

Social Workers Are Urged To Avoid Too Much Emphasis on Own Phase

Hopkirk Calls For Teamwork

A warning against a too-complete concentration on the services of their own agencies was given yesterday by Howard W. Hopkirk to members of two chapters of the American Association of Social Workers.

Hopkirk, superintendent of the Louisville and Jefferson County Children's Home, especially stressed the need for teamwork among agencies dealing with children.

"In addition to a social worker the child is related to a teacher, a physician, a clergyman, and many unskilled workers who may or may not have deep understanding of children," Hopkirk said at a luncheon at the Seelbach Hotel.

Need 'Bifocal Vision'

The social worker he said, must have an understanding of these other influences. "Specialists," he continued "can become extremely myopic. In the training of professional workers we need bifocal social vision."

Hopkirk commented on the "intimate and highly rewarding" relationship between the Juvenile Court and the Louisville and Jefferson County Children's Home. "I have never seen a children's court and a children's agency so closely related as in this community," Hopkirk said.

Part of State Conference

The A.A.S.W. luncheon was a joint meeting of the Breckinridge and Western Kentucky chapters.

It was a part of the annual conference of the Kentucky Welfare Association, which closed last night with a dinner meeting. The speaker last night was Mrs. Savill Simons, director of the home and community services staff of the Technical Co-operation Administration in the State Department.

One of the several sectional meetings held during the day was on the sexual psychopath. Dr. Frank Gaines, commissioner of the Department of Mental Health, was chairman.

It was brought out that rape is mostly committed by 19-year-olds and those in their early 20's and that more than half of the other men犯性犯罪。法官John Fulton, 三級法院的行政委員會成員，解釋說："法律在於我們的社會中是如此的嚴厲，以致於它常常被視為一個道德標準，而不是一個法律標準。" 他進一步指出，社會工作者在社會問題上扮演著重要角色，但他們必須與其他專業人士合作，才能真正解決這些問題。

Indiana social workers already were disturbed by the sweep of the Republican-conservative tide in the State. Their uneasiness was based upon the vigor of the battle over public welfare in the last regular session and a special session of the General Assembly.

That battle, revolving around the issue of removing secrecy from welfare rolls, provided the G.O.P. leadership in the State with an opportunity to level searching criticism at the administration of the program.

Not Confined to Indiana

Loot From Earlier Break-In

Sat Nov 30, 1952
1952

NOVEMBER 15, 1952

Probe Told

Visitor Lauds Social Welfare Job In Mideast

Improvement in the standards of living in countries of the Middle East through the State Department's social welfare plan is essential to our own national security.

This was the message of Mrs. Savilla Simons, director of the home and community services staff of the Technical Co-operation Administration in the State Department, in an address to the Kentucky Welfare Association here last night.

Mrs. Simons, speaking at a dinner meeting which ended the annual conference at the Seelbach Hotel, outlined the work of her agency in Iran, Egypt, Lebanon, Pakistan, and India.

Need for Teamwork

Howard W. Hopkirk, superintendent of the Louisville and Jefferson County Children's Home, was the speaker at a joint luncheon meeting of the Breckinridge and Western Kentucky Chapters of the American Association of Social Workers.

He told the group, meeting in connection with the Kentucky Welfare Association conference, that there is a great need for teamwork among agencies dealing with children.

"Specialists can become extremely myopic," he said. "In the training of professional workers, we need bifocal social vision."

He commented favorably on the "intimate and highly rewarding" relationship between the Juvenile Court and the Louisville and Jefferson County Children's Home.

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Sat Nov 30, 1952
1952
COURIER-JOURNAL, LOUISVILLE, KY.

Hoosiers Told Social Work To Be Tougher

Ethridge Warns Meeting Tide Running Other Way

The Courier-Journal Indianapolis Bureau

Indianapolis, Nov. 7.—Result of Tuesday's elections almost certainly mean social workers face tougher going in the period immediately ahead, Mark F. Ethridge, Louisville newspaper publisher, said here today.

He told a luncheon session of the annual Indiana Conference of Social Workers: "Social workers have been running with the tide for 20 years. Now they will be running against the tide."

Indiana social workers already were disturbed by the sweep of the Republican-conservative tide in the State. Their uneasiness was based upon the vigor of the battle over public welfare in the last regular session and a special session of the General Assembly. That battle, revolving around the issue of removing secrecy from welfare rolls, provided the G.O.P. leadership in the State with an opportunity to level searching criticism at the administration of the program.

Not Confined to Indiana

Ethridge, publisher of The Courier-Journal and The Louisville Times, recalled the battle over opening the welfare rolls. He pointed out that the controversy was not confined to Indiana.

"Only the most naive failed to recognize that the purpose of the fight over opening the rolls of recipients was part of a program to discredit the Administration," Ethridge said.

