted to a total of \$313,136.97. Description follows:

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B  C  D  Tie  A Leaf Dk. Fired M-2  B  C  B  B  B  Fired M-1  A Dk.  M-4  B  H  Leaf Broad  B	41,040 53,324 159,967 205,557 51,842 17,522 14,336	129,259 140,460 172,060 118,500 72,665 106,835 106,835 106,835 106,835 106,835 106,835 106,835 106,835 106,835 106,835 107,060 107,060 108,500	88,219 87,136 12,093 20,777 59,313 68,3864 4,3550 1,350 15,182	87,057
	543,661	823,317	381,049	101,393

Surplus - 279,656 lbs

Shipments in June 1946 compared with the same month in the previous two years as follows:

	1946	1945	1944
C.F.A.O. John Holt & Company Commonwealth Trust, Ltd. Brandt & Co. Amer. Near East Corporation	66,871 131,154 -	52,364 35,094 1,232 2,240	61,402 58,087 1,344
Export - June Export - 6 Months	198,025	90,930 521,441	120,833 268,144
Domestic - June	<del>-</del>	4,875	***
Domestic - 6 Months	574	39,585	109,954
Grand Totals	907,458	561,026	378,098

The semi-annual report of the President and General Manager was read, which is as follows:

#### "TO THE BOARD OF DIRECTORS:

It is a pleasure to submit a semi-annual report for the first time in six years that reflects a substantial profit based entirely on our production and shipments for the West African trade. Since 1939, on account of our very drastically reduced volume due to the war and the very severe restrictions we were forced to operate under, such as import quotas, lack of dollar exchange, export and shipping restrictions, as well as the very critical supply of labor, we have been unable to earn a profit from our West African trade. As a result of this it was necessary at times to draw upon our surplus. The results of our six months operation of this fiscal year are just the reverse of the foregoing. Although it is still somewhat difficult to obtain supplies, all of the restrictions have been removed with the exception of import quotas and dollar exchange so that the company has been able to earn a very substantial profit for the six months period. However, this will be discussed in more detail later on in this report.

When the dark tobacco markets opened on December 1, 1945 we had entirely exhausted our inventory of One Sucker tobaccos although we had in stock sufficient Fired and Green River type tobacco to take care of our anticipated requirements in these types for the year 1946. The One Sucker crop was one of the finest quality crops in many years but was selling at an advance of approximately \$4.00 per hundred pounds over the previous crop. We anticipated our requirements of OneSucker to be 1,600,100 pounds and we actually purchased 1,674,337 pounds at a cost of \$513,581.92 or an average of \$30.67, which is \$3.93 higher than our previous year's purchase. I believe this will be sufficient to take care of our orders until the new crop is available in early December. Although the French West African trade has been resumed, after having been entirely cut off since the invasion of France in 1940, and we have received substantial orders for this trade our stock of Fired tobacco should be sufficient. At the present time indications are that we will have a very good crop of dark tobaccos this year; however, it is too soon to forecast accurately just what the final outcome of the crop will be as this will be determined by weather conditions during the rest of the growing season. I believe the price of One Sucker and Green River tobaccos will be about the same as this year; however, since the anticipated volume of Fired tobaccos will be 46% over last year it is reasonable to assume that these tobaccos will sell at a lesser price. We have on hand 104,930 pounds of Fired tobacco and have arranged with our customers that any Fired tobaccos we have left over, and for which we have not received firm orders from them by August 15, we will sell locally in order to protect ourselves against any decline in prices.

We have conducted experiments in the prizing, packing and handling of One Sucker tobacco from the loose leaf floors into our factory, and this year we do not plan to pack our One Sucker tobaccos in hogsheads but will pack them in bales of approximately the same amount of net pounds as are in hogsheads, on pallets which will be handled in and out of storage by hydraulic trucks. This not only saves us the cost of the hogsheads, which amounts to about 50¢ per hundred pounds of tobacco prized - and the price of hogshead material has increased during the year as well as being very difficult to obtain - but will also allow quite a saving in labor because one or two men can easily handle one bale,

where before it necessitated the use of four to six men to handle a hogshead. It will also cut down greatly on the breakage of the tobacco, and our experiments this year have proven that we can sweat the tobacco more uniformly and to greater advantage.

At the request of John Holt & Company I visited our companies in Liverpool and Marseille, leaving Louisville April 21 and returning June 17. I wish I had the ability to convey to you in this report the very friendly, warm and gracious welcome and treatment I received from both companies. I can report to you now without any hesitancy that the confidence and very close personal relationship that has always existed between our respective companies, and which relationship was very badly shaken several years ago, has now been firmly re-established and I feel and have been told by our friends that we have nothing to fear in our trade with them as long as we furnish them with good tobacco at competitive prices. As a result of my visit the company is being given the opportunity to furnish all of the French Compagnie's Gold Coast tobaccos as well as entering their trade in the Senegal. I believe that we will ultimately be able to obtain all of this trade but it will necessarily be somewhat of a slow process as our brands are not established in this territory and we will have to start from scratch and build up. Mr. Robert Holt suggested to me that he thought it would be very beneficial to me, as well as to them, for me to plan to visit Africa in the fall of 1947 in order that I might see at first hand how the West African trade is conducted and might see and talk personally with their agents on the Coast. He suggested that I make, along with Mrs. Campbell, a round trip from Liverpool on one of their ships, which will take approximately fifty days for the round trip. I plan to do this providing, of course, I find at the time that I can be away from the fadtory for that long a period.

Our buildings and equipment are in fair condition and we are now doing considerable work in making such repairs as are necessary for their proper maintenance. We plan to shut down the factory the last two weeks in November in order to overhaul and repair whatever is necessary to have everything in proper working order. We will also shut down the factoty the last week in July and the first week in August to enable our employees to take their vacations at the same time, but the office will remain open. During the period we have added three new members to our organization - Mr. Charles Hazard, Herschell Welch and Paul Morgan who returned to us after having been engaged in war work for the past several years. We are very happy to have them in our organization as it protects all of our supervisory positions in the factory in case something should happen to one of our older men. Our labor is no longer a problem to us and we have now succeeded in weeding out all of the inefficient people we were forced to take on during the war, and all of our hands are now earning at least the minimum wage requirements. Our whole organization has again demonstrated their fine cooperation and loyalty to the company, and it was most pleasing to me to learn how well they had handled the operation of the company during my absence abroad. I recommend to the Board of Directors that we pay our salaried employees, with the exception of the president and vice-president, a bonus of 5% of their salaries for the six months period; not only do I feel that this is justified due to their noreased living costs and my policy of paying bonuses rather than salary increases, but as a recognition of their service to the company.

In submitting the semi-annual statement I would like to point out to you that on account of the tremendously high price of the 1945 crop and the great increase in our orders for this year our bank requirements for the purchase of our stock were by far greater than ever before. I pointed out to you in my annual report the necessity for building up our surplus account, which had been reduced \$18,806.48 during the last six years, and the continuing need for more working capital and that the company should not pay any Common dividends until this had been done. Our discounts this year amounted to \$468,000. and it wasonly through the cooperation of our banks that we were able to purchase sufficient new tobaccos to take care of our requirements. We will need at least as much this year, if not more, but I believe that we have justified our banks' confidence in us and that we can depend upon their further cooperation. At the time of writing this report we have reduced our discounts \$268,000. and we should have no difficulty in clearing the banks during this calendar year. In line with the foregoing I recommend that we sell the 195-1/15 shares of Louisville Trust Company stock which we now own.

