Lincoln Bank & Trust Co. .... \$20,000.00 First National Bank .... 25,000.00 Louisville Trust Company .... 25,000.00

Balances due from Customers were reported as follows:

 Commonwealth Trust, Ltd.
 \$ 579.04

 John Holt & Company
 7,768.42

 Rey & Co.
 13.56

 Ryan-Hampton Tobacco Co.
 88.90

 Virginia Kentucky Tobacco Co.
 121.73

 \$ 8,571.65

Fire insurance at country points and in Louisville Storage Houses, insured under terms of General Cover Policy, was reported as follows on August 31, 1938:

 New Phoenix Storage Co. No. 1
 \$ 937.28

 " " " " " 2
 9,564.00

 Whitney Storage Warehouse
 67,484.46

 Bowling Green, Ky.
 7,482.66

 J.E.Bohannon Warehouse
 29,091.34

 \$ 114,559.74

Tobacco of the value of \$97,811.02 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of August 31, 1938 showed undelivered:

The position of workable stock as compared with Orders follows:

				REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A I B	eaf	Narrow		9,333 91,909	160,984 233,559	151,651 141,650	
CD	11 11	H -		147,053 71,853	150,346 152,886	3,29 <b>3</b> 81,033	
E Tie A		" Dark Fi	ir ad	21,982	58,470 77,320 91,821	58,470 77,320 69,839	
BC	†‡	II II	11	51,505 -	54,617 33,761	54,617 33,761	
D E	11	11	B.		36,414 6,425	36,414 6,425	
A B C	11 11	Bright	Fired	15,120 16,410	58,055 28,930 49,315	42,935 12,520 49,315	
D AA	11	\$8 \$1	*11 8	1,811	21,810 30,567	21,810 28,756	
A B	11	†3 †1	11 11	1,481 10,564	52,620 16,170	51,139 5,606	
ODE	11 11	11 11	11 11	10,844	79,272 55,230 6,200	68,428 53,430 6,200	
				400,160	1,454,772	1,054,612	

Shipments in August 1938 compared with the same month in the previous two years as follows:

provident one years at rear	1938	1937	1936
C.F.A.Q. John Holt & Company	62,545 63,604	57,597 27,620	68,581 80,513
Commonwealth Trust, Ltd.	1,120	´ <b>-</b>	· <u>-</u>
Tob.By-Prod.&Chem.Corp. Tabimport Soc.Cooperative	_	21,845	18,775 46,925
Virginia Kentucky Tob.Co.	1,255	_	, <del>-</del>
For Month	128,524	107,062	214,794
" Year 1	,035,929	1,318,066	1,624,484

At this meeting there was a general discussion regarding orders and stock on hand, and Mr. Mansfield stated he would give a report on the crop conditions at the next meeting.

Mr.Mansfield spoke briefly about the removal of our factory, due to the Government taking over this property for the new housing project, but as nothing definite could be stated at this time, the Board of Directors adjourned.

Stohe 13,1938 X. E. Wihr, Suntary

October 13, 1938

## BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from October 4, 1938, was held this day, at the office of the Company, 1114 West Liberty St., Louisville, Ky., with Mrs.James W. Bruce, Mr.E.S.Woosley, and Mr.W.S.Mansfield, all of the Directors present.

The Minutes of the meeting held September 21, 1938 were read and approved.

A Trial Balance at the close of business September 31, 1938 was submitted, showing balances in:

Statement showed discounts as follows:

Balances due from Customers were reported as follows:

 Commonwealth Trust, Ltd.
 \$ 289.52

 John Holt & Company
 42.64

 Milton C. Henriquez
 216.00

 Rey & Co.
 13.56

 Ryan-Hampton Tobacco Co.
 88.90

 Tabimport-Societe Cooperative
 846.99

 \$ 1,497.61

Fire insurance at country points and in Louisville Storage Houses, insured under terms of General Cover Policy, was reported as follows on September 30, 1938:

 New Phoenix Storage Co. No. 1
 \$ 937.28

 " " " " 2
 9,018.00

 Whitney Storage Warehouse
 6,606.09

 Bowling Green, Ky.
 61,518.32

 J.E. Bohan non Warehouse
 27,670.99

 \$ 105,750.68

Tobacco of the value of \$89,611.65 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000, which covers Tobacco and Fixtures.

John	Holt	&	Company	• •	 		144,530	lbs
C.F.A	0	• •			 	 •	177,294	11
							321.824	_ H

The position of workable stock as compared with Orders follows:

	REQUIREMENT	ON HAND SURPLUS
A Leaf Narrow  B " "  C " "  D " "  E " "  Tie " "  A Leaf Dark Fired  B " " "  C " " " "  A Leaf Bright Fired  B " " "  A Leaf Bright Fired  B " " "  A Leaf Bright Fired  B " " "  C " " " "  D " " "  E " " "  AA " Broad  A " "  B " "  C " "  D " "  E " "  E " "	9,333 66,044 121,166 67,128 - 6,568 - 13,117 16,410 - 1,132 926 9,900 9,200 900 - 321,824	149,657       140,324         213,818       147,774         125,861       4,695         148,586       81,458         58,539       58,539         69,960       78,086       71,518         51,076       51,076         33,993       33,993         29,488       29,488         5,875       5,875         55,635       42,518         27,755       11,345         45,880       45,880         21,710       21,710         30,334       29,202         43,907       42,981         16,479       6,579         71,582       62,382         55,680       54,780         3,910       3,910         1,337,811       1,015,987

Shipments in September 1938 compared with the same month in the previous two years as follows:

	1938	1937	1936
C.F.A.O. John Holt & Company Commonwealth Trust, Ltd. Milton C. Henriquez Ky. & Va. Leaf Tobacco Co. S.B.Smith & Co. Tabimport Soc. Cooperative	_	33,983 29,912 448 1,620 15,632	73,684 96,627 7,332 - 6,798
For Month	124 550	22,275	704 447
" Year		103,870	1,808,925

The President's Crop Report was then read, which was ordered spread on the Minute Book, and is as follows:

## "To the Board of Directors:

As it has been customary with us to make a report at this time of the year on the Crop situation, I respectfully submit the following on the One Sucker and Dark Fired crop for 1938:

First, the One Sucker Crop. From the best information we can get, it will be cut in pounds about 33-1/3 per cent as compared with the yield in 1937; or, in other words, last year the 1937 crop turned out 24,000,000 pounds, and we estimate the 1938 crop at 16,000,000 pounds, with a quality lower than last year.

With this in view, we naturally expect the tobaccos purchased this season to be a little higher than last year, but we are of the opinion we will have no trouble in buying our rehandling stock, as we think the larger part of the leaf will go to the rehandling grades on account of the quality being too common for the manufacturing trade.

While we think the above is true of the One Sucker crop, the picture is a little different in the Fired District. The Fired crop is estimated at about 25 per cent lower than last year - the quality not as good as in 1937, but there will be plenty of good tobacco to supply the trade, and then some. We think on account of the large supplies held by the Government, we do not look for any advance in price over last year.

Summing up the crop situation as we have, we feel no fear in getting our supplies in both the One Sucker and Fired tobaccos at a price that will enable us to do business as usual. "

Respectfully submitted,
W.S.Mansfield,
President.

The President stated that we had orders amounting to 117,000 pounds, to be shipped within the next month, and prospects of securing orders for a new port amounting to thirty or forty thousand pounds. He also stated that the factory of one of our competitors was closed, and that this slump in the tobacco business was due principally tothe low selling price of African products, such as palm oil and cocoa.

There being no further business to be brought before the meeting, the Board of Directors adjourned.

Townbo 17, 1938 K. E. Weber Secretary

November 17,1938

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from 1st November, was held this day, at the office of the Company, 1114 West Liberty Street, Louisville, Kentucky, with Mrs. Bruce, Mr. Woosley, and Mr. W.S. Mangield, all of the Directors present.

The Minutes of the meeting held October 13,1938 were read and approved as corrected.

A Trial Balance at the close of business October 31,1938 was submitted, showing balances in:

Lincoln Bank	Trust Com	oany		. \$	6;655.68
First National Louisville Tru	Bank	• • • • • • •	• • • •		2,192.98
noning ite	virsedmon as	• • • • • • •	• • • •	\$ *	2,086.24

### Statement showed discounts as follows:

First National Bank	 10,000.00
Louisville Trust Compan	 25,000.00
	 35.000.00

#### Balances due from Customers were reported as follows:

John Holt & Company	\$ 5.96
Rey & Co	13.56
Ryan-Hampton Tobacco Co	88.90
Tabimport Societe Cooperative	
Virginia-Kentucky Tobacco Co	150.00
**************** <b>\$</b>	1105.41

Fire insurance at country points and in Louisville Storage Houses, insured under terms of General Cover Policy, was reported as follows on October 31,1938:

New	Phoenix	Storage	Co.	No.	1	 	\$ 937.28
10.	. 81	14	П	Ħ	2	 	8.033.20
Whi	tney Stor	rage Ware	ehou	se .	• • •	 • •	8,033.20 53,244.50 6,390.76
Bow]	ling Gree	en, Ky.				 	6,390.76
J.E.	Bohannor	a Warehou	186			 • •	26,100.84
						\$	94,706.58

Tobacco of the value of \$65,565.16 was reported in Louisville factory, with specific insurance in effect in the amount of \$55,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of October 31,1938 showed undelivered:

The position of workable stock as compared with Orders follows:

	5,294	E. 4.		
A Leaf Narrow  B	38,245 89,891 58,601 1,000 1,000 7,000 16,170 - 964 788 8,800 7,200	143,285 194,6618 2571 94,6618 158,4556 70,3258 4726 483,584 56,456 483,560 257,015 483,560 257,015 461,860 257,844 61,860 61,8	137,991 156,1799 736,659 738,456 701,255 704,556 704,256 704,256 704,777 441,356 441,256 741,017 741,017 741,016 741,204 741,2	

Shipments in October 1938 compared with the same month in the previous two years as follows:

	1938	1937	1936
C.F.A.O. John Holt & Company Commonwealth Trust, Ltd.	53,815 65,412	52,655 22,214	105,156 144,116
S.B. Smith & Co. Tobacco By-Product & Chem.	ș maior 	27 600	4,248 6,885
Tabimport Societe Cooperative Virginia-Kentucky Tobacco Co.	3,000	27,688 24,750	20,075 24,805
For Year 1	122,227 282,714	127,307 1,549,243	305,285 2,114,210

A short general discussion of the business followed, after which the Board of Directors adjourned.

Which the Board of Directors adjourned.

When the property of 1938 and 193

December 15, 1938

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from 6th December, was held this day, at the office of the Company, 1114 West Liberty Streets, Louisville, Ky., with Mrs.James W. Bruce, Mr.E.S.Woosley, and Mr.W.S. Mansfield, all of the Directors present.

The Minutes of the meeting held November 17, 1938 were read and approved.

A Trial Balance at the close of business November 30, 1938 was submitted, showing balances in:

Statement showed discounts as follows:

Louisville Trust Company ..... \$ 15,000.00

Balances due from Customers were reported as follows:

Fire insurance at country points and in Louisville Storage Houses, insured under terms of General Cover Policy, was reported as follows on November 30, 1938:

 New Phoenix Storage Co. No. 1
 \$ 811.53

 """ 2
 7,617.79

 Whitney Storage Warehouse
 45,360.34

 Bowling Green, Ky.
 5,622.44

 J.E. Bohannon Warehouse
 21,356.57

 Madisonville Bonded Warehouse
 8,575.00

 \$9,343.67

Tobacco of the value of \$66,329.68 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of November 30, 1938 showed undelivered:

John Helt & Company ..... 42,156 lbs C.F.A.O. 95,834 " 137,990 "

The position of workable stock as compared with Orders follows:

		RE UIREMENT	ON HAND	SURPLUS	SHORTAGE.
B " C " D " E " Tie "	row  # # # # # # # # # # # # # # # # # #	2,269 13,491 58,174 47,136	135,171 158,664 178,664 108,664 108,667 66,158 37,665 37,665 41,655	132,902 144,855 20,490 61,210 57,087 66,256 37,5663 41,659 5,785	
A !! Br:	m m m m m m m m m m m m m m m m m m m	506 414 8,800 7,200	38,731 18,440 42,105 20,010 86,886 42,548 11,586 44,693 54,050 4,100	38,331 18,440 42,105 20,010 86,380 42,134 2,786 37,493 54,050 4,100	
		171,790	Sumlus -	1,009,386	

Surplus - 1,009,386

Shipments in November 1938 compared with the same month in the previous two years as follows:

Commonwealth Trust, Ltd.	7,958 3,600	70 506
S.B. Smith & Co.	1,620	70,506 140,913 9,800
Tob. By-Product & Chem. Corp. Ky. &Va. Leaf Tob. Co	-	2,144 6,790 28,350
The same 25 and 2	3,178	258,503 372,713

Mr. Mansfield reported that our statement of orders showed a month's shipments over the orders received from our customers.

Upon being asked by Mr. Woosley, Mr. Mansfield stated it was his opinion that we will make money this year, but that he could not be certain of this until the books were closed for the year.

Mr. Mansfield reported that Mr. Hiett called at the factory. He stated ne would check the figures given and make an offer; that he wanted to finish with this property as soon as possible.

Mr. Mansfield also stated that he bought 165,000 pounds of tobacco at an average of \$8.83, but that the market was becoming stronger and he thought the prices would advance.

After a general discussion of the business by all three Directors, there being no further business to come before the meeting, the Board of Directors adjourned.

January 31, 1939 X. E. Weber, Suntag

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED.

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from January 3,1939 was held this day, at the office of the Company, 1114 West Liberty Street, Louisville, Kentucky, with Mr.E.S.Woosley, Mr.W.S.Mansfield and Mr.C.W.Campbell present. Mr.Campbell presented a letter from Mrs.Bruce, in which she designated Mr.Campbell to act in her stead as Director, at the meeting of the Board of Directors, as due to illness she was unable

The Minutes of the meeting held December 15, 1938 were read and approved.

A Trial Balance after closing the books as of December 31,1938 was submitted, showing balances in:

Lincoln Bank & Trust Co. . . . \$ 388.93 First National Bank . . . . . 96.91 Louisville Trust Company . . . . . 4560.44 \$ 5046.28

Statement showed discounts in the Louisville Trust Company amounting to \$30,000.00.