"It is a tribute to the social workers that so few scandals were revealed when the welfare rolls were opened to public inspection."

In the longer view the progress of the welfare and Social Security movement will be maintained, the speaker predicted. He said he expected that before the new national administration has run its course there will be a reversal in the present trend of thinking in Congress.

No change in administration of the Government is going to alter that fact that the need for welfare and social-security programs will continue and even increase, Ethridge declared.

On Monday, December 14, when Mrs. Strawbridge called the meeting of the Council to order, over two hundred persons were present, including representatives from nearly-sixty of the member agencies of the Federation. In her opening remarks, the chairman said that, while it was easy to divide the groups into five parts—trustees, budget committee, Council of Social Agencies, board members and executives—yet the problems of one she pointed out, "one of the trustees were the problems of all. For, as is on the executive committee of the Council, some budget committee members are trustees, Council members are almost all board of trustees and the budget committee and the trustees are represented on both the campagna workers." Mrs. Strawbridge read the resolution received from the trustees, explaining the

utive secretary of the Welfare Fed-
CC. Hamill, president of the Phila-
Association, Lewis N. Clark, super-
intown Dispensary and Hospital, and
the Committee chose six topics to be
of research of the Community Coun-
cils to bring out the following points:
near some relation to the supply and
kars.

pared to services in other communities,
away workers from Philadelphia.
comparable fields of service.
ave some relation to the quality and
service rendered.

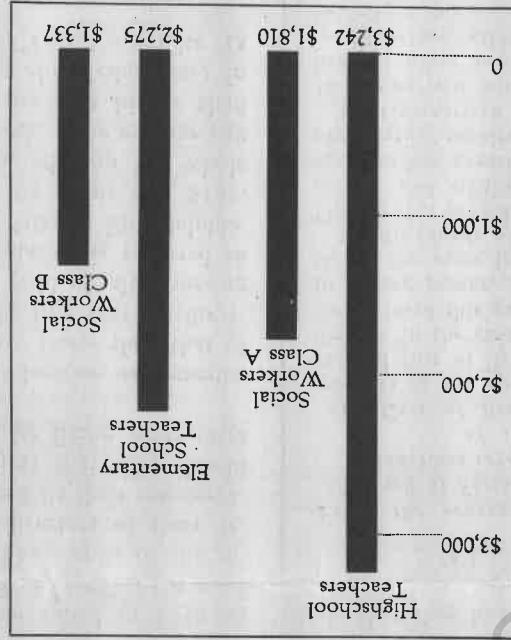
at the worker in his own service, i.e.,
members got together many times
to analyze data collected, to com-
pare notes and advise each
other in the drafting of the papers.
Realizing the importance of the task
and the necessity of collecting, sift-
ing and arranging many details in
so short a period, the committee
members worked early and late—
the team-work was excellent.

President University House; Chairman Community Department, Council of Social Agencies, Philadelphia

By BENJAMIN WEST FRAZIER

The Philadelphia Council and Federation Set Up a Standard in a Thorny Field

Setting Salaries by Case Work



HIS is the story of a community effort to ascertain and evaluate the salary and wage scales of social workers and other employees in the member agencies of a community chest. The city is Philadelphia. It starts early in December with the call of a special meeting of the executive committee of the Council of Social Agencies of the Welfare Federation. Francis R. Strawbridge, the chairman, to receive and act on certain resolutions passed by the Board of Trustees of the Welfare Federation.

The resolution in the opinion of the board of trustees of the Welfare Federation, the question of salary reductions should be gone into by the Federation and that as a basis for decision and action in this matter, the question should be referred to the Council of Social Agencies, asking them to study this question as it relates to the member agencies, and that the executive committee should make a similar investigation of the Welfare Federation office.

For the benefit of the general reader, the Welfare Fed-

1. Cost of living. Since 1913 the salaries of the workers in the agencies have lagged far behind the increased cost of living during that time. The recent reductioin in the cost of living has, this year for the first time, closed the gap, so that it may be said that, relatively speaking, the same level as in 1913.

2. Standards of service and qualifications of workers. During this period, however, the rise in the standards of service and qualifications required for work in these agencies has greatly increased the extent and the cost of preparation required of the workers.

3. Comparison with compensation of other groups. In comparison with the compensation paid to the members of other professional groups requiring comparable qualifications, salaries in these agencies have lagged far behind.

4. Supply and demand. In time of industrial depression, as at present, the demand for qualified work-agencies in social and health agencies far exceeds the supply, thus reversing the situation in industry, which has led to some current reductions in their field.

5. Comparison with other communities. Salaries in 50 per cent less than compensation paid for similar services in other communities comparable to Philadelphia. An overwheleing majority of community chests in other cities have de-

6. Action on salaries in other cities. An overwheleing majority of community chests in other cities have recommended such action.