The present market on this stock is \$40.00 and as we are paying  $3\frac{1}{2}\%$  interest on our discounts, the proceeds from the sale of this stock will proportionately reduce our bank requirements and we have not been getting a comparable return on this investment. Our sales for the six months period amounted to \$29,253 pounds for which we received \$418,561.45; compared with sales for the same period last year of 546,896 pounds and \$232,883.31, which is an \$0% dollar increase. Ourdcastactosales increased 5.87% due mostly to the increased cost of labor/ while our overhead, with the exception of interest paid, only increased .10% although, as previously reported, we added three new supervisory employees. We have a profit before taxes amounting to \$29,985.05 compared with \$3,693.28 for the corresponding period last year, while our net profit is \$21,014.77 after deducting estimated Federal and State Income Taxes of \$8,970.28. This is equivalent to \$42.03 per share of common stock. I would like to point out here, however, that we actually had a profit of \$47,589.00. This is accounted for by the fact that I settled claims with John Holt & Company and the French Compagnie for damaged tobaccos shipped them in 1941-42 and '43 amounting to approximately \$11,000. We have also charged off the Depositors Refunding Certificate of the Louisville Trust Company amounting to \$5,004.20, and there was a refund by me upon my return of travel funds which I had drawn of approximately \$1,600.

I recommend to the Board of Directors the payment of the  $3\frac{1}{2}\%$  dividend on the Preferred stock to Preferred stockholders of record July 1, 1946 as approved by the Board of Directors at the annual meeting in January.

Respectfully submitted,

July 18, 1946

(Signed) C. W. CAMPBELL
President & Gen'l. Manager

On motion of Mr. Mansfield, seconded by Mr. Campbell, the President's report was accepted and ordered spread on the Minute Book as part of the minutes of this meeting.

Motion was made by Mr. Mansfield, seconded by Mr. Campbell to accept the recommendation of the President as outlined in the above report to pay the salaried employees, with exception of the President and Vice-President, a bonus of five per cent on their salaries for the six-month period.

On motion of Mr. Mansfield, seconded by Mr. Campbell, the Company was authorized to negotiate the sale of 195 and 1/15 shares of the Louisville Trust Company stock, as recommended in the President's report.

It was moved by Mr. Mansfield, seconded by Mr. Campbell that the  $3\frac{1}{2}\%$  dividend declared at the meeting on January 17,1946 be paid to stock-holders of record July 1, 1946. This is one-half of the annual dividend to holders of Preferred stock.

Mr. Campbell reported that the factory will be closed for two weeks, the last week in July and the first week in August, in order that all employees can take a vacation. All employees will take their vacation at that time with exception of Mr. Campbell, Mr. Morgan and Miss Weber, who will be here to take care of the office and factory, which will be open during this period.

Due to the fact that at this meeting there was no quorum of Directors present, all motions and reports are subject to the approval of the Directors at the following Board of Directors meeting to be held in August.

Mr. Campbell reported on the business in general, and after a short discussion the Board of Directors adjourned.

august 21, 1946 K. E. Weber, Suretary

	1946	1945	3 0 1 11
C.F.A.O. John Holt & Company,	159,144 45,202	85,339 51,576	<u>1944</u> 49,676 48,320
Commonwealth Trust, Ltd. Tabimport Societe Coop. Brandt & Co.	23,575	,	
Export - October	- 227,921	136,915	97,996
Export - 10 Months	-1,347,273	894,624	473,653
Domestic - October	10,485	71,116	17,285
Domestic - 10 Months	77,943	132,996	150,779
Grand totals	1,425,216	1,027,620	624,432

It was deemed advisable and necessary to increase the number of Directors of the Company from three to not more than five, and as the fiscal year of the Company ends on October 31st instead of December 31st it was agreed to change the date of the annual meeting of the stockholders to the second Monday of December in each year or as soon thereafter as practicable. It was also deemed advisable and necessary to increase the indebtedness or liability of the Company from \$350,000.00 to \$750,000.00.

Therefore, Be It Resolved that Sections Seven and Eight of the Articles of Incorporation be amended.

The written Consent of the stockholders of Campbell Company, owning more than two-thirds (2/3) of the Capital Stock, to the amendments to Sections Seven and Eight of the Articles of Incorporation of the Company, was presented, approving and consenting to an increase in the number of Directors, the date of the annual stockholders meeting, and an increase in the indebtedness or liability of the Company. Amended Articles of Incorporation were prepared by Mr. E. J. Wells, Attorney. On motion of Mr. Campbell, seconded by Mr. Barber, the Amendments, which are as follows, were agreed to —

"Be it known that we, the undersigned, being all of the Directors of the Campbell Company, Inc., by and with the written consent of owners of more than two-thirds of the Capital Stock outstanding, do amend the Articles of Incorporation of said Campbell Company as follows, to-wit: That Section VII of the Articles of Incorporation be amended to read as follows -

'The affairs of the said corporation shall be managed by a Board of not less than three, nor more than five directors, a President, a General Manager. a Secretary & Treasurer, Superintendent, and such other officers or agents as the Board of Directors may determine, and any two or more of said offices may be held by one person.

'The Board of Directors shall be elected annually by the stockholders at the annual meeting of said stockholders which meeting shall be held at the principal office of the business in Louisville, Ky. on the second Monday of December in each year, or as soon thereafter as practicable, and they shall continue to hold their said office until their successors are elected and qualified.

That Section VIII of the Articles of Incorporation be amended to read as follows -

'The highest amount of indebtedness or liability which the Company may at any time incur may not exceed the sum of \$750,000.00.

IN TESTIMONY WHEREOF, we, the undersigned, being all of the Directors of said Campbell Company, have hereunto put our names this 21st day of November 1946.

(Signed) S. Lyman Barber (Signed) W. S. Mansfield (Signed) C. W. Campbell

Due to the fact that the fiscal year of the Company has been changed to end on October 31st instead of December 31st it was also necessary to amend Article Nine of the By-Laws. Therefore, be it Resolved that Article Nine of the By-Laws be amended to read as follows:

"Article 9. The annual meeting of the stockholders shall be held at the office of the Company on the second Monday in December of each year, or as soon thereafter as practicable for the election of Directors, or such other business as may come before the meeting and a special meeting of the stockholders may be called by the President, or in his absence, by two directors at any time upon giving a reasonable written notice before holding such meeting. A majority of all the capital stock issued, present in person, or by proxy in writing, at any stockholders meeting, shall constitute a quorum for the transaction of business, and a majority vote thereof shall elect, or decide, any question brought before the meeting."

Er. Campbell moved that the above resolution be adopted as read. Motion was seconded by Mr. Barber and unanimously carried.

There being no further business to be brought before the meeting, the Board of Directors adjourned.

Aproved December 19, 1944 K. E. H. West, Suretary

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

December 19 1946

The regular monthly meeting of the Board of Directors of Campbell Company, Inc., was held this day December 19, 1946, at the office of the Company, with Mr. Mansfield, Mr. Barber, and Mr. Campbell, a majority of the Directors present.

The Minutes of the meeting November 21, 1946, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business November 30,1946 was submitted, showing balances in banks amounting to \$6,420.24.

Statement showed Discounts amounting to a total of \$10,000.00 in the Lincoln Bank & Trust Company.

#### Tenengore addition or the conditional desires diameters are a contract and the contract of the

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow	9,791	64,722	54,931	
B	24,022 70,922	12,490	_	11,532
D 11 II	93,162	65,051 70,886		5,871 22,276
E II II	22,884	66,810	43,926	£2,2/0 —
Tie "	- /	13,565	13,565 4,684	-
A Leaf Dk.Fired M-2 B " "	7,441	12,325	4,684	
Ö II II	6,253 450	1,122	_	5,131 450
D " "	_	1,500	1,500	T)0
E # #		25,190	25,190	•••
C Leaf Brt.Fired M-1	5,500 4,500	_	-	5,500 4,500
B " Dk. " 14-)4	11,200	4,125	ma	4,500
Q II II II	and the grant of the same	3,375	3,375	7,075
B " Brt.Fired M-3	2,500	500	along .	2,000
A " Broad		1,200	1,200	_
B " "	73	9,056 1,790	8,983 1,790	-
G. u u	_	1,400	1,400	Pullir
	258,898	355,107		611 775
Surplus - 96.209 1hs		777,107	160,544	64,335
0419148 - 40.209 Inc				The second secon

Surplus - 96,209 1hs

Shipments in November 1946 compared with the same month in the previous two years as follows:

	1946	1945	1944
C.F.A.O. John Holt & Co.	27,950 4,000	22,554	32,969
Commonwealth Trust, Ltd. Brandt & Company	• -	18,510.	2,576 4,400
S.B.Smith & Company			4,400 900
Export - November		41,064	40,845
" - 11 Months	1379,223	935,688	514,498
Domestic - November-	3,765	16,525	40,498
Domestic - 11 Months-		149,521	191,277
Grand totals1	,460,931	1,085,209	<b>7</b> 05,775

The Certificate issued as evidence of the fact that Corporation has amended sections VII and VIII of the Articles of Incorporation was presented. This Certificate shows the following notation below the signature of the Notary Public -

"CRIGINAL COPY
RECEIVED AND FILED
Date, Nov. 25, 1 46
CHARLES K. O'CONNEL,
Secretary of State of Kentucky
By H. T. Perdew (Signed)
Chief Clerk

On November 29, 1946 copy of Certificate was presented and filed at the Jefferson County Court in Louisville, Ky.