Balances due from Customers were reported as follows:

John Holt & Company  Rey & Co.  Eyan-Hampton Tobacco Co.  Tabimport Societe Cooperative.  Tobacco By-Product & Chem.Corp.  Virginia Kentucky Tobacco Co.	13.56 93.10 846.99 195.98 375.00
	\$ 7044.92

Fire insurance at country points and in Louisville Storage. Houses, insured under terms of General Cover Policy, was reported as follows on December 31, 1938:

 New Phoenix Storage Co. No. 1
 \$811.53

 """ 2
 7.466.79

 Whitney Storage Warehouse
 36,017.23

 Bowling Green, Ky.
 32,048.32

 J.E. Bohannon Warehouse
 15,345.96

 \$ 91,689.83

Tobacco of the value of \$83,306.79 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of December 31, 1938 showed an overdelivery of 175,007 lbs in the year 1938.

Shipments in December 1938 compared with the same month in the previous two years as follows:

	1938	1937	1936
C.F.A.O.  John Holt & Company  Commonwealth Trust, Ltd.  Milton C. Henriquez  Tabimport Soc.Cooperative  Tobacco By-Prod.&Chem.Corp.  Virginia Kentucky Tob.Co.	91,590 59,543 - 14,870 7,500	42,089 112 3,363 16,725	81,961 85,237 - 22,710
	173,503	62,289	189,908

Shipments for the full year 1938 and previous two years were reported as follows:

	1938	1937	1936
C.F.A.O. John Holt &Company Commonwealth Trust, Ltd. Booker Bors. McC. & Co. W. & A. Leaman Rey & Co. Milton C. Henriquez Tabimport Soc.Cooperative	2,123 3,780 40,225	578,601 777,845 17,016 - 9,578 4,860 113,655	899,401 1,230,154 51,152 7,411 4,790 4,305 1,800 156,846
Tobacco By-Prod.&Chem.Corp. E.J.O'Brien & Co	54,719 - 21,540 11,755	175,078 _ _ 28,077	184,269 2,020 20,473
	1,611,119	1,704,710	2,562,621

Statement showing the outcome of the business in 1938 was submitted, with a total inventory as of December 31, 1938 at a value of \$ 164,138.91, and due to additional flood losses, consignment and the loss in the Union Central Bank Account, a net loss of \$ 773.78, and an Undivided Profit of \$ 98,416.14.

Considering this condition, the President recommended for the consideration of the incoming Board of Directors, which are to be elected at the Stockholders meeting, that a dividend of 7 per cent be declared to Preferred Stockholders,  $3\frac{1}{2}$  per cent payable in January 1939 to Preferred stockholders of record January 1, 1939, and  $3\frac{1}{2}$  per cent payable in July 1939 to Preferred stockholders of record July 1, 1939.

The President also recommended the Common dividend be passed at this meeting, but recommended that if we receive for the factory a sum amounting to at least \$75,000, a Common dividend of 30 per cent be paid to holders of Common stock of record January 1, 1939.

Mr. Woosley moved that the recommendations of the President be approved by this Board. This motion was seconded by Mr. Campbell. Carried.

Mr. Woosley moved that the Board of Directors adjourn sine die. Motion sedonded by Mr. Campbell.

approved 23,1939 7 E. H. Wer, Ling. The annual meeting of the Stockholders of Campbell Company, Incorporated, as postponed from January 10, 1939, was held in the office of the Company, 1114 West Liberty Street, Louisville, Kentucky, January 31, 1939.

The Stockholders owning all of the outstanding shares of common stock, which is the only voting stock, were present in person or proxy, as follows:

The Louisville Trust, Trustees - W.S. Mansfield Mrs. James W. Bruce	才 n 才 n 才 u
	500 "

There were also present, stockholders owning 650 shares of the 750 shares of the Preferred stock, as follows:

The Louisville Trust Co., Trustees .. 649 shares Katharine E. Weber ..... 1 " 650 "

Judge Farnsley was elected Chairman of the meeting. Miss Weber acted as Secretary of the meeting.

The Minutes of the previous stockholders meeting held January 20,1938, including the President's and Treasurer's report, were read, and upon motion duly made, seconded and unanimously carried, were approved as read.

The annual report of the President was then read, which embodied a balance sheet for the past year. Upon motion by Mr. Woosley, seconded by Mr. Campbell, the report was ordered spread on the minute book as part of the minutes of this meeting. The President's report is as follows:

"To the Stockholders of Campbell Company, Gentlemen:

As customary for the President of the Company, I now submit my annual report.

We had so much trouble on our hands a year ago, left over from the flood, and the lost confidence in our tobaccos by the Agents on the West Coast thinking that we were still shipping damaged tobaccos, but we thought if we could face the year 1938 and get this trouble behind us, re-establish our trade and play even financially for 1938, we should be well pleased. So I am glad to report I think this has been done, as our report shows we have made an operating profit of \$18,184.64, after charging off \$8400.00 on damaged tobaccos returned, paying the balance on reclamations on flooded tobaccos in 1937, we show a loss of \$773.78.

In view of the fact that we have accomplished what we started out to do a year ago, I think we should face the coming year with more confidence than we did one year ago. So I do not hesitate to state I see no reason why the year 1939 will not be a profitable one, as we have no back debts to pay, and our orders have been increased approximately 30 per cent, and without any unforeseen calamity I see no reason why we should not make our usual profits, which have been very good in most years in the past for this Company.

We have up to date bought 65 per cent of our tobaccos for this year, costing about the same as last year, and at this price we think the trade will take it without complaint, as we understand these prices will not induce the West Coast trade to encourage South African colonies to sell tobaccos against United States tobaccos. I wish to call attention to the fact that all rehandlers in the country have been a little uneasy in case our tobaccos get too high in price we will have trouble in meeting the prices of other English colonies. I see nothing in sight now to bring this about, as our farmers seem to be going ahead, making preparation for another good sized crop, which will mean reasonable prices if carried out.

Everything in the factory is going good, and I think everyone working with us doing his best to put out the best tobaccos possible for each port.

I think we all are familiar with the Slum Clearance proposition, and our factory being located almost in the center of the West End district we have been notified by Government officials we will have to move. Up to the present time nothing definite has been done. We have submitted the them replacement values on our factory and equipment, but they have made us no offer.

I now close this report with the submission of the Balance Sheet.

ASSETS	HEEF BIRDS		
Current Assets Cash - In Banks Accounts Receivable	01. 670	5,046.28	
Advance for Tobacco Purchases Current Accounts		95 31,842.28	
Inventories			
Tobacco and Manufacturing Sup	b11ée	164,138.91	201,027.47
Fixed Assets Land Buildings - Depreciated Value Machinery & Fixtures - Deprec		11,804.15 17,070.18 12,606.43	41,480.76
Investments		à 600 an	
Stocks Owned Real Estate Cash Value - Life Insurance		2,926.00 1,692.35 6,598.00	11,216.35
Other Assets Notes Receivable		100.00	
Depositors' Refunding Certifi	cate		•
Louisville Trust Company	6	5,852.86	5,9 <b>52.</b> 86
Deferred Charges Prepaid Interest Unexpired Insurance Total Assets		201.58 791.14	992.72
Current Liabilities Accounts Payable			
Creditors	3,801.53		
Accrued Taxes Due Officer	1,032.21	5,654.10	
Notes Payable			(-):
Louisville Trust Company Reserve for Employees Benefits		30,000.00	35,654.10 1,599.92
Net Worth, represented by Capital Stock			-,,,,,,,
Common - Authorized \$100,000. Preferred-Authorized \$75,000.	50,000.00	125,000.00	
Surplus Earned		98,416.14	223,416.14
Total			260,670.16

Respectfully submitted,

(Signed) W.S.Mansfield

President

Mr.Campbell moved that the President be thanked by the Stockholders for his successful efforts in behalf of the Company during the past year. This motion was seconded by Mr.Woosley. Carried.

The Treasurer's annual report was then read, and upon motion by Mr. Woosley, seconded by Mr. Campbell, the report was ordered spread on the minute book as part of the minutes of this meeting. The Treasurer's report is as follows:

"Stockholders of Campbell Company, Gentlemen:

Our Balances in banks on January 1, 1939 amounted to a total of \$5046.28. We sent \$25,000 to the country for purchases of tobacco during the month of December. Current Accounts Receivable amount to \$7211.95. Mr.Wahl's note has been reduced from \$150.00 to \$100. In July of last year we received the final dividend from the Liquidating Agent of the closed Union Central Bank in the amount of \$1510.46. Our loss on the account amounts to \$5538.40. Altogether we have received dividends amounting to 89 per cent of our original balance.

The Balance Sheet shows a cash surrender value of the life policy on Mr.W.S. Mansfield of \$ 6598.00. Our Unexpired Insurance amounts to \$ 791.14, which was re-checked by our Auditor. Interest prepaid on Notes as of December 31, 1938 amounts to \$201.58.

Our Liabilities consist of current bills, customer's claims, Accrued taxes, and balance due one of our officers, amounting to a total of \$ 5654.10; three notes in the Louisville Trust Company amounting to a total of \$ 30,000, and the balance of our Advance Account of \$ 1599.92.

Our Surplus as of December 31, 1938 is \$ 98,416.14, in comparison with a surplus a year ago of \$ 109,603.32, a difference of \$ 11,187.18. (Insert paragraph at end of page)

The Inventories as shown on page 5 of our Auditor's report are itemized, the Tobacco amounting to \$ 161,689.94 and Factory Supplies, Hogshead Material, Coal, etc., amounting to \$ 2448.97, or a total of \$ 164,138.91.

Our Losses this year are due to the flood in 1937, the final settlement having been made previous to July 1938; the loss on the Union Central Bank account, which had to be taken this year; the loss on tobacco sent on consignment in 1935, sold in 1938, and the charges on a lot of tobacco returned from Liverpool early in the year.

Our books have been audited and the report for the year is ready for examination.

Respectfully submitted.

(Signed) K.E. Weber,
Treas."

It was moved, seconded and unanimously carried, that all the acts of the Officers and Board of Directors of the Company during the past year be ratified and approved. This motion was made by Mr. Woosley, seconded by Mr. Campbell.

Due to illness, Mrs.Bruce was advised by her physician not to attend the Board of Directors meetings nor the Stockholders meeting at this time, and after some discussion it was decided to elect Mr.C.W.Campbell to fill the vacancy in the Board of Directors.

The election of Directors being next in order, Mr. Woosley representing the Louisville Trust Company, nominated for Directors the following:

Mr.C.W.Campbell, Mr.W.S.Mansfield, and Mr.E.S.Woosley.

#### (Insert as mentioned above)

During the year 1938 we borrowed \$ 150,000. These were 90 day notes at 4 per cent and all were paid within the year with exception of \$ 30.000. These unpaid notes are dated November 23rd and December 12th. During the year 1937 we borrowed \$ 85.000.

There being no further nominations for directors, it was moved, seconded and unanimously carried that the nomination be closed and that the secretary be instructed to cast one ballot for the three Directors, which the Secretary reported had been done, and the three were declared elected Directors of Campbell Company, to act for the ensuing year, and until their successors were elected and qualified.

The Chairman then inquired if there was any further business to come before the meeting.

Mr. Woosley suggested that Mrs. Bruce be invited to sit in during the reading of the Minutes whenever we have a Board of Directors meeting. All present agreed with Mr. Woosley in this suggestion.

It was moved and seconded that the meeting be adjourned. Offmed 18, 1940 X.C. Mehr, Secretary 1364 Fram Carried.

ORGANIZATION AND DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The meeting of the Board of Directors of Campbell Company, Inc., was held January 31, 1939.

The meeting was called to order by Mr. Mansfield.

Mr. Mansfield appointed Miss Weber to act as Secretary of the meeting.

The Directors were present as follows:

Mr.C.W.Campbell Mr.E.S.Woosley Mr.W.S.Mansfield

Mr. Woosley nominated Mr. Mansfield for President of the Company, to serve for the ensuing year or until his successor was elected and qualified; this nomination was seconded by Mr.Campbell and Mr.Mansfield was declared unanimously elected President of Campbell Company for the ensuing year and until his successor was elected and qualified.

Mr. Woosley nominated Miss Weber for Secretary and Treasurer of the Company, to serve for the ensuing year, or until her successor was elected and qualified; this nomination was seconded by Mr. Campbell, and Miss Weber was declared unanimously elected Secretary and Treasurer of Campbell Company for the ensuing year and until her successor was elected and qualified.

Mr. Campbell nominated Mr. Vernon for General Manager of the Company, to serve for the ensuing year, or until his successor was elected and qualified; this nomination was seconded by Mr. Woosley and Mr. Vernon was declared unanimously elected General Manager of the Company for the ensuing year, and until his successor was elected and qualified.

Motion was made by Mr. Woosley, seconded by Mr. Campbell, that the salaries of the Officers and General Manager for 1939 be the same as in 1938; namely: President \$ 8000; Secretary & Treasurer \$ 2100; General Manager \$ 2500.

Mr. Mansfield appointed Mr. Charles Farnsley Advising Attorney of Campbell Company for the year 1939, with a retaining fee at the rate of \$100 per annum, payable quarterly.

Mr. Mansfield re-instated the annual Directors' fee of \$100 each, payable quarterly to Mr. Woosley and Mr. Campbell for the year 1939.

Mr. Woosley moved that the recommendations of the Presdient concerning dividends be approved, as described in the old Board of Directors meeting of this date. Motion was seconded by Mr. Campbell.

Mr. Mansfield stated that the shipments had fallen off during the month of January; that we had not completed our buying, as this will extend through the next three months.

Mr.Campbell inquired about the orders for the coming year, and it was explained to him that the orders given by our customers are only a guide to Mr.Mansfield for buying his tobacco for the coming year, but the past experience has been that the orders were firm. In the year 1938, 175,000 pounds of tobacco were taken in addition to the original order. However, it has happened in the past that the entire original order was not taken.

There being no further business to come before the meeting, The Board of Directors adjourned.