The Basis of Salaries

1200 per annum; Louisville and Erie, where the campaign was very unsuccessful and salaries were cut; and Detroit, which suffered in its goal by more than half a million, but which received no salary reductions contemplated. The subject was discussed and no reduction made by the chessts in Worcester and Springfield, Mass., St. Louis, Mo., Baltimore, Md., Washington, D. C., Kansas City, Kansas, Bridgewater, Conn., and Dayton, Ohio. Forty-eight of the fifty-five largest hospitals in New York City do not contemplate reductions. The others seven have reduced or are expected to.

The second paper was presented by Ewan Clague, director of research in the Community Council. He explained how some care the economics in the determination of wages—how they must lie between the upper limit beyond which the employer is unable to pay without losing money and the lower limit below which the employee cannot force wages except under special temporary conditions. The latter limit, which is commonly known as the cost of living, is the most important influence in the determination of the wages of the workers.

He showed how the cost-of-living figure was made up of a number of basic factors—food, clothing, rent, fuel and light, house furnishings and miscellaneous—and how these factors showed on a chart the cost of living in Philadelphia from 1914 as compared with social workers' salaries, demonstrating that the cost of living in Philadelphia has risen after allowing for some rise in social training that, even after allowing for salaries, seem to indicate that they had lagged behind the rising cost of living workers, salaries since 1925, his analysis would seem to indicate that the cost of living for professional workers, especially compared for Mr. Clague's data before him, must be taken in different proportions for different classes of persons, as for example laborers and professional people.

as they had done in the past. "The majority of headworkers in Federations in Philadelphia pointed out, receive a salary lower than that of a Philadelphia highschool teacher in the first year (\$1800). The median salary for supervisors in public-health nursing agencies in cities of over 700,000 population is reported to be \$175 per month as compared with \$163 in Philadelphia. For nurses, the comparative figures are \$140 and \$125. Then there are the hospital employees, who on the whole have a ten-hour day and a seven-day week. The average pay of hospital employees in Boston is 9 per cent higher than that of the Philadelphia hospitals in the Federation; in Cleveland 16 per cent higher, and in New York City 33 per cent higher.

In the business field, the initial salary of a stenographer-secretary in 1929 was 28 per cent higher than that of a person similarly employed by a social work organization. While, since then, businesses salaries have dropped, the median salary of the stenographer-secretary in social work still remains lower.

In closing, Dr. Hamill noted that the trustees of the Philadelphia Federation are by no means the first to go into the question of salary reductions, and cited: Cleveland, where the chest on the eve of the 1931 campaign made a per cent cut on that part of the salary which was over

ures before the meeting for its consideration. In a brief
comparsion of industry and social work, he said:
Industry and businesses increase salaries in a period of great
activity, and when the supply of skilled workers is unequal to
the demand. The situation in regard to social work in Phila-
delphia has been the reverse. In 1930 and 1931, budget allow-
ances were cut, so not only was there no increase in salaries
and wages, but all classes of workers were asked to assume
extra duties. At the present time the demand for trained so-
cial workers far exceeds the number available, with the result
that many untrained people have had to be employed with a
depressing effect upon the standards of work and the possi-
bilities of proper supervision.
After calling attention to the fact that the average salary
of the 5753 persons employed in the Welfare Federation
member agencies was \$885, he classified the workers by divid-
ing the payroll into three parts:
Professional services, 50 per cent
Administrative, 19 per cent
Labor and domestic, 31 per cent.
Noting that the Welfare Federation raised in 1930 an
income of those member agencies about 28 per cent of the total
individual agencies, as the responsible directors of their re-
spective corporations, engage workers and fix their remunerat-
ion. It would, therefore, seem logical that they should
continue to exercise the responsibility for fixing wage rates

steps taken by the Council's sub-committee during the previous week, and called on Dr. Samuel McC. Hamill to present the first paper, in the preparation of which various members of the committee had collaborated.

"We are all conscious," said Dr. Hamill, "of the great human need about us and the necessity for meeting it. Hospital and health, child-caring, educational and neighborhood agencies feel the pressure as well as the family group. The problem concerns us all. Today we are met to consider the workers in our agencies and what they should be paid."

Philadelphia's reasons must be made.