Accounts Receivable were reported as follows:

C.F.A.O. \$ 10,465.11

John Holt & Company ... 2,079.04

Tabimport Soc.Cooperative .. 4,715.00

Watson, C. D. --. \$ 18,976.90

Tobacco in the factory, including Incidentals, were reported insured. The value on November 30, 1946 amounted to a total of \$145,156.03. Description follows:

 Hogsheads
 \$ 967.18

 Hogsheads (Warehouse)
 \$25.50

 Loose
 22,665.60

 Prepared (Proctor)
 283.60

 Prepared for shipment
 62,729.71

 Salvaged
 373.40

 Hogsheads in Factory
 51,260.86

 Incidentals
 5,840.18

 Retied Lugs & Scrap
 210.00

 \$ 145,156.03

After a general discussion of the business, the Board of Directors adjourned.

Offroved Teb. 20, 1947 W.E. Weber, Suretary The annual meeting of the Stockholders of Campbell Company, Inc., postponed from the second Monday in December, was held at the office of the Company, 506 E. Caldwell Street, Louisville, Ky., on December 19,1946.

The Stockholders owning the majority of the outstanding shares of Common stock, which is the only voting stock, were present in person as follows:

Mr.S.Lyman Barber, representing the Kentucky Trust Company, Trustee	ठागठ	shares
Mr.W.S.Mansfield	120	II
Mrs. Edith C. Bruce	125	IF.
Mr.C.W.Campbell :	5	11
Wiss Katharine E. Weber	4	11
	496	shares

Mr. Barber was elected Chairman of the meeting.

Miss Weber was elected Secretary of the meeting.

The Minutes of the previous stockholders meeting held January 17, 1946, including the President's and Treasurer's reports, were read and approved.

The annual report of the President was then read, which embodied a Balance Sheet for the year ended October 31, 1946. The President's report is as follows:

"TO THE STOCKHOLDERS OF CAMPBELL COMPANY, INC.

I am very happy to report to you that your Company has enjoyed a favorable year, not only from an operating standpoint but what in my opinion is most important, our friends abroad have not only demonstrated but actually informed the writer that their confidence and faith in us has fully been restored and that as long as we furnish them with good quality tobacco at competitive prices we have nothing to fear. When the writer visited our friends in England and France last May and June he was received by both companies in a most gracious and friendly way. His talks with them could not possibly have been more satisfactory, and he returned home thoroughly convinced that their good-will and confidence in us was the most valuable asset we have, and that nothing must ever be done by us to jeopardize this relationship in any way. I can't impress this too strongly on all members of our organization and point out to those who will follow me in the management of this Company that this personal relationship must be guarded and developed as a sacred trust.

We entered our 1946 fiscal year confident that it would be a successful one. Our friends had indicated to us that they would take about 1,500,000 pounds of tobacco during the year and we actually shipped 1,438,659 pounds, which was an increase of 48.41% over the previous year. Our income from these sales amounted to \$801,214.72, an increase of 57.65%. This was done in spite of both companies suspending shipments toward the end of the year of 69,120 pounds. These suspensions were caused by the West Coast becoming overstocked as a result of receiving on the Coast at one time, large shipments that had been held up in this country on account of the two maritime strikes. They have advised us that as soon as this overstocked conditions clears up they expect to reinstate their suspended orders.

Due entirely to this overstocked condition now existing on the Coast we are commencing our new year with shipments at a stand-still and it will probably take us until the last half of the year for our volume to catch up with the volume for the corresponding period of the year just closed. However, from indications we have so far received and if conditions in the new year are no worse than last year, we should export approximately 1,800,000 pounds during the year. This would be an approximate increase of 25% and includes an estimated 400,000 pounds for French West Africa. Our shipments for French West Africa during 1946 only amounted to 132,883 pounds, so you see that this year's shipments will be very substantial increase. This trade is gradually being resumed

after having been entirely cut off during the war, and if the French Colonial Authorities provide the necessary dollar exchange and import licenses it should very soon return to a pre-war basis. We also have reason to believe that there is a strong possibility of our being able to resume our trade in Sierra Leone, not this year but some time in the future. When the British established their preferential tariffs here, the increased cost precluded our selling in competition with Nyasaland tobacco, but with the recent increase in costs of Nyasaland tobacco and the possible removal of the British loan, we should be able to re-enter this territory on a competitive basis.

In view of the foregoing I am very optimistic about the future of this business and the coming year; with the exercise of careful operation and diligence in preparing good quality tobacco this year should be even better than the year just closed.

We purchased 1,674,337 pounds of One Sucker tobacco out of the 1946 crop at a cost of \$525,504.04. Our floor average was \$28.56 and our average laid down in Louisville was \$32.26. This was a very fine rehandling crop and our grades worked out remarkably well. We are only carrying over into this year 183,630 pounds of workable tobacco and again this year our policy will be, on account of the extremely high price, to only purchase enough tobacco to take care of our actual requirements. We did not purchase any Fired or Green River tobacco because we had sufficient stocks of these types to take care of our requirements but this year we will have to purchase approximately 100,000 pounds of Green River and 400,000 pounds of Fired. The new crop is not as good in quality as last year. It is light bodied and long, which means that the shorter lengths which we require will sell at a premium and be difficult for us to obtain our full requirements. This crop will also be hard to sweat properly and put in keeping condition due to the fact that it is light bodied and lacking in essential oils. At the time of writing this report we have purchased 310,043 pounds of the 1946 crop at a floor cost of \$78,577.60, which is an average of \$25.34. This is \$3.22 less than our last year's average but it is our telief that the market will become stronger and our final average will be about the same as last year. We now expect to buy about 924,000 pounds of One Sucker, 400,000 pounds of Fired and 100,000 pounds of Green River, making a total of 1,424,000 pounds at an estimated cost of \$427,000. However, the pool is receiving such a large percentage of the sales (about 40%) it is probable that we will not buy up to this amount as stocks will be available to us from this source later in the year. We have enjoyed fine cooperation from our banks and our loans last year amounted to \$468,000.00 at their highest point. I am sure that we will continue to have their fullest cooperation and that our requirements for this year's purchase will be sup

In submitting the Balance Sheet and the annual Statement of Operations of the Company I would like to call your attention to several items in this statement. As previously indicated in this report our export sales for the period amounted to 1,438,659 pounds, an increase of 48.41%, and our income was \$801,214.72 against \$508,205.58, which is an increase of 57.65%. I think it is of interest that this is the highest dollar volume of sales in the history of the Company. Our profit before taxes of \$44,129.51 is by far greater than any the Company has earned since 1932. During the year we had several non-recurring items such as tobacco claims and loss on Depositors Refunding Certificate which reduced the current year's net profit \$15,321.49. Had it not been for these charges our net profit before income taxes for the current year would have been \$59,451.00 or \$4.14 per one hundred pounds of tobacco exported. An analysis of our \$4.14 per one hundred pounds of tobacco exported. An analysis of our \$4.14 per one hundred pounds of tobacco exported. An analysis of our \$4.14 per one hundred pounds of tobacco exported. An analysis of our \$4.14 per one hundred pounds of tobacco exported. An analysis of our \$4.14 per one hundred pounds of tobacco exported. An analysis of our \$4.14 per was \$6.16% as compared with 90.16% for the previous year, a decrease of 4.00%. Our overhead for the current period amounted to 5.46% as compared with 6.01% last year, a decrease of .55%. Although during the year we added three new supervisory employees, as well as made several salary increases, our net profit of \$27,206.55, after deducting Federal and State income taxes is equivalent to \$54.41 per share of common stock.