Approved February 23, 1939 X. E. Weber, Searctary

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from February 7th,1939 was held this day, at the office of the Company, 1114 West Liberty Street, Louisville, Ky., with Mr. Woosley and Mr. Mansfield, a majority of the Directors present.

The Minutes of the meeting held January 31, 1939 were read and approved.

A Trial Balance at the close of business January 31, 1939 was submitted, showing balances in:

Statement showed discounts as follows:

Balances due from Customers were reported as follows:

John Holt & Company ..... \$ 6326.99
Rey & Co. ..... 13.56
Ryan-Hampton Tobacco Co. .... 93.10
Tabimport Societe Cooperative ... 846.99
\$ 7280.64

Fire insurance at country points and in Louisville Storage Houses insured under terms of General Cover Policy, was reported as follows on January 31, 1939:

Tobacco of the value of \$ 83,749.06 was reported in Louisville factory, with specific insurance in effect in the amount of \$ 85,000 and \$13,000.00, which covers Tobacco and Fixtures.

Statement of Orders as of January 31, 1939 showed undelivered:

John Holt & Company ..... 967,625 lbs C.F.A.C. 703,090 " 1,670,715 "

The position of workable stock as compared with Orders follows:

		REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
ABCDETABCDEABCDAABCDE	Narrow  "" "" Dark Fired "" "" "" "" "" "" "" "" "" "" "" "" ""	24,773 492,467 504,939 102,010 37,046 109,479 24,345 24,345 111,8663 2,250 64,501 10,285 1,670,715	34,116 376,192 116,55085 116,56085 116,5	309,464 	66,351 134,347 60,409 43,931 84 4,382 85,107 50,486 21,296

Shipments in January 1939 compared with the same month in the previous two years as follows:

(*)	1939	1938	1937
C.F.A.O. John Holt & Company Commonwealth Trust, Ltd. M.C.Henriquez Ky.&Va. Leaf Tob.Co.	39,215 32,375	40,481 47,641 1,620 7,980	63,654 63,770 3,360
	71,590	97,722	130,784

After a discussion of the business in general, the Board of Directors adjourned.

After a discussion of the business in general, the Board of Directors adjourned.

Approved

March 23, 1939

M. E. Meher, Secretary

March 16, 1939

### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from March 7, 1939, was held this day, at the office of the Company, 1114 West Liberty St., Louisville, Ky., with Mr. Woosley and Mr. Mansfield, a majority of the Directors present.

The Minutes of the meeting held February 23, 1939, were read and approved.

A Trial Balance at the close of business February 28,1939 was submitted, showing balances in:

Statement showed discounts as follows:

Lincoln Bank & Trust Co. \$45,000.00
First National Bank ..... 35,000.00
Louisville Trust Company ...... 55,000.00
\$135,000.00

Balances due from Customers were reported as follows:

Fire insurance at country points and in Louisville Storage Houses, insured under terms of General Cover Policy, was reported as follows on February 28, 1939:

 New Phoenix Storage Co. No. 1
 \$ 19,812.93

 " " 2
 7,466.79

 Whitney Storage Warehouse
 34,864.67

 Bowling Green, Ky.
 60,454.51

 J.E. Bohannon Warehouse
 53,096.61

 Madisonville Bonded Warehouse Co.
 7,279.25

 \$ 182,974.76

Tobacco of the value of \$58,330.84 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of February 28,1939 showed undelivered:

The position of workable stock as compared with Orders follows:

B C D E Ti	Leaf " " " e " "		ired	23,537 433,900 454,396 99,387	360,034 485,808 426,872 207,976 98,787 68,290 109,176	SURPLUS 336,497 51,908 - 108,589 98,787 68,290 19,571	SHORTAGE 27,524
ri Ti		11			98,787	98,787	-
A		Dark F	ired	89.605	109,176	68,290 19 571	_
B	11 11	f1 f1	11	63.187	73,208	10.021	_
D	11	81	11	14,846 14,845	61,023	46.177	-
E	11	Ħ	ii .	39.286	21,756 8,200	6,9ii	37.086
A	11	Bright	Fired	39,286 106,008	52,580	_	31,086 53,428
B	18 18	11	11 =	8,369	28,305	19,936	_
D	11	11	11	_	42,010	42,010	_
AA	#1	Broad		2,860	19,710 19,591	19,710 16,731	_
A	11 11	11		2.340	<b>7</b> 8,250	75,910	_
B	"	u,		62,907	15,712	_	47,195
D	11	11		61,234 9,764	44,718 54,065	101 707	16,516
E	H	II .		<i>y</i> , <i>t</i> ∪ +	2,830	44,301 2,830	_
				1,486,471	2,278,901	968,179	175,749
						792,430	

Shipments in February 1939 compared with the same month in the previous two years as follows:

178.9	For Year	178,953	176,839	294,226
159,903	For Month	107,363	79,117	163,442
W. & A. Les Tabimport	th Trust, Ltd.	39,016 49,297 - 19,050	50,835 21,997 - 6,285	19,635 91,662 1,960 1,322 17,586 15,430
		<u>1939</u>	1938	1937

After a discussion of the business in general, the Board of Directors adjourned.

Approach

April 10,1939

X.E. Webr, Levy

April 20,1939

BOARD OF DIRECTORS OF CAMPBELL COMPANY, INCORPORATED.

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from April 4,1939 was held this day, at the office of the Company, 1114 West Liberty Street, Louisville, Ky., with Mr. Woosley and Mr. Mansfield, a majority of the directors present.

The Minutes of the meeting held March 16, 1939 were read and approved.

A Trial Balance at the close of business March 31, 1939 was submitted, showing balances in:

Statement showed discounts as follows:

Balances due from Customers were reported as follows:

Fire insurance at country points and in Louisville Storage Houses, insured under terms of General Cover Policy, was reported as follows on March 31,1939:

New Phoenix Storage	Co.No. 1		\$ 17,703.33
ti ti ti	" " 2		6,839.15
Whitney Storage Ware			14,087.88
Bowling Green, Ky.			29,209.84
J.E. Bohannon Warehou	use		83,697.08
Madisonville Bonded	Warehouse	Co	6,635.75
		\$	158,173.03

Tobacco of the value of \$67,329.31 was reported in Louisville 367 factory, with specific insurance in effect in the amount of \$5,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of March 31, 1939 showed undelivered:

John Holt & Company ..... 846,451 lbs C.F.A.O. .... 516,096 " 1,362,547 "

The position of workable stock as compared with Orders follows:

		REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf B " C " D " Tie " A "	Narrow  " " " " " Dark Fired	23,110 396,610 414,823 90,323	327,484 407,235 399,085 200,615 103,264 63,765 349,307	304,374 10,625 110,292 103,264 63,765 264,968	15,738
B " C D II B C II B C II A A II A A II	" " " " " " " " " " " " " " " " " " "	84,339 60,390 14,846 14,845 34,618 95,403 7,532 2,860	102,442 85,268 29,705 284,709 24,143 21,4310	42,052 70,422 14,864 - 19,417 34,144 21,435	6,313 10,694
A H B H D H E H	18 18 18	2,340 56,614 55,108 8,786	77,015 14,194 43,656 52,278 2,430	15,450 74,675 - 43,492 2,430	42,420 11,452
			,471,599 Surplus	1,195,669	86,617
		~ ( )	In ser server	~,~~,~~,~,~,~,	

Shipments in March 1939 compared with the same month in the previous two years as follows:

1939	1938	1937
52,416 79,877 1,400 - 15,000	37,380 66,935 1,120 12,348	92,709 105,716 3,640 2,369 42,545
148,693	117,783	246,979
327,646	294,622	541,205
	52,416 79,877 1,400 - 15,000 148,693	52,416 79,877 1,400 - 12,348 15,000 148,693 117,783

After a general discussion of the business, the Board of Directors adjourned. Sproved May 18, 1939 X.E. Miber, Secretary

May 18, 1939

#### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from May 2,1939 was held this day, at the office of the Company, 1114 West Liberty Street, Louisville, Ky., with Mr. Woosley and Mr. Mansfield, a majority of the Directors present.

The Minutes of the meeting held April 20,1939 were read and approved.

A Trial Balance at the close of business April 30,1939 was submitted, showing balances in:

Lincoln Bank & First National	Trust Co.		\$ 1109.16
First National	Bank	• • • • • • • • • • • • • • • • • • • •	6974.81
Louisville Trus	t Company		1000.42
			\$ 9084.39

Statement showed discounts as follows:

Lincoln Bank & Trust Co	\$	45,000.00
First National Bank		35,000.00
Louisville Trust Company		75,000.00
	\$ :	155.000.00

Balances due from Customers were reported as follows:

John Holt & Company	\$ 21.70
Rey & Co	13.56
Ryan-Hampton Tobacco Co	93.10
Tabimport Societe Cooperative	804.11
Virginia-Kentucky Tobacco Co	600.00
	1532.47

Fire insurance at country points and in Louisville Storage Houses, insured under terms of General Cover Policy, was reported as follows on April 30, 1939:

Tobacco of the value of \$69,033.63 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of April 30,1939 showed undelivered:

The position of workable stock as compared with Orders follows:

		REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Le III III III III III III III III III	Narrow  II  II  II  II  II  II  II  II  II	22,937 375,262 392,802 85,769 74,392 54,225 21,653 21,652 31,706 90,876 7,174 2,607 2,133 53,928 44,122 1,281,238	316,289 383,187 393,397 200,130 328,474 102,321 34,089 34,089 34,089 34,089 34,089 34,089 36,990 37,998 12,407 40,7558 2,830 2,393,551 Surplus	293,352 7,925 19,795 114,741 99,702 60,130 254,082 47,864 73,668 13,213 1,319 19,321 20,850 16,950 15,301 72,065 	8,735 41,521 3,367 53,623
			*		

Shipments in April 1939 compared with the same month in the 369 previous two years as follows:

	1939	1938	<u>1937</u>	
G.F.A.O. John Holt & Company Commonwealth Trust, Ltd. Tabimport Soc.Cooperative Tobacco By-Prod.&Chem.Corp. Milton C.Henriquez	46,974 41,330	72,637 73,772 1,120 13,810 13,690	70,146 130,935 1,400 44,785	
For Month	88,304	175,029	248,886	_
For year	415,950	469,651	790,091	

It was reported that instructions for shipments during the month of May amounted to a total of 154,360 lbs.

#### okix lorogxaix zasaviznok zair dravizrože osei kake saszk e kusakia zakani do zakana zakani do zakana

On May 13,1939 Campbell Company submitted offer to the Government for their property at 1114-1122 West Liberty Street for the sum of \$77,000, reserving all machinery, fixtures, etc. Motion was made by Mr. Woosley and unanimously accepted by the Board, authorizing Mr. Mansfield to close the deal at the above figures with reservations as indicated. Carried.

After a general discussion of the business, the Board of Directors adjourned.

June 15, 1939

## BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from June 6,1939 was held this day at the office of the Company, 1114 West Liberty Street, Louisville, Ky., with Mr.E.S. Woosley and Mr.W.S. Mansfield, a majority of the Directors

The Minutes of the meeting held May 18, 1939 were and approved.

A Trial Balance at the close of business May 31, 1939 was submitted, showing balances in:

> Lincoln Bank & Trust Company .... \$ 1,144.71
> First National Bank .... 613.45
> Louisville Trust Company 10 869 45 First National Dank ..... 10.869.45
> Louisville Trust Company ..... 10.869.45

Statement showed discounts as follows:

Lincoln Bank & Trust Company ..... \$ 20,000.00 First National Bank ..... 10,000.00 Louisville Trust Company ...... 40,000.00

Balances due from Customers were reported as follows:

				\$ 28.40
C.F.A.C.				
Ryan-Hamp	ton Tobac	co Co		93.10
Rey & Co.				- 13.56
Tabimport	Societe	Cooperat	ive	- 13.56 898.94
				\$ 1035.00

Fire insurance at country points and in Louisville Storage Houses, insured under terms of General CoverPolicy, was reported as follows on May 31, 1939:

New Phoenix	Storage	Co. No	.1	 \$ 12.413.73
0 0	11	<b>86</b> 15	2	 5,080.28
Whitney Sto	rage Ware	chouse		 13.258.68
Bowling Gre	en, Ky			 25,916.90
J.E. Bohanno	n Warehou	ise		 139.885.57
Madisonvill	e Bonded	Wareho	use .	 6,635.75
				\$ 203,190.91

Tobacco of the value of \$81,812.21 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000, which covers Tobacco and Fixtures.

It was reported that due to the sale of the property of this Company to the Government, Fire and Windstorm Policies have been cancelled, and a rebate amounting to \$114.19 has been received from Messrs. Booker & Kinnaird.

Statement of Orders as of May 31, 1939 showed undelivered:

The position of workable stock as compared with Orders follows:

		REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A B C D E A B C D A A B C D E	Narrow  ""  ""  ""  ""  ""  ""  ""  ""  ""	22,475 334,532 355,784 82,076 - 70,798 51,284 20,872 29,256 82,411 6,506 - 2,342 1,916 48,904 40,013 - 1,170,043 2	306,533 364,242 185,752 96,830 107,163 274,3361 307,451 402,451 23,615 23,615 23,615 23,615 23,615 23,615 23,615 23,616 2	284,058 29,488 103,681 98,630 204,032 52,023 46,289 3,199 17,104 17,095 17,104 17,095 17,486 63,452 88 52,063 2,430 1,069,874	11,542 

(Surplus 1,002,636)

Shipments in May 1939 compared with the same month in the previous two years as follows:

10 ,0020 00 1022010,	1939	1938	1937
C.F.A.O. John Holt & Company Commonwealth Trust, Ltd. Rey & Co. Tobacco By-Prod.&Chem.Corp. Tabimport Soc.Cooperative	38,470 80,676 840 - 11,505 21,360	42,955 63,787 1,680 2,123	64,293 61,039 3,464 - 37,935
For Month	152,851 568,801	110,545 580,196	166,731 956,822

It was reported that shipping instructions for the month of June at this time amounted to a total of 116,000 lbs, and that additional instructions were expected.

After a short discussion of the business in general, the Board of Directors adjourned.

## BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from July 4, 1939, was held this day at the office of the Company, 1114 West Liberty Street, Louisville, Ky., with Mr.E.S.Woosley, and Mr.C.W.Campbell, and Mr.W.S.Mansfield, all of the Directors present. ) and . A. Brace was fredent.

The Minutes of the meeting held June 15, 1939 were read and

A Trial Balance at the close of business June 30, 1939 was submitted, showing balances in :

Lincoln Bank & T	rust Company		\$ 2132.56	
First National B Louisville Trust	ank	• • • • •	568.70 2996.89	
7001041110 11000	company	* * * * .	\$ 5698.15	

Statement showed discounts as follows:

Lincoln Bank & Trust	Co	\$ 10,000.00
First National Bank .	*,* * * * * * * * * * * * * *	10,000.00
Louisville Trust Comp	any	
		\$ 55,000.00

Balances due from Customers were reported as follows:

John Holt & Company	ďε	Ø E67 70
	#	0,001.10
Commonwealth Truct Ita		206 70
Commonwealth Trust, Ltd		286.72
Byan-Hampton Tobacco Co		•
Ryan-Hampton Tobacco Co		93.10
Tobi mont Confeta Contain		#44°50
Tabimport Societe Cooperative		898.94
Dorr of Co		
Rey & Co.		13.56
	de	OWET FO
	Ф	9,853.50

×О, Fire insurance at country points and in Louisville Storage Houses, insured under terms of General Cover Policy, was reported as follows on June 30, 1939.

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New Phoenix Storage Co. No. 1 ....$ 9,420.33
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Tobacco of the value of \$64,822.30 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000 which covers Tobacco and Fixtures.

Statement of Orders as of June 30,1939 showed undelivered:

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John Holt & Company ..... 657,285
C.F.A.O. .....
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The position of workable stock as compared with Orders, follows:

The position of workable stock as compared with Orders, follows:

LIOWS:	à	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf B " C " D " E "	Narrow " " " " " "	21,967 289,369 309,690 72,933	298,783 344,209 310,799 174,990 74,660	276,816 54,840 1,109 102,057 74,660	4 9
Tie " A B C D H A B C	Dark Fired  # # # #	64,085 46,776 18,954 18,953	258,333 97,158 62,506 28,819	52,820 194,248 50,382 43,552 9,866 4,815	
E H A H C H	Bright Fired	27,226 75,397 5,953	32,041 63,017 22,705 19,140 13,335	16,752 19,140 13,335	12,380
AA "AB "B" "B" "B" "B" "B" "B" "B" "B" "	Broad " " " " " "	2,179 1,782 44,743 36,607	21,035 59,130 10,218 42,879 29,570	18,856 57,348 6,272 29,570 200	34,525
	a =	1,036,614	2,016,347	1,026,638	46,905
			Surplus	979,733	

Shipments in June 1939 compared with the same month in the previous two years as follows:

	1939	1938	1937
C.F.A.O	58,701 81,760 1,120	57,684 79,880 1,400	56,105 50,771 3,846
Rey & Co	15,165	***	3,730
For Month	156,746	138,934	114,452
For Year	725,547	719,130	1,071,274

Shipping Instructions for the month of July at this time were reported to be about 129,000 lbs. Tobacco.

The President's report was then read, which is as follows:

To the Board of Directors of Campbell Company,

Gentlemen:

As customary, I now submit my semi-annual report.

The past six months have been very unusual in our business from several standpoints. In the beginning of the year we were very uneasy about the quality of tobacco we were forced to buy to supply our Trade. It was so common or thin in body we did not know whether it would give satisfaction or not, but I am glad to report we have had no complaints in shipments so far to amount to anything. In case of bad or indifferent crops of tobacco in any year, all we can do is to select the best grades we can for our purpose, and the only source of comfort, (if any) is, we know our competitors have to do the same thing. Or, in other words, all the Trade on the West Coast receives about the same quality of tobacco, and I think this has a tendency to satisfy all.

In addition to the above we have had the question of selling our factory to the Slum Clearance people, and I am glad to report I think we have made a very satisfactory sale, but we still have the question of a new factory or location to consider. I wish to state that according to our sale of the property, we will have to give possession here by October 1st, unless we can get an extension of time. This gives us no time to lose, as seventy-five days is a very short time to prepare another place and be ready to carry on the

business in a satisfactory manner; so I am hoping and urging that we come to some agreement as soon as possible along the line of future operation.

I am glad to report we have had very good business during the first six months from a financial standpoint, asour books show we have shipped 725,547 pounds, and show an earning of \$13,043.52, which is about \$2.00 per hundred pounds, all we are supposed to make.

While it is true our shipments have not been as large as our orders indicated they would be for the first six months, we are in hopes they will continue to improve the remainder of the year. Indications now are that they will improve, as the past two months are the best we have had this year.

Our friends abroad tell us the price of African products is very cheap; probably the cause of slow sales on the West African Coast. I wish to point out to you, as we understand it the danger we may have in the future with tobacco in other English Colonies. I cannot keep from thinking of the way we lost our business in two English colonies - Sierra Leone and Gambia, after they had given Canada and other English colonies a preferential duty of six cents per pound, causing us to lose a three to four hundred thousand pound business per year. I am passing this to you for your consideration, as I realize you are young in the business and I think it well for us to keep posted on these conditions as well as possible.

I have had reports from all over the One Sucker and Fired tobacco districts, and at this time the crop condition is good; the number of acres planted are about the same as last year, and should we have plenty of sunshine I naturally look for more poundage than last year, as the crop last year was cut due to disease caused by excessive moisture; but at this writing everything looks good for plenty of Dark tobacco in both the One Sucker and Fired districts.

Everything is going good in the factory, and I think everyone is doing his best to put out the best finished product it is possible for us to do.

In view of the fact that our books show we had a profit for the past six months of all we are allowed to make, and the sale of our factory amounts to more than I think it would take to establish ourselves in another location, I now recommend the payment of a dividend to Common stockholders of record July 1st 1939 of 30 per cent. I also recommend the payment of 32 per cent dividend to Preferred stockholders of record July 1, 1939, which dividend was declared on January 31, 1939.

Respectfully submitted.

(Signed) W.S.Mansfield

President

On motion the President's report was accepted with commendation and ordered spread on the Minutes of this meeting.

On motion by Mr. Woosley, seconded by Mr. Mansfield, the President's recommendation that the usual 32 per cent dividend be paid to Preferred stockholders of record July 1, 1939, was adopted.

On motion by Mr.Campbell, seconded by Mr.Mansfield, the President's recommendation that a 30 per cent dividend be paid to Common stockholders of record July 1, 1939, was adopted.

Mr.Campbell stated that it was his opinion we will re-establish our-selves one hundred per cent as soon as it is known that we have a new factory, with Mr.Mansfield at the helm and the Campbell family still in it.

Mr. Mansfield spoke about the danger we are in due to the South African tobacco; he stated also that the cigarette business is gaining about five or six per cent a year.

Mr. Campbell moved that the President be authorized to proceed immediately with plans in securing a new factory and for the transfer of the machinery and equipment, so that as soon as a decision is reached to continue the operation of the Campbell Company, it can be done with the least possible delay. This motion was seconded by Mr. Woosley.

After a further discussion of the business in general, the approved 24, 1939 X. E. Heber, See'y.

Board of Directors adjourned.

August 24, 1939

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from August 1st, was held this day at the office of the Company, 1114 West Liberty Street, Louisville, Kentucky, with Mr.E.S. Woosley and Mr.W.S. Mansfield, a majority of the Directors present.

The Minutes of the meeting held July 13, 1939 were read and approved.

A Trial Balance at the close of business July 31, 1939 was submitted, showing balances in:

> Lincoln Bank & Trust Company .... \$ 892.02

Statement showed discounts as follows:

Lincoln Bank & Trust Company .... \$ 10,000.00 \$ 45,000.00

Balances due from Customers were reported as follows:

286.72 93.10 13.56 Tabimport Societe Cooperative .. \$ 1,323.22

Fire insurance at country points and in Louisville Storage houses, insured under terms of General Cover Policy, was reported as follows on July 31, 1939:

> New Phoenix Storage Co.No.1 ... \$4,580.13 " " " " 2 ... 3,769.38 Whitney Storage Warehouse ... 12,884.70 Bowling Green, Ky. ... 24,403.98 J.E.Bohannon Warehouse ... 139,653.05 Madisonville Bonded Warehouse .. 5,363.88 \$ 190,655.12

Tobacco of the value of \$58,817.91 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of July 31, 1939 showed undelivered:

John Holt & Company ..... 598,704 1bs 896,323

The position of workable stock as compared with Orders, follows:

	70 L F 50	RE-UIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf BCDE Tie eaf E ABCDAA BCDE E ABCDAA BCDE	Narrow  " " " Dark Fired " " " " " " " " " " " " " " " " " " "	19,656 239,912 262,545 	263,121 121 126 263,121 177,026 177,026 177,026 177,033 177,033 177,035 177,03	249,285 150,481 91,899 150,481 91,995 160,995 175 140,892 140,892 141,	11,504 28,398
		896,323	1,860,856	1004,435	39,902
			Surplus	964,533	

Shipments in July 1939 compared with the same month in the previous two years as follows:

•	1939	<u>1938</u>	1937
C.F.A.O	82,720 64,076 1,120	65,954 105,990 2,520	19,866 108,517 2,632 8,715
Tabimport Soc. Coop		13,811	
For Month	147,916	1-88,275	139,730
For Year	873,463	907,405	1,211,004

Shipping Instructions for the month of August were reported to be for about 173,000 pounds.

Mr. Woosley moved that the purchase of the property at Caldwell and Jackson Streets at \$15,000 by Mr. W.S. Mansfield, President, be approved and is approved by the Board of Directors.

Mr. Woosley further moved that Mr. Mansfield fully equip the property for the carrying on of the operations of the Campbell Company.

Mr. Mansfield stated in view of the fact he had invited Mr.C.W. Campbell into the business and as he will be here the first of September, he thinks it proper for this to be a matter of record.

Mr. Mansfield also stated that he had purchased the property at Jackson and Caldwell Streets, and has the deed given by the Louisville Title Company, which is also guaranteed by them, at \$18,000; that we also have a guarantee from the Zoning Commission of the City of Louisville. that we will be allowed to do business without interference from them in this building. Mr. Mansfield stated that he is now buying the necessary equipment and hopes to have everything installed by the first of October to carry on the business without any delay in our shipments; that he looks forward with pleasure to having Mr. Campbell associated with us and feels like he will be a great help to the carrying on of the Campbell Company.

There being no further business to be brought before the meeting, the Board of Directors adjourned.

September 25, 1939 N. O. Neber, Secretary

## BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from September 5th was held this day at the office of the Company, 1114 West Liberry Street, Louisville, Ky., with Mr. Mansfield, Mr. Woosley and Mr. Campbell, all of the Directors, present in person.

The Minutes of the meeting held August 24, 1939 were read and approved.

A Trial Balance at the close of business August 31, 1939 was submitted, showing balances in the

Lincoln Bank & Trust Company .... \$ 124.51 First National Bank .... 5,326.65 Louisville Trust Company .... 15,639.29 \$ 21,090.45

Statement showed discounts as follows:

Lincoln Bank & Trust Company .... \$ 10,000.00 First National Bank .... 5,000.00 Louisville Trust Company .... 30,000.00 \$ 45,000.00

Balances due from Customers were reported as follows:

John Holt & Company ..... \$ 5.00
Ryan-Hampton Tobacco Co. .... 93.10
Rey &Co. .... 13.56
Tabimport Societe Cooperative ... 1785.56
\$ 1897.22

Fire insurance at country points and in Louisville Storage houses, insured under terms of General Cover Policy, was reported as follows on August 31, 1939:

 New Phoenix Storage Co.No. 1
 \$ 4,580.13

 " " " " 2
 3,769.38

 Whitney Storage Warehouse
 12,728.43

 Bowling Green, Ky.
 19,535.77

 J.E.Bohannon Warehouse
 123,383.63

 Madisonville Bonded Warehouse
 5363.88

 \$ 169,361.22

Tobacco of the value of \$59,933.95 was reported in Louisville factory, with specific insurance in effect in the amount of \$55,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of August 31, 1939 showed undelivered:

The position of workable stock as compared with Orders, follows:

		RE UIREMENT	ON HAND	SURPLUS	SHORTAGE
B " " " E E E E E E E E E E E E E E E E	" " " " " " " " " " " " " " " " " " "	19,656 239,912 262,836 66,545 57,930 42,783 18,090 24,514 66,5213 1,567 39,059 1,567 39,059	265,710 263,121 177,029 177,029 177,029 177,029 10,039 10,	249,265 15,481 110,892 16,1905 196,297756 196,297756 196,297756 196,297756 11,892 14,695 172,6692 14,892 14,892 14,9695 14,9695 14,892 14,892 14,995 14,892 14,995 14,995 14,892 14,995 14,892 14,995 14,892 14,995 14,892 14,995 14,892 14,892 14,995 14,892 15,892 16,892	11,504
	-	396,323 1,	,860,856 1	.004,435	39,902
		Sur	rplus	964,533	

Shipments in July 1939 compared with the same month in the previous two years as follows:

· · · · · · · · · · · · · · · · · · ·	<u>1939</u>	<u>1938</u>	1937
C.F.A.O	82,720 64,076 1,120	65,954 105,990 2,520	19,866 108,517 2,632 8,715
Tabimport Soc. Coop	_	13,811	
For Month	147,916	1-88,275	139,730
For Year	873,463	907,405	1,211,004

Shipping Instructions for the month of August were reported to be for about 173,000 pounds.

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Mr. Woosley further moved that Mr. Mansfield fully equip the property for the carrying on of the operations of the Campbell Company.

Mr. Mansfield stated in view of the fact he had invited Mr.C.W. Campbell into the business and as he will be here the first of September, he thinks it proper for this to be a matter of record.

Mr. Mansfield also stated that he had purchased the property at Jackson and Caldwell Streets, and has the deed given by the Louisville Title Company, which is also guaranteed by them, at \$18,000; that we also have a guarantee from the Zoning Commission of the City of Louisville. It that we will be allowed to do business without interference from them in this building. Mr. Mansfield stated that he is now buying the necessary equipment and hopes to have everything installed by the first of October to carry on the business without any delay in our shipments; that he looks forward with pleasure to having Mr. Campbell associated with us and feels like he will be a great help to the carrying on of the Campbell Company.