Philadelphia's approach to the salary question will bring comfort to social workers in other communities who have felt their professional status and dignity assailed by the use of what appears to be precipitate and arbitrary methods. They make no claim, they say, to immunity from general economic conditions but they do claim the right of individual equitable consideration of Sociai Agencies, indicates the desirability of a general continuing statistical study in this direction, a study which might well be undertaken by the chapters of the American Association of Social Workers, or by the Association of Community Chests and Councils. A substantial body of facts would be welcomed by boards of directors who now lack firm ground in fixing salaries, and would serve to clear up many confused situations in the mind of the general public. A beginning at such a study for the Jewish Social Research which at the request of the limited group in New York has been made by the Bureau of Jewish Philanthropic Societies. The study will follow somewhat that of the Philadelphia Council and will include academic and professional training, practical experience in the same and related fields, and a comparison of present salaries, correlated with length of service, with salaries of social workers in public health agencies in the same city.

WHAT Philadelphians has done about the salaries of the Council of Social Agencies in requesting the whole matter of salaries had the salutary effect of revealing how little is actually known about those salaries. No large body of factual data of any size or breadth of comparability exists. The Council's committee in the short time at its disposal got what it could. The committee was itself unaware what this data, when compiled, would reveal in the way of trends and conclusions. Fragmentarily as the data admittedly were, they supplied a stable basis for conclusions which had been before the boards of all Federations agencies for their information in considering salary adjustments. It is quite possible that, when studied by enlightened boards, it may have the effect of a better equalization of salaries all along the line. The resolution, adopted by the Federation, no assurance that salaries will not be reduced by agency boards but they do carry assurance that any changes will be taken up in case by agency by agency, in the light of individual conditions and of all available information. The Federation associates itself with the Council in the position that there should be no general horizontal reduction of salaries.

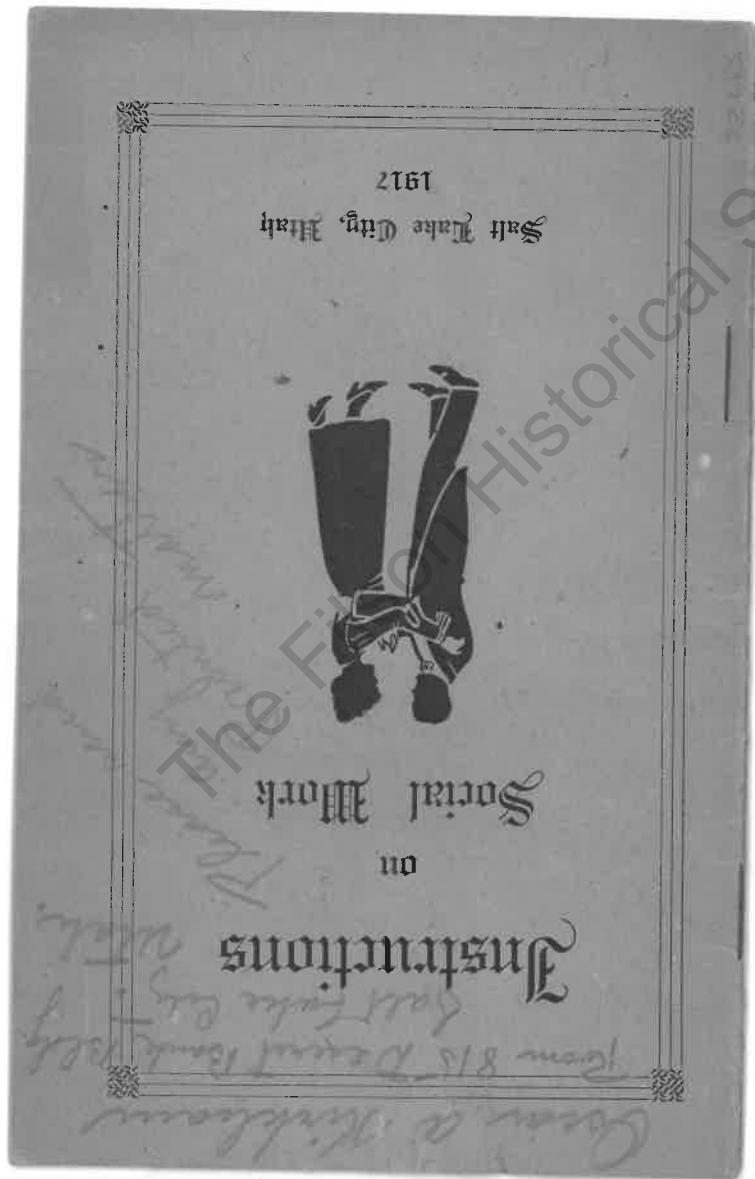
The Council of Social Agencies did no special pleading for the social workers. It presented the facts so far as they could be discovered and there rested the case. The trustees of the Federation, with a business as well as a social viewpoint, accepted the presentation in the spirit. There were no doubt different opinions on the part of individuals on the matter of cutting or not cutting, but there was no dissenting voice on the wisdom and logic of the procedure which by-agency procedure when and if

By GERTRUDE SPRINGER

Mr. Clague then showed the trend of social workers' salaries in comparison with those of other occupations, taking for his examples union wage rates, the salaries of both elementary and high school teachers in the United States, and salaries of employees in railroads throughout the country, concluding that "I think I am safe in saying that there is no group in the country who have had a smaller increase in salaries than the social-work group." It should be noted that Mr. Clague's chart showed only the trend since 1913 and was not a comparison of actual wages.