During the year we have done considerable work in making such repairs as were necessary to put our factory buildings in good condition, and we have completely overhauled our order room and installed a new fan which is working out very satisfactorily. We have built a new concrete loading platform as well as an additional sweat room. These two additions have increased our Building account in the amount of \$1,708.18. We have also purchased machinery during the year which has added to the value of our Machinery and Fixtures account \$5,606.99. The factory was shut down for two weeks in July and August in order that all of our employees could take their vacation at the same time, and during this period we overhauled and repaired our machinery rather than shut down for this purpose in November as has been customary. Our labor seems to be more efficient than during the war years and the Company under the new Union contract was required togive them an increase of  $5\phi$  per hour and  $5\phi$  per hundred pounds for retied tobacco. We also made two bonus payments in the amount of 5% each to our salaried personnel with the exception of the President and Vice-President. Everyone has again demonstrated their usual interest in the work of

4.	Import Permit No.	he fullest. We of course have come and I am sure this spirit will con-
5.	Name of Supplier in the United States	icy to pay bonuses rather than give e results of the year just closed, rs that we pay our salaried employees.
	Address	and Vice-President, a bonus of 10% ir just ended. I would also like
6.	Forwarding Agent	to our whole organization and the port and cooperation I have enjoyed
	Address	<i>(2)</i>
7.	Port of Loading	the written consent of more than non stock, authorized the amending
8.	Type of Export License and Number	that the Board of Directors would or more than five members" and would be the "second Monday in
9.	Details of Commodity	racticable", and that the limit of pased to not exceed \$750,000.00.

S. Clarke, a Director in the Company, has been seriously ill and I am very doubtful if the Judge will ever be able to serve on the Board again. His personal interest in the affairs of the Company and his sound and valuable judgement will be greatly missed, and the splendid support and cooperation he gave me at all times is a great personal loss. Inasmuch as the Judge had planned to resign at the end of this year, I do not feel that under the circumstances he should be re-elected.

We were very happy to have had Mr. Lyman Barber, of the Kentucky Trust Company, elected a Director of Campbell Company at our last annual meeting. Mr. Barber has shown a personal interest in the management of the Company and we are indeed fortunate in having the benefit of his legal and tax experience as well as his judgement and advice.

I herewith submit the statement of our Operations and Financial Condition of the year ending October 31, 1946 and recommend to the incoming Board of Directors that the usual 7% dividend to Preferred stockholders be paid, 3½% payable in January to Preferred stockholders of record January 1, 1947 and 3½% in July to Preferred stockholders of record July 1, 1947, and that a dividend of 10% be paid in January to Common stockholders of record January 1, 1947.

Respectfully submitted

December 19, 1946

(Signed) C. W. CAMPBELL

President

Accema

CAMPBELL COMPANY, INCORPORATED STATEMENT OF FINANCIAL CONDITION AS OF OCTOBER 31, 1946

ASSETS	
Current Assets Cash Accounts Receivable Inventories	\$ 25,773.60 . 90,820.65
Tobacco and Manufacturing Suppli	es <u>150,249.82</u> 266,844.07
Fixed Assets - Depreciated Value  Land Buildings Machinery and Fixtures Investments Face Value - Paid Up Life Insuranc Other Assets Due from Officers and Employees Deferred Charges Total Assets	5,582.07 28,037.60 14,437.88 48,057.55 e i5,677.00 806.77 1,814.20 333,199.59
LIABILITIES Current Liabilities    Accounts Payable    Notes Payable    Accrued Expenses Reserve for Employees' Benefits Net Worth, represented by Capital Stock    Preferred 70,100.0 Common 50,000.0	

The appreciation of the Stockholders was expressed to Mr. Campbell for the successful operation of the year's business as shown by his full report.

The Treasurer's annual report was also read, which is as follows:

101,909.22 222,009.22

333,199.59

"The Stockholders of Campbell Company,

Total Liabilities and Net Worth

Gentlemen:

Surplus

On November 1, 1946 the balances in banks amounted to \$ 18,988.91, to which is added \$ 6784.69 (cash in transit from the Louisville Trust Company), making a total of \$ 25,773.60.

Accounts Receivable \$ 90,820.65. Tobacco Inventory as of November 1st amounted to \$ 143,903.78. Tobacco Powder, Case Goods and Supplies \$ 236.54; Hogshead Material, Cases, Coal and other supplies \$ 6109.50, making a total of \$ 150,249.82. All Tobacco and Incidentals were insured under a General Cover Policy.

Unpaid Bills as of October 31, 1946, as shown on statement, amounted to \$8426.77.

Dividends from the Louisville Trust Company \$ 195.00, a profit on the Vending Machine in the amount of \$ 254.46, the sale of a large fan for \$ 100.00, and the gain on the Sale of Stocks amounting to \$ 932.69, a total of \$ 1482.15, representing "Other Income".

The Company owns a Paid-Up Life Insurance Policy on the life of Mr.W.S.Mansfield in the amount of \$ 15,677.00.

For the year from November 1, 1945 to and including October 31, 1946, the maximum discounts were in the month of February, at which time they reached \$ 468,000.00. These were ninety-day notes. All of these notes were paid with exception of \$ 80,000.00. However, this amount was reduced to \$ 10,000.00 in November before we started back in the banks. Banking arrangements have been made with the Lincoln Bank & Trust Company and the First National Bank.

The annual dividend of seven per cent to Preferred stockholders was paid during the year, amounting to \$4,907.00.

Tobacco purchased during the year amounted to \$525,505.04. Gross Sales for the year amounted to \$801,214.72. Deliveries during the year amounted to 1,600,623 pounds of rehandled tobacco, of which quantity 719,536 pounds were taken by John Holt & Company; 695,548 pounds by the C.F.A.O., 23,575 pounds by the Tabimport Societe Cooperative, and 161,964 pounds of tobacco unsuitable for the export trade were taken by the Luckett-Wake Tobacco Company in this city, and by Mr.C.D. Watson in Bowling Green, Ky. Comparing this with the preceding year, it shows a substantial increase in sales. The percentage of increase in pounds exported over last year was 48.41%.

As shown on page five of the Auditor's statement, the Margin of Profit for the current year is 4.00% more than for the preceding period. General administrative and other expenses reflect an increase of 1.58% as compared with last year. The payment of claim for damaged tobacco and the loss on Depositors Refunding Certificate amounted for a large part of this increase.

Statement of Operations shows a Net Profit after taxes of \$ 27,206.58 for the year, and a Net Surplus of \$ 101,909.22.

A complete report from the Company's auditors, Messrs. Waldman, Petot & Company, is herewith presented for your examination.

Respectfully submitted,

(Signed) K. E. Weber Treasurer

On motion by Mr. Barber, seconded by Mr. Mansfield, the President's and Treasurer's reports were ordered spread on the Minute Book as part of this meeting.

It was moved, seconded and unanimously carried that all the acts of the Officers and Board of Directors of the Company during the past year be ratified and approved. This motion was made by Mrs. Bruce, seconded by Mrs. hansfield.

The election of Directors being next in order, Mrs. Bruce nominated for Directors the following:

Mr. S. Lyman Barber, Mr. W. S. Mansfield, Mr. C. W. Campbell

There being no further nominations for Directors, it was moved by Mrs. Bruce, seconded by Mr. Mansfield and unanimously carried, that the nomination be closed and that the Secretary be instructed to cast one ballot for the three Directors, which the Secretary reported had been done, and the three were declared elected Directors of Campbell Company, to act for the ensuing year, and until their successors were elected and qualified.