There being no further business to be brought before the meeting, the Board of Directors adjourned.

Approved September 25, 1939 K. B. Neber, Secretary

## BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from September 5th was held this day at the office of the Company, 1114 West Liberry Street, Louisville, Ky., with Mr. Mansfield, Mr. Woosley and Mr. Campbell, all of the Directors, present in person.

The Minutes of the meeting held August 24, 1939 were read and approved.

A Trial Balance at the close of business August 31, 1939 was submitted, showing balances in the

Lincoln Bank & Trust Company .... \$ 124.51 First National Bank .... 5,326.65 Louisville Trust Company .... 15,639.29 \$ 21,090.45

Statement showed discounts as follows:

Lincoln Bank & Trust Company .... \$ 10,000.00 First National Bank .... 5,000.00 Louisville Trust Company .... 30,000.00 \$ 45,000.00

Balances due from Customers were reported as follows:

John Holt & Company ..... \$ 5.00
Ryan-Hampton Tobacco Co. .... 93.10
Rey &Co. ..... 13.56
Tabimport Societe Cooperative ... \$ 1897.22

Fire insurance at country points and in Louisville Storage houses, insured under terms of General Cover Policy, was reported as follows on August 31, 1939:

 New Phoenix Storage Co.No. 1
 \$ 4,580.13

 """ 2
 3,769.38

 Whitney Storage Warehouse
 12,728.43

 Bowling Green, Ky.
 19,535.77

 J.E.Bohannon Warehouse
 123,383.63

 Madisonville Bonded Warehouse
 5,363.88

 \$ 169,361.22

Tobacco of the value of \$59,933.95 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of August 31, 1939 showed undelivered:

The position of workable stock as compared with Orders, follows: 377

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Narrow  B	19,059 195,368 214,674 54,825 47,730 34,439 17,372 17,372 122,255 58,226 4,598 1,417 1,160 34,553 28,270	244,052 245,399 229,087 166,194 93,175 239,175 239,107 24,251 20,187 24,255 17,267 21,267 21,2655 11,2655	224,993 50,031 14,413 111,369 93,235 39,175 191,668 26,879 26,879 2,427 11,295 11,935 21,848 52,695 48,630 2,430 984,536	4,884
		Surplus	956,577)	-13/1/

Shipments in August 1939 compared with the same month in the previous two years as follows:

	1939	1938	1937
C.F.A.O.  John Holt & Company  Commonwealth Trust, Limited  Tabimport Societe Cooperative  Virginia-Kentucky Tob. Co	67,167 86,414 1,120 21,055	62,545 63,604 1,120 1,255	57,597 27,620 21,845
	175,756	128,524	107,062
For Year	049,219	1,035,929	1,318,066

Shipping Instructions for the month of September were reported to be about 202,000 pounds -

John Holt & Company ..... 122,000 lbs C.F.A.O. ..... 80,000 202,000

Due to the fact that Mr.C.W.Campbell is now a member of this organization, Mr.Woosley moved that he be elected Vice President. This motion was seconded by Mr.Mansfield, Carried. Mr.C.W.Campbell was unanimously elected Vice President of Campbell Company.

It was stated that the salary of Mr. Campbell is to be at the rate of \$5000 per year, beginning September 1, 1939.

Upon motion of Mr. Mansfield, seconded by Mr. Woosley, and unanimously carried, it was ordered that Article XV of the By-Laws be amended to read

"All checks and drafts given by the Company on its account or accounts are to be signed by the President, or Vice President, or Treasurer or Secretary, or General
Manager, tand countersigned by the President, or Vice
President, or Treasurer or Secretary, or General Manager;
but the President, or Vice President, or Treasurer
or Secretary, or General Manager may not sign and countersign the same paper:

Any one of the above officers is authorized to
endorse all checks notes and drafts requiring endorsement

endorse all checks, notes and drafts requiring endorsement.

All promissory notes shall be signed or countersigned by either the President or Vice President, and countersigned by the Secretary or Treasurer, or General Manager."

Mr. Mansfield expressed his opinion about the installation of a Sprinkler System in the new factory, and stated that this matter would be further investigated, as it will depend on the difference in the insurance rate.

Mr. Mansfield also stated that the work at the new factory is progressing nicely; he believes we will be able to do better and cheaper work than in our present factory.

Upon being asked Mr. Mansfield stated that he thought the price of new tobacco would be no more than it was last year, and reported the crop to be very good.

There was a discussion of the business in general, after which the Board of Directors adjourned.

October 17,1939 BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from October 3rd 1939 was held this day at the office of the Company, 1114 West Liberty Street, Louisville., with Mr. Mansfield, Mr. Woosley and Mr. Campbell, all of the Directors present in person.

The Minutes of the meeting held September 21, 1939 were read and approved.

A Trial Balance at the close of business September 30, 1939 was sugmitted, showing balances in the

> Lincoln Bank & Trust Company .... \$ 4,384.51 First National Bank .... 2,650.36 2,650.36 15,221.44 \$ 22,256.31 Louisville Trust Company ......

Statement showed discounts as follows:

Louisville Trust Company ..... \$ 20,000.00

Balances due from Customers were reported as follows:

John Holt & Company .... \$ 1,484.78 Ryan-Hampton Tobacco Co. .... 93.10 93.10 13.56 1,785.56 119.93 \$ 3,496.93 Rey & Co. ..... Tabimport Societe Cooperative ... Tobacco By-Prod. & Chem. Corp. ..

Fire insurance at country points and in Louisville Storage Houses, insured under terms of General Cover Policy, was reported as follows on September 30, 1939:

Mention was made of the fact that this was the last Board meeting to be held at 1114 West Liberty Street, as the time for leaving would be October 20th, with a few additional days if necessary. At the time of this meeting, moving had already begun, but it would probably take all the time allotted to us to transfer our equipment and supplies to our new factory.

Mr. Woosley inquired about the installation of a Sprinkler System in our new factory. Mr. Mansfield stated that they had practically decided to install a sprinkler system, that it would amount to a saving of about \$2000 a year on insurance, and it was his opinion that it would pay for itself in four years. Mr. Mansfield informed the Board that the old sprinkler system had been sold to Mr. J. E. Bohannon for \$500.00.

Mr.Mansfield also stated that we will store enough tobacco in our new factory to save about \$200 a month; that we have built a new redrier and sweat room, also a boiler room; that the cost of moving the elevator to our new plant is \$1500, and that the electrical work and steam pipes are new.

Mr. Campbell spoke about the Company contemplating the buying of a truck and asked the opinion of Mr. Mansfield regarding this. Mr. Mansfield stated that under the circumstances he did not think the Company could afford to own a truck. Due to the length of time it would take to haul tobacco from Bowling Green we could not get much benefit from one truck as it would take one truck all the year to haul our Purchase to this place. This would naturally necessitate the paying of storage bills in Bowling Green. These bills can be eliminated by having tobacco trucked to our Louisville factory as fast as it is prized.

I hereby certify that the above paragraphs were omitted at the time these Minutes were copied in this book.

Witness:

Secretary

society is of the second secon . II (())

New Phoenix Storage Co.No. 1 ... \$ 1,809.93 

"" " " 2 ... 3,769.38 

Whitney Storage Warehouse ... 12,413.43 
Bowling Green, Ky. ... 16,960.32 

J.E.Bohannon Warehouse ... 103,407.08 

Madisonville Bonded Warehouse ... 4,424.75 

\$ 142,784.89

Tobacco of the value of \$57,789.93 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of September 30, 1939 showed undelivered:

The position of workable stock as compared with Orders follows:

			REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf  BCDE is in	Dark Fir	ed ired	14,394 136,436 156,655 	214,270 160,698 1609,698 1699,4295 274,9940 2347,988 2347,988 255,8924 150,586 150,866	199,463 24,463 52,469 123,495 123,560 194,603 16,603 16,603 11,985 11,985 11,985 11,985 11,985 11,985 11,985 11,985 11,985 11,499 11,605 11,60	6,162
			564,220	1,493,176	949,506	20,550
				Surplus -	928,956	<del></del>

. Shipments in September 1939 compared with the same month in the previous two years as follows:

	1939	1938	1937
C.F.A.O	80,985	43,514 58,754	33,983 29,912 448
Tobacco By-Prod. & Chem.Corp. Milton C. Henriquez Ky. & Va. Leaf Tobacco Co	9,865	2,160	1,620 15,632
Tabimport Soc.Cooperative		20,130	22,275
For Month	218,203	124,558	103,870
For Year	1,267,422	1,160,487	1,421,936

Shipping Instructions for the month of October were reported to be for 171,233 pounds of Tobacco.

Mr.Mansfield stated that the crop is as good as he had ever seen; in fact, one of the best, and it will be 60 per cent larger than last year's crop. The price will not be any higher than last year if the speculators do not interfere. Those who went through the last war know how fast the price of tobacco increased. Another feature about this is the Twist interests or Manufacturing interests are short of

stock because they did not buy more than was necessary last year, and if prices increase it will induce others to become speculators.

Mr. Woosley asked about the demand for tobacco; whether there would be an excess demand or a normal demand. Mr. Mansfield stated if the Trade is active we will handle much more tobacco than we ordinarily do; that we will not have much left from last year - about 950,000 pounds, and the tobacco that is left from the last crop will be mixed with the new in our work next year.

Mr. Campbell spoke about building up the Surplus. Mr. Mansfield agreed with him in saying that we wanted the Surplus to go up to \$150,000, and no doubt but that it will if the business continues as good as we hope.

There being no further business to be brought before the meeting, the Board of Directors adjourned.

Approach

Y. Heber, Secretary

November 16, 1939

# BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from November 7th was held this day at the office of the Company, likk weet hitegray 506 East Louisville, Ky., with Mr. Mansfield, Mr. Woosley and Mr. Campbell, Caldwell St. all of the Directors present in person.

The Minutes of the meeting held October 17, 1939 were read and approved.

A Trial Balance at the close of business October 31, 1939 was submitted, showing balances in the

Lincoln Bank & Trust Company .... \$ 467.42 First National Bank .... 365.15 Louisville Trust Company .... 4877.21 \$ 5709.78

Statement showed discounts in the Louisville Trust Company amounting to \$20,000.00

Balances due from Customers were reported as follows:

Fire insurance at country points and in Louisville Storage houses, insured under terms of General Cover Policy, was reported as follows on October 31, 1939:

Tobacco of the value of \$66,907.43 was reported in Louisville factory, with specific insurance in effect in the amount of \$55,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of October 30, 1939 showed undelivered:

John Holt & Company ..... 353,789 lbs 141,152 " C.F.A.O. ...... 494,941

The position of workable stock as compared with Orders, follows:

		REQUIREME:	NT ON HAND	SURPLUS	SHORTAGE
A Le and	Narrow  "" "" Dark Fired "" "" "" "" "" "" "" "" "" "" "" "" ""	14,252 116,077 136,162 41,190 40,329 30,311 14,995 14,785 32,420 2,559 1,037 849 19,239 15,741	163,305 144,502 185,795 185,795 185,795 94,017 234,496 234,496 234,490 14,665 20,9615 151,900 151,900 151,900 151,900 151,900	149,053 28,425 49,731 125,605 94,425 193,127 7,665 193,127 7,665 11,665 14,3563 50,341 20,429 3,900	120 11,481
		494,941	1,375,949	902,921	21,913
		1.60	Surplus	- 881.008	

Surplus - 881,008

Shipments in October 1939 compared with the same month in the previous two years as follows:

6	1939	1938	1937
C.F.A.O. John Holt &Company Tobacco By-Prod.&Chem.Co. Tabimport Societe Coop. Virginia-Kentucky Tob.Co. Ky. & Va. Leaf Tob.Co.	39,909 42,155 - - 22,045	53,815 65,412 - 3,000	52,655 22,214 27,688 24,750
Wm.L.Burford & Co.	15,920		
For Month 1	120,029 ,387,451	122,227 1,282,714	127,307 1,549,243

It was reported that Shipping Instructions for the month of November amounted to about 165,000 pounds.

Mr. Mansfield informed the Board that he expected to receive advices from the French Compagnie and John Holt & Company as to what their future requirements will be. He also stated that both companies are equally able to take the same business.

It was Mr. Woosley's opinion that this Company is as safe as it can be under the conditions.

Mr. Campbell stated that as a matter of record he wished it written in the Minutes that we began working Tobacco in our new factory on October 27th at 9:50 in the morning. The moving of our factory was completed on October 24th. Two small and eight large fire extinguishers were filled on October 18th and two were filled on October 27th.

Business conditions in general were discussed, after which the meeting adjourned and Mr. Woosley was taken through the new factory.

Opproved
December 18, 1939
X.E. Weber, Secretary

December 18, 1939

# POARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from December 5, 1939 was held this day at the office of the Company, 506 E. Caldwell Street, Louisville, Ky., with Mr.Mansfield, Mr.Woosley and Mr.Campbell, all of the Directors present in person.

The Minutes of the meeting held November 16, 1939 were read and approved.

A Trial Balance at the close of business November 30, 1939 was submitted, showing balances in the

Statement showed discounts in the Louisville Trust Company amounting to \$20,000.

Balances due from Customers were reported as follows:

Commonwealth Trust, Ltd. \$217.14 C.F.A.C. 297.32 John Holt & Company 5,374.60 Rey & Co. 13.56 Ryan-Hampton Tobacco Co. 93.10 Ky.&Va.Leaf Tobacco Co. 606.24

Fire insurance at country points and in Louisville Storage houses, insured under terms of General Cover Policy, was reported as follows on November 30, 1939:

Flood danged included \$ 15, 604. 56

 New Phoenix Storage Co.No. 1
 \$ 564.82

 " " " " " 2
 3,769.38

 Whitney Storage Warehouse
 12,173.50

 Bowling Green, Ky.
 5,337.19

 J.E. Bohannon Warehouse
 71,873.38

 Madisonville Bonded Wh.Co.
 1,729.75

 \$ 95,448.02

Tobacco of the value of \$72,155.70 was reported in Louisville factory, with specific insurance in effect in the amount of \$85,000 and \$13,000, which covers Tobacco and Fixtures.