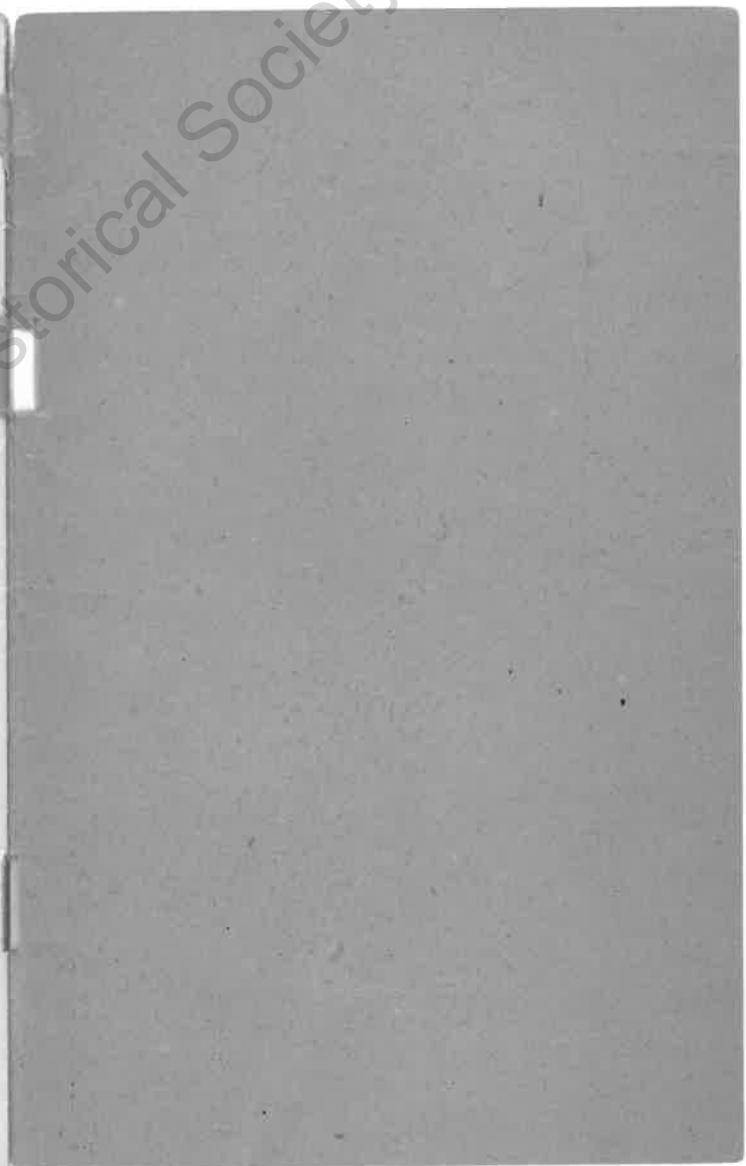
Another chart (see page 521) showed salaries of social workers compared directly with those in other occupations, matching the salaries of high school teachers in Philadelphia with Class A social workers, namely those who have had college training with additional technical training; and the salaries of elementary school teachers with Class B social workers—those who have had some experience in social work, but who had graduated from either school nor college. In the former case the median salary of the high school teacher was \$3242 compared to \$1810 for the Class A social worker, and in the latter \$2275 for the elementary school teacher against \$137 for the Class B social worker.

In closing Mr. Clague summarized his findings:





Social Work
Instructions on



Social Instructions

Work.

By request of the General Au-

thorities of the Church, the Gen-

eral Boards of the auxiliary organi-

zations have unitedly prepared the

following instructions on social

work. These have been approved

by the First Presidency and are

now submitted to presidents of

stakes, bishops of wards, and au-

xiliary organizations, with the

request that they be adopted in the

stakes and wards throughout the

Church.

1. **Organization.**—In stakes and wards social committees composed of men and women shall be appointed by presidents of stakes and bishops of wards to take charge of all social activities. The members of these committees should be selected with a view to their particular fitness for social work, it being suggested for the consideration of the authorities in the appointment of the appropriate officers in the auxiliaries.

2. **Social Committees.**—In stakes and wards social committees composed of men and women shall be appointed by presidents of stakes and bishops of wards to take charge of all social activities. The members of these committees should be selected with a view to their particular fitness for social work, it being suggested for the consideration of the authorities in the appointment of the appropriate officers in the auxiliaries.