There being no further business to be brought before the meeting, the Stockholders adjourned.

I. Lyman Barber Charman

# ORGANIZATION AND DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

The meeting of the Board of Directors of Campbell Company, Inc., was held December 19, 1946.

Mr. Campbell nominated Mr. Barber Chairman of the meeting.

Miss Weber was appointed to act as Secretary of the meeting.

The Directors were present as follows:

Mr.S.Lyman Barber, Mr.W.S.Mansfield, and Mr.C.W.Campbell.

Mr. Campbell nominated the same officers of the Company to serve for the ensuing year or until their successors are elected and qualified. This nomination was seconded by Mr. Mansfield and the same officers were declared unanimously elected.

After the election of President, Mr. Campbell proceeded to act as Chairman of the meeting.

Mr. Barber moved that Mr. Campbell be included in the bonus with the other employees on the same percentage basis for the past year, and that his salary as President and General Manager be fixed at \$11,000 for the coming year, retroactive to November 1, 1946. This motion was seconded by Mr. Mansfield and unanimously carried.

Mr. Barber made a motion that the other salaries be fixed at the same amounts for the coming year as they were during the past year, and that they receive a bonus of 10 per cent of the year's salary. This motion was seconded by Mr. Mansfield and unanimously carried.

hotion was made by Mr. Mansfield, seconded by Mr. Barber that the annual Director's fee of \$100.00 payable quarterly to Mr.S.Lyman Barber be re-instated.

Mr. Barber moved that we declare the Preferred stock dividend of 7 per cent,  $3\frac{1}{2}$  per cent payable in January to Preferred stockholders of record January 1, 1947, and  $3\frac{1}{2}$  per cent payable in July to Preferred stockholders of record July 1, 1947. This dividend was recommended by the President in his report to the stockholders at the meeting held earlier this day, December 19th. This motion was seconded by Mr. Mansfield and unanimously carried.

Mr. Barber moved that a Common stock dividend of 10 per cent be declared, payable in January 1947, to Common stockholders of record January 1, 1947. This dividend also was recommended by the President in his report to the Stockholders earlier this day, December 19th. Motion was seconded by Mr. Mansfield and unanimously carried.

There being no further business to discuss, the Board of Directors adjourned.

Approved Teb. 10, 1947

11.2. Webs, Secretary

Meeting of the Board of Directors was omitted in the month of January 1947. However, the usual monthly report from the Treasurer follows for reference.

Trial Balance at the close of business December 31, 1946 showed financial condition in banks as follows:

Lincoln Bank & Trust Co. --- \$ 38,567.23 (Overdraft) NOTE

First National Bank ----- 5,483.14

33,084.09 (Overdraft)

(Note: On December 30th \$40,000.00 was sent to Mr.W.E.Mansfield for Tobacco Purchases; Note to cover this amount was discounted on January 2.1947.

DISCOUNTS - Lincoln Bank & Trust Co. -- \$ 55,000.00 50,000.00 \$ 105,000.00 \$ 105,000.00 \$ 105,000.00 \$ 105,000.00 \$ 10,176.99 John Holt & Co. --- 3.77 C. D. Watson --- \$ 11,898.51

TOBACCO and INCIDENTALS covered by Insurance -

#### POSITION OF WORKABLE STOCK -

A Leaf Narrow  B " "  C " "  Tie " "  A Leaf Dk.Fired M-2  B " "  C " "  E " "  C Leaf Brt.Fired M-1  D " "  B " Dk. Fired M-4  D " "  B " Brt. " M-3  C " "  A Leaf Broad	REQUIREMENT 9,791 24,022 70,922 93,162 22,884 7,641 6,253 4,500 11,200 2,500	119,772 96,465 201,731 174,456 84,289 17,955 21,815 4,872 1,400 2,000 21,890 	SURPLUS 109,981 72,443 130,809 81,294 61,405 17,955 14,174 950 2,000 21,890 	SHORTAGE  1,381 - 5,500 4,500
A Leaf Broad	73	8,701	7,359	-
	258,898	779,665	532,188	11,421

Surplus - 520,767 lbs

Shipments in December 1946 compared with the same month in the previous two years as follows:

•	1946	1945	1944
C.F.A.O	00 00 00	17,094 33,228	18,399 14,021 1,512
Export - December	00	50,322	33,932
Export - 12 Months1	,379,223	986,010	548,430
Domestic - December	00	67,496	5,910
Domestic - 12 Months	81,708	217,017	197,187
Grand Totals 1	,460,931	1,203,027	745,617
Export - 12 Months1  Domestic - December  Domestic - 12 Months	,379,223 00 81,708	986,010 67,496 217,017	33,932 548,430 5,910 197,187

### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

Meeting of the Board of Directors of Campbell Company, Inc., was held this day, February 20, 1947, at the office of the Company, with Mr. Mansfield, Mr. Barber, and Mr. Campbell, all of the Directors present.

Minutes of the meetings held on December 19, 1946, including the Treasurer's report, were read and approved.

A Trial Balance at the close of business January 31, 1947 was submitted, showing balances in banks amounting to \$19,419.20.

Lincoln Bank & Trust Co. --- \$ 3,062.78 First National Bank ---- \$ 16,356.42 \$ 19,419.20

Statement showed Discounts amounting to a total of \$270,000.00

Lincoln Bank & Trust Co. ---- \$ 135,000.00 First National Bank ----- \$ 270,000.00

Accounts Receivable were reported as follows:

Tobacco in the factory, including Incidentals, were reported insured. The value on January 31, 1947 amounted to a total of \$377,960.45. Description follows:

The position of workable stock was reported as follows:

A Leaf Narrow B " " C " "	210,959 433,916	ON HAND 103,693 145,547 252,481 92,785 18,792 18,793 19,785 19,785 19,786 19	SURPLUS 39,589	SHORTAGE  65,147 181,369 307,172  1,867
---------------------------	--------------------	--	----------------	---

Shortage - 391,009 lbs

Shipments in January 1947 compared with the same month in the previous two years as follows:

C.F.A.O	1947 54,841	<u>1946</u> 110.846	<u>1945</u> 15.324	
John Holt & Company	<i>—</i>	110,846 105,844	15,324 114,962	
Export - January	54,841	216,690	130,286	

The President read letter from the Lincoln Bank & Trust Company in which a line of credit in the amount of \$200,000 was confired for the current year, and stated that the same amount was agreed to by the First National Bank.

Mr. Campbell stated that prizing our tobacco here in the factory is proving that it can be done at a lower cost, and that we are saving at least \$1.50 per 100 pounds since baling the tobacco here.

Mr. Campbell then spoke about his intended trip to Europe and West Africa. He stated it will take about three months in which to complete it, longer than he anticipated, but thought it would be a very valuable trip and that it would be the means of increasing our business, and asked the opinion of the Board before proceeding with the arrangements. No objections were made.

There being no further business, and after a general discussion, the Board of Directors adjourned.

March 13,1947

## BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

Meeting of the Board of Directors of Campbell Company, Inc., was held this day, March 13, 1947, at the office of the Company, with Mr. Mansfield, Mr. Barber, and Mr. Campbell, all of the Directors, present.

Minutes of the meeting held on February 20, 1947, including the Treasurer's report, were read and approved.

Trial Ealance at the close of business February 28, 1947 was submitted, showing balances in banks amounting to \$11,144.50.

Lincoln Bank & Trust Co. --- \$ 6,816.36 First National Bank --- \$ 11,144.50

Statement showed Discounts amounting to a total of \$345,000.00.