Statement of Orders as of November 30, 1939 showed undelivered:

John Holt & Company ..... 224,087 lbs C.F.A.C. 126,334 " 350,421 "

The position of workable stock as compared with Orders follows:

		REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Nari B " " C " " Tie " " A " Dark B " " C " " A " Brig B " " A " Brig B " " C " " AA " Bro	Fired  " " Tht Fired " " "	5,372 82,374 100,754 33,357 26,770 21,085 12,289 10,894 18,979 1,498 2,936 741 606 11,262 9,215	122,030 128,486 161,486 1651,472 91,472 147,178 16,490 147,5898 16,490 7,540 7,540 11,540 31,564 31,564 11,500 11,	116,658 46,476 60,732 131,694 91,472 22,020 120,402 32,501 3,902 3,902 3,902 3,902 3,902 3,903 464 851 11,895 26,732 54,468 3,900	391 2,494 11,339
			,092,578	757,243	15,086
		Súrp	lus	742,157	1

Shipments in November 1939 compared with the same month in the previous two years as follows:

	<u> 1939</u>	1938	1937
C.F.A.C. John Holt & Company Milton C.Henriquez Ky. & Va. Leaf Tob.Co. Commonwealth Trust, Lt	. 132,712	65,099 76,243 13,560	47,958 43,600 1,620
For Month	153,335	154,902	93,178
" Year	1,540,786	1,437,616	1,642,421

It was reported that shipping instructions for the month of December amounted to whoman 143,468 pounds. (John Holt & Company 100,110 C.F.A.O. ...... 43,358

Mr. Mansfield reported that he had bought 165,000 pounds of tobacco previous to the meeting; that it is better than last year, the cost being 6 or 7 cents compared with 10 cents per pound last year. He stated he would continue to buy until the middle of January and thought the purchase would amount to about a half million pounds of the One Sucker type. The Fired tobacco will be bought in January when the markets open, and Mr. Mansfield stated we do not need much of this type.

Mr. Mansfield further stated that the order from the French Company was 545,000 pounds of which 145,000 pounds was conditional. Of the 400,000 pounds firm the French Compagnie will protect us for 200,000 pounds provided we will protect the other 200,000. agreed to do and have sent a cable accordingly.

Mr. Campbell spoke about the new boiler and the tests that were being made on our coal consumption. He stated that we are now taking bids for our coal supply and hoped to get our coal bills reduced.

Mr. Woosley spoke about the necessity of depreciating all we possibly can while we can. Future business in the way of extending our work was thoroughly discussed. Mr. Woosley suggested that we submit a sample of our flood damaged tobacco to the Department of Agriculture in Washington as they may have some idea of the use there might be for this lot of tobacco. Er. Campbell stated that this was certainly worth looking into and when he next goes to Washington he will investigate.

There being no further business, the Board of Directors adjourned.

approved James 18, 1940

X.E. Mebr, Secretary

### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from January 2, 1940, was held this day, at the office of the Company, 506 East Caldwell Street, Louisville, with Mr. Mansfield, Mr. Woosley, and Mr. Campbell, all of the Directors present in person.

The Minutes of the meeting held December 18, 1939 were read and approved.

Cash in Banks on December 31, 1939 was reported as follows:

It was reported that discounts in the Louisville Trust Company amounted to \$20,000.

Balances due from Customers were reported as follows:

C.F.A.O. \$9,854.09
John Holt & Company 11,362.20
Rey & Co. 13.56
Ryan-Hampton Tobacco Co. 93.20
B & O Railroad Co. 48.29
Monon Railway 50.59
\$21,421.93

Fire insurance at country points and in Louisville Storage Houses, insured under terms of General Cover Policy, was reported as follows on December 31, 1939:

New Phoenix Storage Co. No. 2 - \$ 3,769.38 Whitney Storage Warehouse ... 12,173.50 Bowling Green, Ky. ... 19,842.64 J. E. Bohannon Warehouse ... 54,008.78 Madisonville Bonded Wh.Co. 1,729.75 Campbell Company Warehouse No.2 24,286.84 \$ 115,810.89

Tobacco of the value of \$72,114.36 was reported in Louisville factory, covered by specific insurance in effect in the amount of \$98,000.

The position of workable stock as compared with Orders follows.

A Leaf BCDE ABCDE	Narrow  """  Dark Fired  """  """  Bright Fired  """  Broad  """	REQUIREMENT 2,699 38,789 59,895 28,157 20,139 15,660 12,302	ON HAND 97,46634 97,56644 97,56644 97,56644 97,56644 97,56644 97,56644 97,5664	SURPLUS 94,4720 496,4730 496,4730 1496,4730 1496,4730 14902	SHORTAGE 3,520
E "	13	204,471 1	,125,574	924,623	3,520
			Summing	927 107	-

Surplus - 921, 103

	1939	1938	1937
C.F.A.O. John Holt & Company Commonwealth Trust, Ltd. Milton C. Henriquez Tobacco By-Prod.Chem.Corp Virginia-Ky.Tobacco Co.	40,028 126,626 - - -	91,590 59,543 - 14,870 7,500	42,089 112 3,363 16,725
	166,654	173,503	62,289

Shipments for the full year 1939 and previous two years were reported as follows:

	1939	1938	1937
C.F.A.O. John Holt & Company Commonwealth Trust, Ltd. Rey & Co. Milton C. Henriquez Tabimport Soc.Cooperative Tobacco By-Prod.Chem.Corp. KY. & VA. Leaf Tobacco Co. VaKy. Tobacco Co. Wm.L.Burford & Co.	605,384 944,651 6,440 - 61,465 21,370 37,210 15,000 15,920	684,459 783,558 8,960 2,780 40,225 54,719 21,755	578,601 777,845 17,016 9,578 4,860 113,655 175,078 28,077
*	1,707,440	1,611,119	1,704,710

Statement showing the outcome of the business in 1939 was submitted, with a total inventory as of December 31, 1939 at a value of \$176,566.32, and an Undivided Profit of \$95,074.63.

Considering this condition, the President recommended for the consideration of the incoming Board of Directors, which are to be elected at the Stockholders meeting, that a dividend of 7 per cent be declared to Preferred Stockholders,  $3\frac{1}{2}$  per cent payable in January 1940 to Preferred stockholders of record January 1, 1940, and  $3\frac{1}{2}$  per cent payable in July 1940 to Preferred stockholders of record July 1, 1940.

The President also recommended for the consideration of the incoming Board that a dividend of 20 per cent be paid to Common stock-holders of record January 1, 1940.

Mr. Campbell reported that a saving in coal had been made and that is due to the new boiler and to the fact that we are able to buy our coal at a cheaper price.

Motion to adjourn the meeting was made by Mr. Woosley, seconded by Mr. Campbell. Carried.

Affrond Feb. 8, 1940 X. Heber, Secretary

# STOCKHOLDERS MEETING OF CAMPBELL COMPANY, INCORPORATED

The annual meeting of the Stockholders of Campbell Company, Incorporated, as postponed from January 9, 1940, was held in the office of the Company, 506 East Caldwell Street, Louisville, Kentucky, January 18, 1940.

The Stockholders owning all of the outstanding shares of common stock, which is the only voting stock, were present in person as follows:

The Louisville Trust Co., Trustees	367	sharec
w. S. Mansfield	120	II III
E. S. Woosley	4	A
C. W. Campbell	5	11
Katharine E. Weber	4	11
	500	11

650

There were also present, stockholders owning 540 shares of the 750 shares of the Preferred stock, as follows:

The Louisville Trust Co. Trustees ... 649 shares Katharine E. Weber ..... 1 # 650 #

It was moved by Mr. Woosley, seconded by Mr. Campbell that Judge Farnsley be elected Chairman of the meeting. Carried.

Miss Weber acted as Secretary of the meeting.

The Minutes of the previous stockholders meeting held January 31, 1939, including the President and Treasurer's report, were read, and upon motion duly made, seconded and unanimously carried, were approved as read.

The annual report of the President was then read, which embodied a balance sheet for the past year. The President's report is as follows:

"The Stockholders of Campbell Company. Dear Sirs:

As customary, the President of this Company makes, usual annual report.

This, like many others, has been a very trying year for this Company, in view of the fact we had to sell our factory located at 1114 West Liberty Street to the Government for the Housing Project. After looking at several other factories we decided to buy and locate at Jackson and Caldwell. After buying and doing all the necessary repair work, putting in new machinery to carry on our regular line of work, I am glad to report that we are well pleased with the change, and it now looks like we may be able to do our work here better and more economically than we did in the old plant. We shall keep a close check on this throughout the coming months and hope to know more along this line at the end of this year than we do at present.

To begin with, the first of 1939, when we were purchasing our tobacco, I do not mind telling you I was a little uneasy as I realized the quality of the tobaccos we were forced to buy was not as good as we thought it should be and naturally expected some complaints; but to our surprise the crop has been sold with no objections of any kind. I am glad to report that our customers abroad took about as much tobacco as their orders indicated they would need in the beginning of 1939. Our orders indicated they would need 1,607,000 pounds, and they took 1,550,035 pounds, which showed a manufacturing profit of \$20,577.18.

While this is not as much as we are supposed to make per hundred pounds, yet, I think it a very good showing, as we had so much added expense in the cost of manufacturing, which was not expected when prices were made. One of the main reasons was that the tobacco worked down a larger percentage than we at first thought. This was on account of the low quality or thinness of the tobacco, bringing about more breakage than we expected, which is a very serious matter in line of manufacturing. And should we ever have another crop as mean as 1938 we will know better how to take advantage of it.

The new crop that is being marketed now is a much better tobacco and I feel sure the loss in breakage will not be one-half as great as the 1938 crop and we should profit by this improvement.

As we go into this year I am sorry to say the prospects for business do not look very good, and our friends abroad tell us they would want about as much tobacco this year as last but do not know whether they will be able to buy our Dollars to pay us, and only give us assurance for three months; but also promise they will do all in their power to carry on as usual. As I see it, the only thing we can do is to do our part as near as we know how, and hope for the better. It is a question yet as to how much tobacco we should buy to protect against this year's business under existing circumstances and we truly hope we will make no mistake along this line, although the present crop is selling at a very low price.

I have asked both our companies to give us more definite instructions in regard to orders if possible by the middle of the month so that we may be able to take advantage of our buying, but up to the present time we have nothing definite from them except as I have already stated:

I am glad to report that last January Mr.C.W.Campbell became a Director of our Company, and in September became active as Vice President of the Company. We feel sure that everyone concerned is glad of his coming into the business, and I have no doubt that he will make us a useful and painstaking executive. I also think it fortunate for us to have him, as he is a son of the founder of this business and fills a vacancy in the executive management that has been needed for some time.

I repeat we have everything in our factory in fine shape so far as manufacturing is concerned. All our people are doing good work, and if our customers can pay us, we look forward to a very satisfactory year.

I now close this report with the submission of the Balance Sheet.

ASSETS Current Assets Cash - On Hand " - In Banks Accounts Receivable Advance for Tobacco Purchases Bond Deposit Current Accounts Inventories Tobacco and Manufacturing Sup	25.00 5,876.67 16,065.72 2,000.00 21,646.10	5,901.67 39,711.82 176,566.32	222,179.81
Fixed Assets Land Buildings - Depreciated Value Machinery and Fixtures - Depre	ciated Val.	11,804.15 16,357.69 10,633.30	38,795.14
Investments Stocks Owned Cash Value - Life Insurance	Storilo	2,926.00 7,736.50	10,662.50
Other Assets Due from Employees Notes Receivable Depositors' Refunding Certific	unte.	93.55 100.00	
(Louisville Trust Company) Deferred Charges		5,852.86	6,046.41
Unexpired Insurance		\$	1,469.33 279,153.19
LIABILITIES Current Liabilities Accounts Payable Creditors Accrued Interest Accrued Taxes	16,833.29 24.44 5,343.08		
Due Officers Notes Payable Louisville Trust Company	6,622.30	28,823.11	48,823.11
Reserve for Plant Completion Reserve for Employees' Benefits Net Worth, represented by Common - Authorized \$100,000.	50,000.00		9,000.00
Preferred-Authorized \$75,000. Surplus Earned	75,000.00		220,074.63
Total Liabilities and Net Wo	orth		<sub>3</sub> 279,153.19

Respectfully submitted.

(Signed) W.S.MANSFIELD
President

The Treasurer's annual report was then read, which is as follows:

"Stockholders of Campbell Company. Gentlemen:

As a number of changes were made during the year 1939, of which you are familiar with, I shall give the financial standing of our Company as briefly as possible. Our Auditor's report for the year is ready for your examination; it will explain the condition of the business in detail far better than I could in this report.

Our Balances in banks on January 1, 1940 amounted to a total of \$ 5876.67. We sent \$ 19,110.56 to the country for purchases of Tobacco during the month of December. Current Accounts Receivable amount to \$ 21,646.10. Mr.Wahl's note remains the same as last year - \$100.

On May 31, 1939 we received check from the Louisville Title Company for \$ 77,000, for the property at 1114-1122 West Liberty Street. We have also received \$ 4000 for our Redrying Machine and \$ 500 for the Sprinkler equipment, making a total of \$ 81,500. After paying for the new factory, the necessary repair work and equipment, including the estimated cost of \$9000 for the sprinkler system, additional concrete work and new fences, we had a remainder of \$ 4772.85 to our credit.

The Balance Sheet shows a cash surrender value of the life policy of Mr. W. S. Mansfield of \$ 7736.50. Our Unexpired Insurance amounts to \$ 1469.33; Accrued Interest \$ 24.44.

Our Liabilities consist of current bills, accrued taxes - Federal and State Income, also Social Security and Kentucky Unemployment Compensation Insurance, amounting to a total of \$ 4846.68; two notes in the Louisville Trust Company amounting to a total of \$ 20,000, and the balance in the Advance Account of \$ 1255.45.

Our Surplus on January 1, 1939 was \$ 98,416.14; the profit for the year \$ 20,518.41, making a total surplus of \$ 118,934.55. This account having been charged with the stock dividends during the year and the accrued Federal and State Income Taxes, leaves a net Surplus on December 31, 1939 of \$ 95,074.63.