These instructions are issued

by the General Boards of:

Deseret Sunday School Union

Young Men's Mutual Improvement Association

Young Ladies' Mutual Improvement Association

Primary Associations

Religion Classes

Approved by the First Presidency of
the Church of Jesus Christ of
Latter-day Saints

- (f) Define assignments of members of stake and ward committees that it might be well to have the auxiliary organizations represented on the execution and supervision of the execution and supervision of the committee to beers of the committee.
- (g) Benediction: vision of the plans agreed upon.

All decisions reached by the social committees should be approved by the presiding authorities in the stakes and wards. The co-operative stakes and wards. The co-operation of all priesthood and auxiliary organizations, and of all other organizations, should be earnestly sought.

Their first favor. It must always be understood that no plan of action can be successful unless supported by public sentiment. Therefore, opportunity must be sought to present the work of the committee in the public gatherings with a view to enlisting support.

2. Meetings and Order of Business.—All committees having business. All committees shall have definite times of meetings. The following order of business for these meetings is suggested:
- (a) Prayer.
- (b) Roll call.
- (c) Reports of work previously assigned.
- (d) Consideration of general regulations.
- (e) Consideration of local social problems, and determine upon their solution.

and means of their solution.

(a) To consult with the music critics prior to the evening of the dance upon the dances of the music.

5. Duties of Director.—Among the duties of the director are

the following:—The director shall have supervision of the hall, or chesstra, and program, and shall be responsible as to what is proper and improper in dancing and deportment. When deemed advisable, he may be compensated for his service, such compensation to be charged as part of the expense of the dance. Where conductions required, the director of the dance, the committee, and the hall shall be responsible as to what is proper and improper in dancing and deportment. When deemed advisable, he may be compensated for his services, such compensation to be charged as part of the expense of the dance. It is suggested that these assistants be engaged men congenial with young people, and familiar with dances and dancing.

4. Director of the Dance.—A competent man, who is tactful, and has influence among the young people, shall be selected by the young committee, he shall be made a member.

3. Players.—All parts should be opened and closed by brief, appropriate prayers.

2. Time of Opening and Closing.—All parts should begin not later than 8:30 and close not later than 11:30 p. m. The frequent practice of playing the "Home, Sweet Home" medley should be dispensed with.

1. The Hall.—The committee shall see that the hall is clean, comfortable, well lighted and ventilated, Where possible, separate cloak rooms for ladies and gentlemen should be provided.

MENT.

AND BALL ROOM MANAGE-

INSTRUCTIONS ON DANCING

- (f) To see that all present receive proper introductions. Great care should be exercised in introducing young men or young women. No young man or young woman should be introduced unless the person making the introduction can stand sponsor for his or her worthiness. Much harm has resulted from indiscriminate introductions.
6. **Patrons and Chaperones.**—
- Patrons and chaperones lend "tone" and atmosphere of confidence to the dance. Chaperones lend their special duty to see that social committees should make it their special duty to see that bishops and other leading members of the Priesthood, as well as parents, receive personal invitations to, and are encouraged to attend, the dances of the young people. The dances of the young people should be made to insure the attendance at each dance.

(e) To exclude, tactfully but firmly, undesirable persons, courageous, undesirable persons, and to see that the use of tobacco, liquor, and bad language is not permitted in or about the building.

(d) To insist upon correct position. To insist upon correct position.

(c) To follow the program, presenting the identity of the dance. Dances should be announced by placard, program, or otherwise. Allowance should be made for some variety in methods of dancing, provided the different interpretations are similar enough not to be objectionable.

(b) To be on hand promptly, in order that the dance may begin at the appointed time; also to see that the musicians and reception committee are present on time.

assumed in the modern dance. Any position which encroaches in the slightest degree upon modesty and refinement should not be permitted.

11. Square Dances.—Square and line dances give variety and develop the spirit of sociability. Many have the idea that these dances are to be engaged in with much noise and stamping, and at a whirlwind rate. This is not so. As much grace and dignity are required in square as in round dances.

12. No Special Dances Approved.—The Church Authorities do not express approval of any particular dance. They expect all dances to be characterized by modesty and refinement.

13. Special Attention.—In putting the foregoing instructions into effect, special emphasis should be laid upon the following:

(a) Organization of committee.

SOCIAL WORK 11

of at least three parent couples, free of charge. Frequent changes in the personnel of patrons are desirable. Attention to these details will solve many of the problems connected with social life.

7. Children Under Age.—Boys and girls under fourteen years of age, unaccompanied by parents, should be discouraged from attending. Evenings for parties, tenders, evenings for parties, attend without gentlemen escorts, it properly charmed, but should not accept company home other than that which they came.