Lincoln Bank & Trust Co. --- \$ 160,000.00 First National Bank ---- 185,000.00 \$ 345,000.00

Accounts Receivable were reported as follows:

C.F.A.C. \$49,190.41
John Holt & Company ----- 12,738.68
C. D. Watson ----- \$63,646.84

Tobacco in the factory, including Incidentals, were reported insured. The value on February 28th amounted to a total of \$425,027.50. Description follows:

Hogsheads and Bales in Factory	
Hogsheads in Warehouse	16,092.15
Loose	18,456.83
Prepared (Proctor)	402.60
Prepared for Shipment	67,600.82
	373.40
	5,010.72
Tobacco in Bowling Green	31,905.40
	\$ 425,027.50
Salvaged - Sprinkler Incidentals Tobacco in Bowling Green	373.40 5,010.72 31,905.40

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE	
A Leaf Narrow  B " C " D " Tie " A Leaf Dk. Fired M-2 B " C " D " E " B Leaf Brt. Fired M-1 C " D " B Leaf Drk. Fired M-4 C " A Leaf Brt. Fired M-3 B "	58,007 191,567 432,310 467,613 68,184 4,388 3,590	107,351 23,614 437,923 221,445 100,073 19,125 27,900 21,248 12,989 10,005 11,765 4,063 2,045 1,045 1,045 1,045 1,045 1,045 1,989	SURPLUS  49,344  5,613  31,889 19,125 23,512 17,658 12,989 10,005 11,765 12,989 10,063 2,981 1,063 2,965 42,965 42,902 31,140	SHORTAGE  167,953  246,168	
C " D " E " A Leaf Broad B "	1,000	31,140 34,931 9,078 10,425 4,841 1,000 350	34,931 9,068 10,425 3,841 1,000	-	
(Shortage 87,773 lbs)	1,226,749	1,138,976	326,348	414,121	_

Shipments in February 1947 compared with the same month in the previous two years as follows:

	1947	1946	1945
C.F.A.O	75,926 23,572	43,192 58,179	47,956 35,983 5,500
Export - February	99,498	101,371	89,439
Export - 2 Months	154,339	318,061	219,725
Domestic - February	none.	none	3,525
Domestic - 2 Months	none	none	12,975
Grand Totals	154,339	318,061	232,700

Mr. Campbell reported that the Company's warehouse had been rented to the Stewart Dry Goods Company for the sum of \$200.00 per month for a duration of nine months, and that it will be necessary to expend between \$800 and \$900 for a concrete floor, but even with this expense it will mean an added income to the Company for the current year.

Mr. Campbell also reported that arrangements were being made for his European - West African trip, but at that time he could report no definite time of sailing due to the uncertainty of securing passage on the "QUEEN ELIZABETH" scheduled to sail April 24th.

After a general discussion of the business, the Board of Directors adjourned.

Approved April 16, 1947

X. E. Weber, Secretary

April 16, 1947

#### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

Meeting of the Board of Directors of Campbell Company, Inc., was held this day, April 16, 1947, at the office of the Company, with Mr. Mansfield, Mr. Barber and Mr. Campbell, all of the Directors present.

Minutes of the meeting held on March 13,1947, including the Treasurer's report, were read and approved.

Trial Balance at the close of business March 30, 1947 was submitted, showing balances in banks amounting to \$3314.37.

Lincoln Bank & Trust Co. ---- \$ 1,880.00 First National Bank ---- \$ 1,880.00 \$ 3,314.37

Statement showed Discounts amounting to a total of \$365,000.00

Lincoln Bank & Trust Co. ---- \$ 180,000.00 First National Bank ---- \$ 180,000.00 \$ 365,000.00

Accounts Receivable were reported as follows:

Tobacco in the factory, including Incidentals, were reported insured. The value on March 31st amounted to a total of \$434,714.94. Description follows:

The position of workable stock was reported as follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B	53,396 178,362 404,022 442,468 68,184 - 4,388 3,590	116,793 186,921 313,737 221,989 104,501 20,665 24,510 29,979 21,946 22,981 1,063 2,937	63,397 8,559 	90,285 220,479

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
B Leaf Dark Fired M-4 C " " " A Brt. Fired M-3 B " " C " " " D " " " A Broad B "	80 - - - 10 550 450	1,320 1,080 44,168 34,370 37,225 10,190 7,296 6,853 350	1,240 1,080 44,168 34,370 37,225 10,180 6,403 350	-
(Surplus - 70,039 lbs)	1,155,500	1,225,539	380,803	310,764

Shipments in March 1947 compared with the same month in the previous two years as follows:

	1947	1946	1945
C.F.A.O	49,092 22,697	66,024 65,399	19,425 19,039
Export - March	71,789	131,423	38,464
Export - 3 Mos	226,128	449,484	258,187
Domestic - March - Domestic - 3 Mos	None	574	6.265
Grand totals	226,128	450,058	277,429

The President submitted statement of the business for a period of five months, showing a net profit before taxes of \$2913.66. He stated that in his opinion this was a satisfactory profit under the present conditions.

Mr. Campbell reported that he and Mrs. Campbell intended to leave here on April 19th for their trip abroad. They were due in Southampton on April 29th and expected to sail for West Africa on May 14th. If they adhered to their schedule they should return to Louisville about the middle of August. Mr. Campbell also reported that the factory will be operated the same as last year - Mr. Kennedy will be in charge of the factory end and Miss Weber in charge of the office, or front end, and if a special need of advice or assistance of any kind is necessary, Mr. Mansfield will be called in. As to the Directors' meetings during Mr. Campbell's absence, it was suggested that a meeting be held in June and in August unless an emergency arises, in which event a meeting can be called at any time.

Mr.Campbell reported that the Stewart Dry Goods Company did not intend to rent our warehouse, even though they agreed to do so verbally; that he had been informed a verbal agreement is binding and he has everything placed in the hands of the Company's attorney. Mr.Campbell also reported that he now has another offer for a four-year lease from the Frankfort Distillery Company, but at the present time did not know what the outcome would be with the Stewart Dry Goods Co., also if a lease will be given by the Frankfort Distillery Co. Mr.Campbell stated that he was in favor of accepting a four-year lease with the Frankfort Distillery Co., and asked for the opinion of the Board, whereupon Mr. Barber stated that he also was in favor of renting the warehouse to the Frankfort Distillery Co.

There being no further business to be brought before the meeting, the Board of Directors adjourned.

Server 23. 1947 K.E. Weber, Leestary Meeting of the Board of Directors was omitted in the month of May, 1947; however, the usual monthly report from the Treasurer follows for reference.

BALANCES IN BANKS:	Lincoln Bank & Trust Co First National Bank	
DISCOUNTS:	Lincoln Bank & Trust Co First National Bank	\$ 185,000.00 185,000.00 \$ 370,000.00
ACCTS. RECEIVABLE:-	C.F.A.O	\$ 47,830.12 60,093.77 \$ 107,923.89
TOBACCO AND INCIDENT covered by Insurance		
Hogah	eads and Bales in Factory	\$ 326,023.58

Hogsheads and Bales in Factory	\$ 326,023.58 20,640.52
Prepared (Proctor)	131.62
Prepared for Shipment	31,111.00
Salvaged - Sprinkler	1,080.20
Incidentals	5,744.41
Scrap, Lugs, Stems	4,738.91
	\$ 389,470.24

POSITION OF WORKABLE STOCK:

	REQUIREMEN	T ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow	42,472	89,043	46,571	-
B #	158,422 371,017	183,728 276,434	25,306	94,583
D "	403,122	178,354		224,768
E II	59,996	102,145	42,149	-
Tie "A Leaf Dk.Fired M-2	2,825	20,465 36,544	20,465 33,719	_
В	2,311	29,309	26,998	_
C II	60'-	21,205	21,205	_
E II		12,826 21,890	12,826 21,890	_
B Leaf Brt.Fired M-1	_	7,908	7,908	
C "B Leaf Dark Fired M-4	<b>5</b> 0	1,063	1,063	-
O " TITE M-T	-	1,320 1,080	1,240 1,080	_
A Leaf Brt. Fired M-3	_	43,193	43,193	-
B "	***	36,592	36,592	_
D is	10	39,042 10,190	39,042 10,180	_
E	-	200	200	-
A Leaf Broad B "	550 450	42,423	41,873	-
č "	<del></del>	15,825 350	15,375 350	entrial control
(Surplus - 129,874)	1,041,255	1,171,129	449,225	319,351

Shipments in April 1947 compared with the same month in the previous two years as follows: 1947 1946 1945 38,857 75,388 73,405 79,120 61,782 C.F.A.O. ----John Holt & Company ----Export - April ----- 114,245 203,788 140,902 Export - 4 Months -----340,373 653,282 399,091 Domestic - April ----Domestic - 4 Months -----7,380 574 26,620 Grand Totals ----653,846 425,711 340,373

> June 23 1947 X.E. Weber

#### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

Meeting of the Board of Directors of Campbell Company, Inc., was held this day, June 23, 1947, at the office of the Company, with Mr. Mansfield and Mr. Barber, a majority of the Directors present. Mr. Campbell's absence was due to his visit with our customers on the West Coast of Africa.