During the year 1939 we borrowed \$ 140,000. This, added to the \$ 30,000 remaining unpaid at the beginning of the year makes a total of \$ 170,000. These were, as formerly, ninety-day notes at four per cent and all were paid during the year 1939 with exception of \$ 20,000. These unpaid notes are dated October 30th and November 10th, and would have been paid had we received remittances before the end of the year from John Holt & Company and the French Compagnie for shipments of Tobacco.

The Inventories as shown on page 5 of the Auditor's report are itemized and amount to a total of \$176,566.32.

The Auditor's report for the year 1939 is herewith submitted.

Respectfully,

(Signed) K. E. Weber

Treasurer. "

Upon motion by Mr. Woosley, seconded by Mr. Campbell, the President's and Treasurer's reports were ordered spread on the minute book as part of the minutes of this meeting.

It was moved, seconded and unanimously carried, that all the acts of the Officers and Board of Directors of the Company during the past year be ratified and approved. This motion was made by Mr. Caldwell; seconded by Miss Weber.

The election of Directors being next in order, Mr.Caldwell, representing the Louisville Trust Company, nominated for Directors the following: Mr. Mansfield, Mr. Campbell, and Mr. Woosley.

There being no further nominations for Directors, it was moved by Mr. Caldwell, seconded by Mr. Mansfield and unanimously carried, that the nomination be closed and that the Secretary be instructed to cast one ballot for the three Directors, which the Secretary reported had been done, and the three were declared elected Directors of Campbell Company, to act for the ensuing year, and until their successors were elected and qualified.

Mr. Mansfield reported that we had received letter from the French Compagnie indicating better conditions. Letter was sent by Air Mail, dated January 10, 1940, and certain instructions were given regarding shipments of tobacco to Nigeria. The new regulation in Nigeria allowing importations of certain goods only on condition that contracts had been made before the first of January. 1940. Our contracts were made on December 6, 1939.

The Chairman asked if there was any further business, and Mr. Campbell spoke about the valuation of this plant. It was moved by Mr. Campbell, seconded by Mr. Caldwell that a record be made in the Minute Book of the comment in our Auditor's report on page 11, which is quoted as follows:

> "The total cost of the new factory and equipment is approximately \$25,000.00 more than the original cost of the old factory and equipment, but the amount realized from the sale of the old plant was sufficient to cover the cost of the new property and net the company a profit of approximately \$5000.00. The value of the new factory and equipment is carried on the books at the depreciated book value of the old factory and equipment in conformance with Section 112 of the Revenue Act of

Mr. Woosley made motion for the meeting to adjourn. This motion was seconded by Mr. Campbell and unanimously carried.

James 17, 1942 Burtay Burtay

## ORGANIZATION AND DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The meeting of the Board of Directors of Campbell Company, Inc., was held January 18, 1940.

The meeting was called to order by Mr. Mansfield.

Miss Weber was appointed to act as Secretary of the meeting.

The Directors were present as follows:

Mr. W.S. Mansfield, Mr. E.S. Woosley, Mr. C. W. Campbell

Mr. Campbell nominated Mr. Mansfield for President of the Company, to serve for the ensuing year or until his successor was elected and qualified; this nomination was seconded by Mr. Woosley, and Mr. Mansfield was declared unanimously elected President of Campbell Company for the ensuing year and until his successor was elected and qualified.

Mr. Woosley nominated Mr. Campbell for Vice President of the Company to serve for the ensuing year, or until his successor was elected and qualified; this nomination was seconded by Mr. Mansfield, and Mr. Campbell was declared unanimously elected Vice President of Campbell Company for the ensuing year and until his successor was elected and qualified.

Mr. Campbell nominated Miss Weber for Secretary and Treasurer of the Company, to serve for the ensuing year, or until her successor was elected and qualified; this nomination was seconded by Mr. Woosley and Miss Weber was declared unanimously elected Secretary and Treasurer of Campbell Company for the ensuing year and until her successor was elected and qualified.

Mr. Campbell nominated Mr. Vernon for General Manager of the Company to serve for the ensuing year or until his successor was elected and qualified; this nomination was seconded by Mr. Woosley and Mr. Vernon was declared unanimously elected General Manager of the Company for the ensuing year and until his successor was elected and qualified.

Motion was made by Mr. Woosley, seconded by Mr. Campbell that the salaries of the Officers and General Manager for 1940 be the same as in the past year, namely: President \$ 8000; Vice President \$ 5000; Secretary and Treasurer \$ 2100; General Manager \$ 2500.

Motion was made by Mr. Mansfield, seconded by Mr. Campbell that Mr. Charles Farnsley be re-appointed Advising Attorney of Campbell Company for the year 1940, with a retaining fee at the rate of \$100 per annum, payable quarterly.

Mr. Campbell re-instated the annual Director's fee of \$100, payable quarterly to Mr. Woosley for the year 1940.

Mr. Woosely moved that we declare the Preferred stock dividend of 7 per cent,  $3\frac{1}{2}$  per cent payable in January 1940 to Preferred stockholders of record January 1, 1940 and  $3\frac{1}{2}$  per cent payable in July 1940 to Preferred stockholders of record July 1, 1940. Mr. Woosley further stated that because of the News Report regarding the English embargo on imports of tobacco into England, which report has come to us after the President's report was made and the recommendation given, that we defer the dividend on the Common stock until the next meeting; that it is the sense of this Board that the dividend be declared then as recommended by the President, if this report does not seriously affect the operation of this Company. Motion was seconded by Mr. Campbell.

Upon being asked by Mr. Woosley concerning the buying of tobacco, Mr. Mansfield stated he had bought about 400,000 pounds of the One Sucker type - about one-third of our requirements, and that it will take about 600,000 pounds more; also that we will have to buy from 250,000 to 300,000 pounds of Fired tobacco. Mr. Mansfield further stated that he believed we would need about one million pounds, which will cost around \$ 80,000; he thought that \$100,000 will be all we shall need this year.

Mr. Campbell stated that Mr. Mansfield feels if the war continues, tobacco will be much higher and it would be good business to take care of our indicated needs for this year.

Mr. Mansfield stated that we want to buy what we think we will need and an additional two or three hundred thousand pounds. This we especially want to do because tobacco is cheap in comparison with normal prices. Mr. Mansfield also stated that most of our tobacco is now being stored here in the factory.

Motion to adjourn the meeting was made by Mr. Mansfield, seconded by Mr. Woosley and unanimously carried.

Matter 1940

X.2. Weber Sentery

February 8, 1940

### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, (postponed from February 6, 1940) was held this day at the office of the Company, 506 E. Caldwell Street, Louisville, Ky., with Mr. Mansfield, Mr. Woosley, and Mr. Campbell, all of the Directors present in person.

The Minutes of the meetingsheld January 18, 1940 were read and approved.

Lincoln Bank & Trust Company \$ 398 First National Bank 151 Louisville Trust Company 467	5.62 4.98
\$ 1.021	

Statement showed discounts as follows:

Lincoln Bank & Trust Company	\$ 10,000
First National Bank	10,000
Louisville Trust Company	_20,000
	\$ 40,000

Balances due from Customers were reported as follows:

C.F.A.O	13.56
Ryan-Hampton Tobacco Co	93.10
	13,004.30

Fire insurance at country points and in Louisville Storage houses, insured under terms of General Cover Policy, was reported as follows on January 31, 1940:

Whitney Storage Wareho	use \$ 12,173.50
	E.M.) 19,525.08
J.E. Bohannon Warehouse	33,346.05
Campbell Co. Bldg. No.	2 26,088.04
Campbell Co. Factory .	
	\$ 191,144.33

Statement of Orders as of January 31, 1940 showed undelivered to:

John Holt	&	Company	* * * * * * * * * * * *	. 862,342	lbs
C.F.A.O.	• • •			. 548,576	11
				1,410,918	Ħ

The position of workable stock as compared with Orders follows:

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A. Leaf Narrow	17,000	142,449	125,449	
B H H	13,750	192,236	178,486	
C " "	410,659	289,319		121,340
D II II	435,689	219,562		216,127
E " "	89,100	117,487	28,387	
Tie " " " Dark Fired	70 756	31,970	31,970	
H Dair Lifed	79,156	64,831		14,325
B # # #	49,411	73,182	23,771	ď 70.
	. 26,328	17,531		, g, <u>7</u> 97
E u ų u	26,327	15,951		10,376
	35,103	3,600		31,503
A " Bright Fired B " "	100,804	9,486	11 705	91,318
C u u u	2,530 45,996	6,855 400	4,325	)IE E06
D 11 11 11	2,395	752	92	45,596 1,643
AA " Broad	2,784	10,621	7,837	1,049
A II II	12,029	34,749	22,720	
B # #	32,111	8,415	22,720	23,696
G H H	25,246	38,590	13,344	۵,0,0
D ii ii	4,500	32,860	28,360	
	1,410,918	1,310,846	464,649	564,721
	-,, ) = -	2,720,010		70.,722

Shortage .... 100,072

Shipments in January 1940 compared with the same month in the previous two years as follows:

*	1940	1939	1938
C.F.A.O. John Holt & Company Wm. L. Burford & Co. Tabimport Soc.Coop. Milton C. Henriquez Ky. & Va. Leaf Tob.Co.	2,525 57,658 21,840 22,930	39,215 32,375 - -	40,481 47,641 - 1,620 -7,980
	104,953	71,590	97,722

It was reported that shipping instructions for the month of February were as follows:

John Holt & Company C.F.A.O	11.230	11
	96,537	11

Mr. Campbell stated that he felt encouraged due to a cable received from the French Compagnie to resume shipments to certain ports.

Mr. Woosley moved that in view of the present outlook we confirm the President's recommendation at the last meeting, and that a dividend of 20 per cent be declared on the Common stock, and that it is hereby authorized. This motion was seconded by Mr. Campbell and unanimously carried.

Mr. Mansfield reported that he bought 633,000 pounds of tobacco, also that the Fired market was open but the price was still unknown. He stated that he expected to buy one million pounds of One Sucker tobacco and about 300,000 pounds of the Fired. Mr. Mansfield also stated that the tobacco was the cheapest he had seen considering the quality.

Business conditions in general were discussed, after which the Board of Directors adjourned.

Approved hearth 19,1940

X.E. Hebr.

March 19, 1950

## BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from March 5th was held this day at the office of the Company, 506 E. Caldwell Street, Louisville, Ky., with Mr. Mansfield, Mr. Woosley, and Mr. Campbell, all of the Directors present in person.

The Minutes of the meeting held February 5, 1940 were read and approved.

A Trial Balance at the close of business February 29, 1940 was submitted, showing balances in the

Lincoln Bank & Trust Company ....\$ 37.96
First National Bank ..... 323.60
Louisville Trust Company .... \$496.76
\$8838.32

#### Statement showed discounts as follows:

Lincoln Bank & Trust Company ... \$ 30,000.00 First National Bank ...... 30,000.00 Louisville Trust Company .... 20,000.00 \$ 80,000.00

C.F.A.O	<b>\$</b> 3,543.50
John Holt & Company	. 192.06
Rey & Co	
Ryan-Hampton Tobacco Co	
Commonwealth Trust, Limited.	
Tabimport Societe Cooperativ	
	\$ 5,796.69

Fire insurance at country points and in Louisville Storage houses, insured under terms of General Cover Policy, was reported as follows on February 29, 1940:

Whitney Storage Warehouse Bowling Green, Ky. (W.E.M.) J.E.Bohannon Warehouse	\$ 12,173.50
Bowling Green, Ky. (W.E.M.)	33,477.48
J.E. Bohannon Warehouse	34,436.60
Campbell Co. Bldg. No. 2	27,365.08
Campbell Co. Factory	119,312.88
4	226,765.54

Statement of Orders as of February 29th showed undelivered

The position of workable stock as compared with Orders follows:

		REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A B C D E A B C D A A B C D E	Narrow  "" "" "" "" "" "" "" "" "" "" "" "" "	14,999 25,390 393,532 4084,560 72,561 22,7865 22,6976 1,3623 22,6976 29,547 29,547 29,547 29,547 29,547 29,547	161,121 222,222 411,590 350,505 172,072 54,609 75,250 14,700 19,576 13,700 19,576 13,700 13,200 13,200 13,200 13,212 44,753 31,888 1,759,328	146,122 196,922 18,058 87,512 54,195 31,697 	57,889 7,395 9,242 7,380 31,585 72,289 37,697 1,596
		., , , , , , , , , , , , , , , , , , ,	Surplus .	. 432,990	225,073

Shipments in February 1940 compared with the same month in the previous two years as follows:

	1940	1939	1938
C.F.A.O	21,253 84,576 840	39,016 49,297	50,835 21,997
Tabimport Societe Coop.	-	19,050	6,285
	106,669	107,363	79,117
For January & February	211,622	178,953	176,839

It was reported that Shipping Instructions in hand for the month of March were as follows:

to:

Motion was made by Mr. Woosley that the Company install a Sprinkler System and accept the lowest and safest bid. This motion was seconded by Mr. Campbell. Unanimously carried.

After a general discussion of the business, the Board of Directors adjourned.

april 16, 1940 X. E. Haber, Luy.

BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from April 2, 1940, was held this day at the office of the Company, 506 E. Caldwell Street, Louisville, Ky., with Mr. Campbell and Mr. Woosley, a majority of the Directors present in person.

The Minutes of the meeting held March 19, 1940 were read and approved.