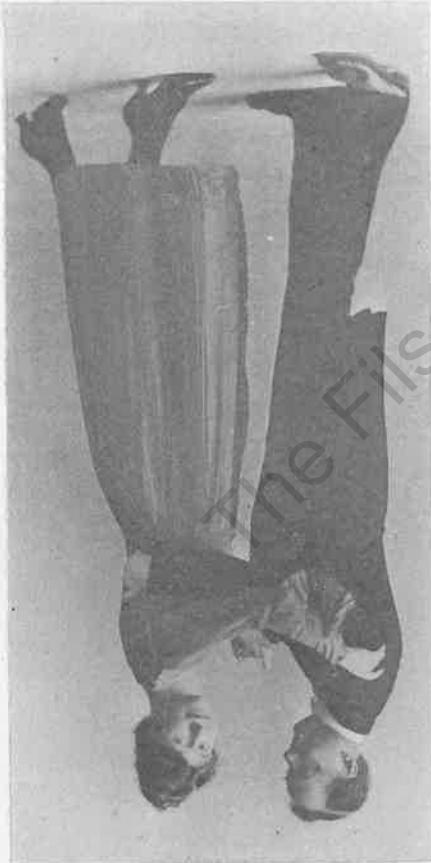
8. Escorts.—Young ladies may attend without gentlemen escorts, attend without gentlemen escorts, it properly charmed, but should not accept company home other than that which they came.

9. Partners.—Young men should bring partners, and their coming without should be strongly discouraged if not forbidden.

10. Position.—Dancers should take such free and open position as will permit them to execute the dance gracefully, presenting a pleasing appearance. Most of the recent criticism of dancing is based on the desire to please a audience.

SOCIAL WORK 10

No. 1—Showing Good Position.



13

SOCIAL WORK.

(b) Appointment of director of

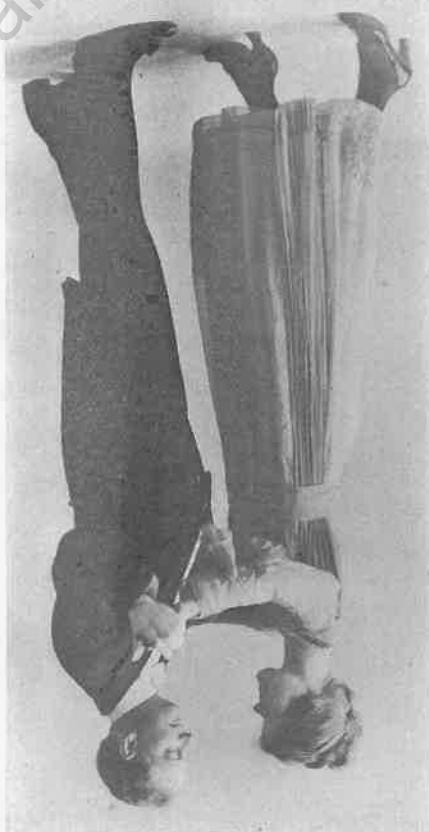
the dance.
(c) Chaperonage.
(d) Proper position.

Contiguous stakes may unite in
formulating plans for carrying out
these regulations, and for perfect-
ing other details to suit local con-
ditions.

THE GENERAL BOARD
SCHOOL UNION
DESERET SUNDAY
Y. M. M. I. A.
THE GENERAL BOARD
Y. L. M. I. A.
THE GENERAL BOARD
PRIMINARY ASSOCIATIONS
THE GENERAL BOARD
RELIGION CLASSES

Miss Edith Barlow, head of the Department of Dancing, Deseret Gymnasium.
Mr. Fred A. Jackson, president of the Utah Dancing Masters' Association.

Positions posed by



No. 2—Showing Good Position.



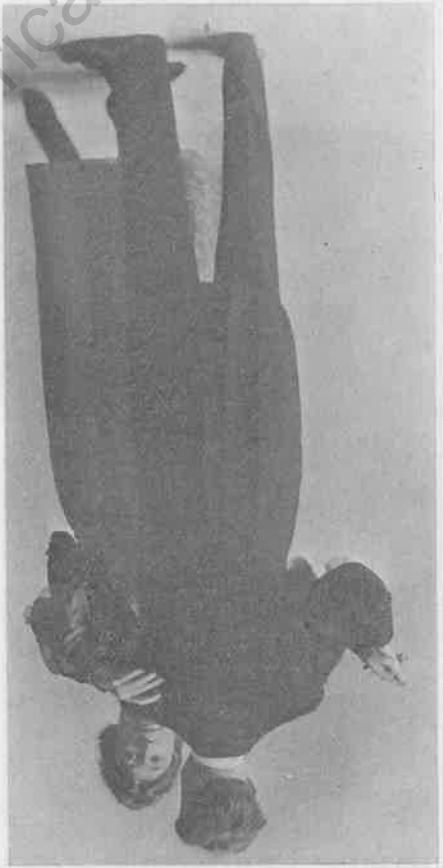
SOCIAL WORK

The Filson Historical Society

No. 3—Showing Good Position for Gentleman's Arm.