Minutes of the meeting held April 16, 1947, including the Treasurer's report, also the Treasurer's report for the month of April, were read and approved.

Trial Balance at the close of business May 31, 1947 was submitted, showing balances in banks amounting to \$ 19,786.01.

Lincoln Bank & Trust Co. ---- \$ 16,174.10 First National Bank ---- \$ 3,611.91 \$ 19,786.01

Statement showed Discounts amounting to a total of \$300,000.

Lincoln Bank & Trust Co. - --- \$ 145,000.00 First National Bank ----- \$ 300,000.00

Accounts Receivable were reported as follows:

Tobacco in the factory including Incidentals, were reported insured. The value on May 31, 1947 amounted to a total of \$360,021.62. Description follows:

The position of workable stock was as follows, according to Stock Sheet May 31, 1947:

book biloco may or, roa	REWIRE	MENT ON HANI	SURPLUS	SHORTAGE
A Leaf Narrow	18,63	64,980	46,342	
В	141,38	164,774	23,392	00
C "	353,89	0 246,650	00	107,240
D "	372,82	154,634	00	218,194
E #	54,35	95,872	41,520	00
Tie "		20,165	20,165	00
A Leaf Dk. Fired M-2	1,32		29,799	00
B #	1,08		21,479	00
D #		21,335 00 11.031	21,335	00
E "		11,031 21,990	11,031 21,990	00 00
B Leaf Brt. Fired M-1		6,301	6,301	00
C II		2,143	2,143	00
D "		2,927	2,927	00
B Leaf Dark Fired M-4		00 00	00	80
A Leaf Brt. Fired M-3		38,333	38,333	00
B		75,380	35,380	00
C !!		c 38,010	38,010	00
D "	71		9,480	00
E "		200	200	00
A Leaf Broad	55 45	37,812	37,262	00
B #	45	15,669	15,219	00
D ii		00 192 00 158	192	00
IJ.			158	
	945,29	5 1,042,439	422,658	325,514

Surplus - 97,144 lbs

Shipments in May 1947 compared with the same month in the previous two years as follows:

Appliphone-realized Application-realized Application-realized Appl	
C.F.A.O 59,809 55,587 John Holt & Company 56,699 - 31,1	120
Export - May 116,508 55,587 31,1	120
Export - 5 Months 456,881 708,859 430,5	511
Domestic - May 8,0	)90
Domestic - 5 Months 574 34,	710
Grand totals 456,881 709,433 465,2	221

The semi-annual report for the first six months of the fiscal year, November to April inclusive, was submitted. This report shows an Operating Profit of \$7,720.61 and a Net Profit before income taxes of \$4,186.40. However, the amount of money (paid by checks in April) advanced for the European-African trip of Mr. and Mrs.Campbell is not included as an expense; this amount is included in Deferred Charges on Statement of Financial Condition.

It was moved by Mr. Mansfield, seconded by Mr. Barber that the  $3\frac{1}{2}\%$  dividend declared at the meeting on December 19, 1946 be paid to stockholders of record July 1, 1947. This is one-half of the annual dividend to holders of Preferred stock.

Mr. Mansfield reported that the growing crop was very good; he believed we would have about as much tobacco as we had last year; that is, provided no calamity of any kind strikes the crop. Mr. Mansfield also stated that the acreage and condition of the tobacco in his opinion was almost perfect.

It was reported that the Stewart Dry Goods Company have now rented the warehouse, that a lease has been signed and is in the hands of the Kentucky Trust Company; duration of the lease is for nine months beginning June 1, 1947 - the rent \$200.00 monthly. Check for \$90.00 has been sent to the Kentucky Trust Company covering charge for making the lease (commission of 5% on the total amount of rent to be received), also a check for \$100.00 has been sent to Mr.E.J.Wells for services rendered in connection with the renting of the Warehouse by the Stewart Dry Goods Company.

It was also reported that according to Mr.Campbell's instruction Messrs. Kennedy, Morgan and Hazard discussed the condition of the orders to be prepared and forwarded within the next six months, and, after consultation with the Company's auditor, agreed on an increase of \$1.80 or about  $3\frac{1}{2}\%$  over the prices as shown in March price-list. Cable to this effect was sent to Mr. Campbell on June 13th for his approval or disapproval, and on June 20th a reply was received instructing that March prices be increased by 5% effective July 1st on all tobaccos unshipped that date.

Two letters from Mr. Campbell were then read, also the Company's cable regarding increase in prices and Mr. Campbell's reply by cable. In these letters Mr. Campbell gave as full and complete an outline as possible of his experiences and conferences with the officials of John Holt & Company concerning orders, prices and future business. Mr. Barber and Mr. Mansfield stated that these letters and the cable were very interesting and encouraging.

Shipments for the month of June and the business in general were discussed. Mr. Mansfield and Mr. Barber stated that everything looked all right, and it was agreed that the next meeting be held after the return of Mr. Campbell, unless something unforeseen develops. Mr. Campbell is expected to return early in the month of September.

On motion the Board of Directors adjourned.