A Trial Balance at the close of business March 31, 1940 wassubmitted, showing balances in the

Lincoln Bank & Trust Company ..... \$ 1,599.22
First National Bank ..... 1,220.42
Louisville Trust Company ..... 1,127.45
\$ 3,947.09

Statement showed Discounts as follows:

Lincoln Bank & Trust Company ..... \$ 30,000.00 First National Bank ..... 30,000.00 Louisville Trust Company ..... 40,000.00 \$ 100,000.00

Balances due from Customers were reported as follows:

C.F.A.O. \$3,879.89
John Holt & Company 2,706.18
Rey & Co. 13.56
Ryan-Hampton Tobacco Co. 93.10
Commonwealth Trust, Ltd. 217.14
Tabimport Societe Cooperative. 1,737.33
\$8,647.20

Tobacco at country points and in the Louisville Factory was reported fully insured. The value on March 31st amounted to a total of \$ 245,753.74. Places of storage are as follows:

Whitney Storage Warehouse ..... \$ 12,173.51
Bowling Green, Ky.(W.E.Mansfield) 25,934.38
J. E. Bohannon Warehouse ..... 38,959.69
W. E. Mansfield, B.G. (Fired) ... 6,862.26
Campbell Company Bldg. No. 2.... 10,432.27
" Factory (Hhds) ... 77,050.36
" " (Loose) ... 16,297.41
" " (Prepared) 15,126.81
" " (Returned) 15,126.81
" " (Incidentals) 245,753.74

Statement of Orders as of March 31, 1940 showed undelivered

John Holt & Company ..... 699,827 lbs C.F.A.O. ..... 535,556 " 1,235,383 "

The position of workable stock as compared with Orders follows:

1		REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
A Leaf Nar B " " C " " D " " Tie " " A " Da B " " C " " D " " E " "	rk Fired	14,999 20,118 367,624 385,162 80,058 64,059 64,994 25,565 30,467	157,461 252,644 404,711 343,757 177,856 56,155 131,874 103,431 47,981 28,052 35,680	142,462 232,526 37,087 97,798 56,155 67,824 63,437 22,846 7,487 5,213	41,405
A " Bri	ght Fired	83,917 2,065	51,415 31,471	29,406	32,502
C " " D " " AA " Broa A " " B " " C " " D " " E " "	n ad	38,197 1,796 1,376 8,377 26,880 21,244 3,359	35,544 7,268 11,855 41,889 50,401 40,796 30,067 2,430	5,472 10,479 33,512 23,521 19,552 26,708 2,430	2,653
		1,235,383	2,042,738	883,915	76,560
			Surplus	807,355	

Shipments in March 1940 compared with the same month in the previous two years as follows:

	1940	1939	1938
C.F.A.O. John Holt & Company Commonwealth Trust, Ltd. Tob.By-Product & Chem.Corp. Virginia-Kentucky Tob.Co.	14,117 77,939 840	52,416 79,877 1,400 15,000	37,380 66,9 <b>3</b> 5 1,120 12,348
For Month	92,896	148,693	117,783
For Year	304,518	327,646	294,622

Shipping Instructions in hand for the month of April were reported as follows:

John Holt & Company	43,000	lbs
C.F.A.O	840	11
	80,840	11

After a general discussion of the business, the Board of Directors adjourned.

Approved may 16, 1940 N. E. Hebri, Suntary

May 16, 1940

BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from May 7th, was held this day at the office of the Company, 506 E. Caldwell Street, Louisville, Ky., with Mr. Mansfield, Mr. Woosley, and Mr. Campbell, all of the Directors present in person. Minutes of the meeting held Apr.16,1940 were read and approved.

Ar Trial Balance at the close of business April (30, 1940 was submitted, showing balances in the:

```
Lincoln Bank & Trust Company .... $ 751.64
First National Bank .... 684.95
Louisville Trust Company .... 1289.80
$ 2726.39
```

Statement showed Discounts as follows:

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Lincoln Bank & Trust Company .... $ 25,000.00 First National Bank .... 30,000.00 Louisville Trust Company .... 40,000.00 $ 95,000.00
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Balances due from Customers were reported as follows:

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C.F.A.O. $3,382.61

John Holt & Company ... 69.39

Rey & Co. ... 13.56

Ryan-Hampton Tobacco Co. 93.10

Commonwealth Trust, Limited ... 436.56

$3,995.22
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Tobacco at country points and in the Louisville factory was reported fully insured. The value on April 30th amounted to a total of \$247,132.34. Places of storage are as follows:

```
Whitney Storage Warehouse ..... $ 12,173.50

J. E. Bohannon Warehouse ..... 38,959.69

W. E. Mansfield (B.Green) - Fired ..... 00

Campbell Company Bldg., No. 2 ..... 9,208.02

" " Factory - Hhds. .... 108,342.55

" " - Loose .... 7,772.72

" " - Prepared .... 45,145.24

" " - Returned .... 15,126.81

" " - Incidentals 2,036.40

" " " - Loose - bulks 8,367.41

$ 247,132.34
```

Statement of Orders as of April 30, 1940 showed undelivered to:

The position of workable stock as compared with Orders follows:

			RECUIREMENT	ON HAND	SURPLUS	SHORTAGE,
ABCDETABCDEABCDEABCD	af ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Narrow  "" Dark Fired M-2  "" "" "" "" "" "" "" "" "" "" "" "" "	14,999 16,899 364,834 385,035 80,058 37,527 20,767 22,774 18,633	160 571 160 576 571 160 576 576 576 576 576 576 577 576 577 577	145,872 181,961 56,651 105,655 105,040 12,477 20,994 8,605 16,449 10,322 1,190 1,242 7,855 12,791 41,213 14,533 4,009	24,044 - 3,278 2,432 - 771 - 12,796

	REQUIREMENT	ON HAND	SURPLUS	SHORTAGE	
AA Leaf Broad AA " " B " " C " " D " " E " "	1,376 8,377 24,912 19,634 3,358	8,899 48,859 40,767 41,432 31,887 1,470	7,523 40,482 15,855 21,798 28,529 1,470	-	
	1,173,062	2,009,546	879,805	43,321	-
	S	urplus -	836,484		

Shipments in April 1940 compared with the same month in the previous two years as follows:

- I	1940	1939	1938
C.F.A.O. John Holt & Company Commonwealth Trust Tabimport Societe Tob.By-Prod.&Chem.Corp.	31,630 33,106 840	46,974 41,330	72,637 73,772 1,120 13,810 13,690
For Month	65,576	88,304	175,029
For Year	370,094	415,950	469,651

Shipments for the month of May, at the time of the meeting, were reported as follows:

Ky. & Va. Leaf Tobacco Co. Scrap .... 19,665
Tobacco By-Products Co. " 3,960
Commonwealth Trust, Limited .... 840
John Holt & Company .... 15,000
C.F.A.O. 21,000

After a general discussion of the business, the Board of Directors adjourned.

Office of June 19,1940

X.E. Heber, Seentry

BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

June 19, 1940

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from June 4, 1940 was held this day at the office of the Company, 506 E. Caldwell Street, Louisville, Ky., with Mr. Mansfield, Mr. Woosley, and Mr. Campbell, all of the Directors present in person.

The Minutes of the meeting held May 16, 1940 were read and approved.

A Trial Balance at the close of business May 31, 1940 was submitted, showing balances in the

Lincoln Bank & Trust Company ..... \$ 206.11
First National Bank ..... 3,569.22
Louisville Trust Company ..... 817.20

Statement showed Discounts as follows:

 Balances due from Customers were reported as follows:

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C.F.A.O. $ 6,235.63
John Holt & Company 7,862.29
Rey & Co. 13.56
Ryan-Hampton Tobacco Co. 93.10
Commonwealth Trust, Limited 436.56
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Tobacco at country points and in the Louisville factory, including Incidentals, was reported fully insured. The value on May 31, 1940 amounted to a total of \$233,414.01. Places of storage are as follows:

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Whitney Storage Warehouse ... $ 12,173.50
J. E. Bohannon Warehouse ... 19,690.76
Campbell Company Bldg. No. 2 ... 26,388.87
" " Factory (Hhds) ... 104,836.21
" " " (Loose) ... 4,401.74
" " (Bulks) ... 8,272.51
" " " (Prepared) ... 40,672.62
" " " (Returned) ... 15,126.81
" " " (Incidentals) ... 1,850.99
$ 233,414.01
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Statement of Orders as of May 31, 1940 showed undelivered to:

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John Holt & Company ...... 617,098 lbs C.F.A.O. 474,003 "
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The position of workable stock as compared with Orders

f	^	1	7	^	W	a		
4	v	4	4	v	88	O	ė.	

A L	ea:	f Narrow		REQUIREMENT	ON HAND 160,294	SURPLUS 145,295	SHORTAGE
В	H	II	141	14,999 15,826	195,953	180,127	***
C	H	H		355,084	412,788	57,704	
D E	11	11		373,941	348,309		25,632
Tie		11		76,919	183,276	106,357	_
A	11	Dark Fired L	1-2	36,464	51,940 48,994 85,174	51,940 12,530	_
В	- #	11 11	. –	19,898	85,174	65,276	_
C	11	11 11		18,632	36,195	17,563	_
D	11	и и		15,244	10,612	-1,90-0	4,632
E	15 51	II II		2 00 070	11,605	11,605	_
A B	#1	Bright Fired	l M-:		32,733	4,503	-
ç	<b>#</b>	11 11	.\(	257 1,197	15,668 10,339	15,411 9,142	_
Ď	H	11 11		1,796	2,986	1,190	_
A B	H	Dark Fired	M-4	9,733	6,363	-, -, -	3,370
B	H	11 11		9,733 7,962	9,704	1,742	7,71
C	#1	11 11		-	6,100	6,100	4
D E	- 11	ti ii		30 Ed)i	12,012	12,012	
A	11	Bright Leaf	. M	22,584 3 11,212	20,555	77 ØEO	2,029
B	JI	H H H COL	1111—	7 11,515	49,071 14,533	37,859 14,533	
C	Н	H. H		32,600	19,804	# ( , ) ) ) _	12,796
D	Н	11 11		-	3,855	3,855	,1)-
AA	111	Broad Leaf		107	6,720	6,613	
A	11	84 A8		7,036 21,212	46,337	39,301	***
BC	11	II B		21,212	38,486	17,274	***
D	и	88 88		16,809 3,359	41,410 31,888	24,601 28,529	_
E	11	ii ti		7,777	1,470	1,470	-
			est :	1,091,101	1,915,174	872,532	48,459

Surplus 824,073

Shipments in May 1940 compared with the same month in the previous two years as follows:

	1940	1939	1938
C.F.A.O. John Holt & Company Commonwealth Trust, Ltd. Ky.& Va. Leaf Tob. Co. Rey & Co. Tob.By-Prod.&Chem.Corp. Tabimport Soc.Cooperative	31,413 51,099 840 19,665 12,050	38,470 80,676 840 - 11,505 21,360	42,955 63,787 1,680 2,123
For Month	115,067	152,851	110,545
For year	485,161	568,801	580,196

After a general discussion of the business, the Board of Directors adjourned.

Office 18,1940

X. 8 Hebr, Secretary

July 18, 1940

#### BOARD OF DIRECTORS MEETING OF CAMPBELL COMPANY, INCORPORATED

The regular monthly meeting of the Board of Directors of Campbell Company, Incorporated, postponed from July 2, 1940, was held this day at the office of the Company, 506 E. Caldwell St., Louisville, Ky., with Mr. Mansfield, Mr. Woosley and Mr. Campbell, all of the Directors present in person.

The Minutes of the meeting held June 19, 1940 were read and approved.

A Trial Balance at the close of business June 30th was submitted, showing balances in banks amounting to a total of \$13,158.35.

Lincoln Bank & Trust Company ... \$ 1,659.45 First National Bank ... 1,357.21 Louisville Trust Company ... 10,141.69 \$ 13,158.35

Statement showed Discounts as follows:

Lincoln Bank & Trust Company ... \$ 25,000.00 First National Bank ... 30,000.00 Louisville Trust Company ... 50,000.00 \$ 105,000.00

Balances due from Customers were reported as follows:

C.F.A.O. \$7,290.71
John Holt & Company 173.00
Rey & Co. 13.56
Ryan-Hampton Tobacco Co. 93.10
Commonwealth Trust, Ltd. \$8,009.21

Tobacco at country points and in the Louisville factory, including Incidentals, was reported fully insured. The value on June 30, 1940 amounted to a total of \$120,504.05. Places of storage are as follows:

J. E. Bol	hannon	Warehouse	e	\$ 7,186.33 2,656.11 24,875.06
ii	it	Factory	(Hhds)	13,516.18
В	11	1 accory	(Loose)	
15	H	#		5,667.27
11			(Prepared)	40,959.89
		16	(Returned)	15,126.81
11	11	11	(Bulks)	8,272.51
11	11	Ħ	(Incidentals	3) 2,243.89
~			,	
			\$	120,504.05

Statement of Orders as of June 30, 1940 showed undelivered to:

John Holt & Company .... 612,471 lbs C.F.A.O. 443,751 " 1,056,222 "

The position of workable stock as compared with Orders follows:

		REQUIREMENT	ON HAND	SURPLUS	SHORTAGE
ABCDETABCDEABCDEABCDAABCDE	Narrow  "" "" "" "" "" "" "" "" "" "" "" "" "	19,898 m 18,632 15,244	1193331 1555831 1597822645,7026538993025 1597822645,7026538993025 1597822645,7026638993025 15684557250889 122545,56842557887 12549352889 1219352890 1219352890 1219352890 1219352890 1219352890	140,717 181,386 106,437 106,437 106,437 106,437 107 108 108 108 108 108 108 108 108 108 108	22,335 318 239 12,926
		1,056,222	1,876,624	856,220	35,818
			Surplus	820,402	

Shipments in June 1940 compared with the same month in the previous two years as follows:

	<u>1940</u>	1939	1938
C.F.A.O. John Holt & Company Commonwealth Trust, Ltd. Rey & Co. Tobacco By-Prod. & Chem. Corp. Tabimport Soc. Cooperative Wm.L. Burford & Co.	30,252 4,627 840 - 20,890	38,470 80,676 840 - 11,505 21,360	42,955 63,787 1,680 2,123
For Month	56,609	152,851	110,545
" Year	541,770	568,801	580,196
·			

The President's semi-annual report is as follows:

"To the Board of Directors of Campbell Company:

In the beginning of the year 1940 we knew we were going into a very doubtful year, so far as our business is concerned.

In the first place, we didn't know just how much tobacco to buy on account of the war conditions in Europe, and knowing that the crops were very good from a quality standpoint and the prices very cheap, we decided to buy enough to fill all orders that were indicated by both John Holt & Company and the French Compagnie, believing if they did not take it, it would be good property for the coming year.

Up to the present time, about one-third of the indicated orders has been taken, and it looks at this time that we will have a considerable carry-over at the end of the year, and we are in hopes the prices