Approved Apt 11.1947 X. E. Weber, Suretary

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Meeting of the Board of Directors was omitted in the month of
July, 1947. The monthly report of the Treasurer follows for reference.
BALANCES IN BANKS: Lincoln Bank & Trust Co. ---- $ 5,787.32 (as of June 30th) First National Bank ---- $ 4,389.46
                                                                   $ 10,176.78
DISCOUNTS: ----- Lincoln Bank & Trust Co. ----- $ 130,000.00 (June 30,1947) First National Bank ----- 125,000.00
                                                                    125,000.00
                                                                  $ 255,000.00
ACCTS. RECEIVABLE:- C.F.A.O. ------
(June 30,1947) John Holt & Compa
                          Tabimport Societe Cooperative -- 1,506.00
                                                                  $ 121,721.64
TOBACCO AND INCIDENTALS
covered by Insurance: (June 30,1947)
                 131.62
                 5,283.98
373.40
                 POSITION OF WORKABLE STOCK:
                                               ON HAND SURPLUS
                              RE UIREMENT
                                                                         SHORTAGE
                                15,014
114,958
289,697
314,942
41,987
                                             0,905
139,405
185,369
111,848
89,723
15,245
A Leaf Narrow
                                                            45,891
24,447
В
                                                                         104,328
C
        11
D
                                                                         203,094
                                                            47,736
15,245
29,906
1,663
       Ħ
\mathbf{E}
      - 11
Tie
                                            21,234
22,336
21,090
                                 1,328
20,673
16,026
A Leaf Dk. Fired M-2
   11
                                                            5,064
5,991
17,940
1,063
2,927
       В
                                               10,941
21,990
4,981
1,063
2,927
                                  4,950
4,050
       П
D
      # #
E
   Leaf Brt.Fired M-1
B
       11
D
B
   Leaf Dark Fired M-4
                                      ළ0
                                                              280
                                              960
1,080
38,333
35,580
37,510
10,390
C
                                                                960
                                                            1,080
38,333
35,580
       - 11
D
   Leaf Brt. Fired M-3
B
                                 16,500
13,710
                                                            21,010
O
D
                                                                            3,320
      - 11
                                                                200
   Leaf Broad
                                               37,812
15,668
                                     550
                                                            37,262
    - 11
                                     450
B
                                                            15,218
C
                                                  192
                                                                192
D
                                                  158
                                                                158
    (Surplus - 42,385 lbs) 854,915
                                             897,300
                                                           353,127
        Shipments in June 1947 compared with the same month in the
Shipments in June 1947 compared with the Same month previous two years as follows: 1947 1946 1945 C.F.A.O. ------ 73,296 66,871 52,364 John Holt & Company ----- 81,696 131,154 35,094
                                     gí,696
                                   7,530
Tabimport Soc. Cooperative -
Brandt & Co. -----
Amer. Near East Corporation
                                                                    2,240
                                             198,025
906,884
                                   162,522
619,403
     Export - June -----
Export - 6 Months ---
                                                                  90,930
                                                                 521,
                                                                    4,875
     Domestic - June ----
                                                574
                                                                  39,585
     Domestic - 6 Months -
                                   619,403 907,458
                                                                 561,026
       Grand Totals ----
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Meeting of the Board of Directors was omitted in th August. The monthly report of the Treasurer follows for	e month of reference.
BALANCES IN BANKS: Lincoln Bank & Trust Co (as of July 31st) First National Bank	- \$ 8,646.74 - 1,516.78 \$ 10,163.52
DISCOUNTS: Lincoln Bank & TrustCo (July 31,1947) First National Bank	
ACCTS.RECEIVABLE: C.F.A.O	77,456.32
TOBACCO AND INCIDENTALS  covered by Insurance:  (July 31,1947)Hogsheads and Bales in Factory  Loose	\$ 226,221.70 16,914.40 131.62 17,783.11 373.40 7,713.11 7,792.56 \$ 276,929.90
POSITION OF WORKABLE STOCK: REQUIREMENT ON HAND SURPLUS	
A Leaf Narrow  B	119,609 190,852 
(Shortage 3,755 lbs) 782,121 778,366 311,825	315,580
Tabimport Soc. Cooperative  Export - July  Domestic - July  Domestic - 7 Months  Tabimport & Company	1945 ,224 ,036 0,260 0,701 5,165 7,750

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

Meeting of the Board of Directors of Campbell Company, Inc., was held this day, September 11, 1947, at the office of the Company, with Mr. Mansfield, Mr. Barber and Mr. Campbell, all of the Directors present.

Minutes of the meeting held June 23rd, including the Treasurer's report, were read and approved.

Trial Balance at the close of business August 31st 1947 was submitted, showing balances in banks amounting to \$55,687.77.

Lincoln Bank & Trust Company ---- \$ 47,940.45 First National Bank ----- \$ 7,747.32 \$ 55,687.77

Statement showed Discounts amounting to a total of \$170,000.00

Lincoln Bank & Trust Company ---- \$ 80,000.00 First National Bank ----- 90,000.00 \$ 170,000.00

Accounts Receivable were reported as follows:

Tobacco in the factory, including Incidentals, were reported insured. The value on August 31st amounted to a total of \$235,788.04. Description follows:

The position of workable stock was reported as follows, according

to Stock Sheet as of August 31st. REQUIREMENT ON HAND SURPLUS SHOR TAGE A Leaf Narrow 10,818 32,678 21,860 96,932 264,246 267,372 26,583 93,836 135,307 86,974 84,670 3,096 128,939 180,398 B 11 C D н 58,087 15,145 18,416 F. 15,145 Tie 16 A Leaf Dk.Fired M-2 1,328 19,744 8,141 11 2,141 7,524 13 D 12,040 12,040 11,810 11,810 4,981 1,063 2,927 B Leaf Brt.Fired M-1 4,981 H п 2,927 B Leaf Dark Fired M-4 **80** 33,358 17,750 27,200 9,078 27,636 33,358 17,750 27,200 8,868 Brt Fired M-3 \_ B 11 # 210 A Leaf Broad 550 27,086 18,175 450 18,625 - 11 11 C 650 11 150 150 686,375 652,182 280,461 314,654 Shortage - 34,193 lbs

Shipments in August 1947 compared with the same month in the previous two years as follows:

1947	1946	1945
39,200 72,288 6, <b>520</b>	31,849 62,288	52,340 40,694
118,008	94,137	93,034
821,573	1,119,352	693,735
_	10,150	6,725
Saby579	85,183	54,475
821,573	1,204,535	748,210
	1947 39,200 72,288 6,520 118,008 821,573	1947 1946  39,200 31,849 72,288 62,288 6,520 -  118,008 94,137 821,573 1,119,352 - 10,150 85,183

After the reading of the Minutes of the meeting held on June 23rd Mr. Campbell stated that although the recommendation from Louisville was to increase the tobaccos \$1.80 per hundred pounds, after going over the figures and orders with John Holt & Company and the French Ompagnie he increased the price \$2.50 per hundred pounds over the March prices. Mr. Campbell stated that this increase will make up for the first six months of the year.

Mr. Mansfield reported that the crop was very good and that we need not worry about the new crop so far as quantity and quality are concerned. Mr. Campbell stated that we cannot expect lower prices on our tobacco for next year.

At this meeting Mr. Campbell gave a complete report of his European-African trip, during which he was accompanied by Mrs. Campbell, and for this reason Mrs. Bruce, Mr. Potter from the First National Bank, and Mr. Scott from the Lincoln Bank & Trust Company were invited to be present. Mr. Campbell's report was received with great interest and appreciation. It was concluded by a recommendation from Mr. Campbell that the Company invite a man from John Holt & Company and the French Compagnie to come here at our expense. Mr. Campbell stated that Holts have agreed to let a man come overthis year if it can be worked out that fast.

The business in general was discussed, and the Board of Directors adjourned.

Approved Ont. 18, 1947

K.E. Webst, Secretary

October 28, 1947

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INC.

Meeting of the Board of Directors of Campbell Gompany, Inc., was held this day, October 28, 1947, at the office of the Company, with Mr. Mansfield and Mr. Campbell, a majority of the Directors present. Mr. Barber's absence was due to illness.

Trial Balance at the close of business September 30, 1947 was submitted, showing balances in banks as follows:

Lincoln Bank & Trust Company --- \$ 11,960.97 First National Bank ---- \$ 12,187.62 \$ 24,148.59

Statement showed Discounts amounting to a total of \$90,000.00.

Lincoln Bank & Trust Company --- \$ 40,000.00 First National Bank ---- 50,000.00 \$ 90,000.00 Accounts Receivable were reported as follows:

C.F.A.O. ----- \$ 47,114.83 John Holt & Company ---- 15,038.42 Tabimport Societe Cooperative 1,539.16 \$ 63,692.41

Tobacco in the factory, including Incidentals, were reported insured. The value on September 30, 1947 amounted to a total of \$179,531.97. Description follows:

The position of workable stock was reported as follows, according to Stock Sheet as of September 30, 1947:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B	2,282 81,570 230,256 224,719 20,832 - 9,195 7,524 - - - 210 - - - 576,668	17,521 71,987 71,987 70,65494 70,9538 70,9538 70,9898 11,9898	15,240 	28,649 158,369 174,482 - 2,325 1,333 - - - - - - - - - - - - - - - - - -
		123		7-7,470

Shipments in September1947 compared with the same month in the previous two years as follows:

	1947	<u> 1946</u>	1945
C.F.A.C. John Holt & Company	84,416 62,422	<b>000</b> <b>0</b> 00	28,117
John Holt & Company			35,857
Export - September -	146,838	000	63,974
Export - 9 Months	968,411	1,119,352	757,709
Domestic - September	000	5,975	7,405
Domestic - 9 Months-	000	91,158	57,420
Grand totals	968,411	1,210,510	819,589

Future orders and the business in general were discussed, after which the Board of Directors adjourned.

December 17, 1947 X. E. Webs Secretary