Arm.

No. 4—Showing Good Position for Lady's



SOCIAL WORK.

16

3-25

APRIL 26-29, 1925
KNOXVILLE, TENNESSEE

ELEVENTH ANNUAL SESSION

SOCIAL WORK
of
TENNESSEE CONFERENCE

OFFICIAL PROGRAM

OFFICIAL PROGRAM
TENNESSEE CONFERENCE OF SOCIAL WORK
ELEVENTH ANNUAL SESSION
Knoxville, April 26-29, 1925

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Mrs. John M. Welch, Chairman

Mrs. E. G. Woolwine

Mrs. W. A. Rockwell

Mrs. C. C. Menzler

ANNOUNCEMENTS AND INFORMATION

Place of Meeting

All sessions, except banquet, will be held at the First Baptist Church.
Banquet Monday night at Civic Building.

Headquarters

First Baptist Church, 510 W. Main Avenue.

Registration

First Baptist Church and St. James Hotel. All delegates are urged to register and secure proper credentials. A registration and membership fee of \$1.00 will be charged which will entitle all delegates to all privileges of the conference. Everyone interested in Social Work should become a member.

Lunchrooms

Red Cross and Travelers Aid and Tuberculosis luncheons have been arranged.

April 29.

The annual election of officers, together with all other routine busi-

Business Session

arranged.

Conferences

Any group or individual wishing to arrange for conferences with various speakers may do so by making application at the registra-

tion desk.

Entertainment

Monday, 4:30—Auto trips to city institutions and agencies.
Tuesday, 4:30—Auto trips to county and state institutions.

Conference Hotel

St. James.

ter, Mrs. Lee

Bord Ford,

Moree, Miss

Marymona,

Mrs. R. L.

Jirmann; Mrs.

3:00 P. M.

SUNDAY AFTERNOON, APRIL 26
OPENING SESSION

MUSIC.
"A State Wide Social Service Bureau"—Mrs. E. G. Ridderick, Memphis.
"Community Fund and Community Council, St. Louis, Mo.
"City Planning in Human Elements"—Elwood Street, Director Com-

Above speakers 5 minutes each.

Weich, President, Sparta.
Tennessee Woman's Christian Temperance Union—Mrs. John M.
Brakebill, Knoxville.
Tennessee Congress of Parent-Teacher Associations—Mrs. Carl J.
Tennessee League of Women Voters—Mrs. Margaret Tappan Thomas,
Knoxville.
Tennessee Federation of Business and Professional Women's Clubs—
Miss Leath Fletcher, Knoxville.
Tennessee Federation of Business and Professional Women's Clubs—
Knoxville.
The Tennessee Federation of Women's Clubs—Mrs. S. W. Dugean,
"The Outstanding Problem in Social Work in Tennessee as seen by":
Innocent—Rabbi Jerome Mark.
Dr. Lillian W. Johnson, Vice-President, Presiding.

Banquet 6:30, Civic Building

1:30 P. M.—Tuberculosis Luncheon, Beverly Hills Sanatorium.
1:00 P. M.—Red Cross Luncheon, First Baptist Church,
ville.
12:10 P. M.—12:30 P. M.—The Presidents Address—J. P. Kraus, Nash
Miss Margaret Newmeyer, Memphis.
11:50 A. M.—12:10 P. M.—"American Association of Social Workers"—
11:00 A. M.—11:50 A. M.—Discussion.
versity of Missouri.
"Dr. E. L. Morgan, Professor of Rural Sociology, Uni-
versities"—Dr. E. L. Morgan, Professor of Social Work in Rural Com-
munities.
10:15 A. M.—11:00 A. M.—"The Burden of Social Work in Rural Com-
munities", Miss Mary Russell, General Secretary, The Associated Charities,
Memphis.
9:30 A. M.—10:15 A. M.—"The Burden of Social Work in Cities"—
nesses, Presiding.
Malcolm McDermott, Dean of Law Department, University of Ten-

9:30 A. M.—12:30 P. M.
MONDAY, APRIL 27

MUSIC.
Education, Vanderbilt University, Nashville.
The Church and Social Work—Dr. J. L. Kessler, Professor of Religious
Responses—Mrs. Claude D. Sullivan, Mayor of Knoxville.
Address of Welcome—Hon. Ben A. Morton, Mayor of Knoxville.
Innovation—Dr. F. F. Brown, First Baptist Church.
Mrs. Fred Alt, Chairman General Committee, Presiding.

GROUP CONFERENCES, FIRST BAPTIST CHURCH

MONDAY, APRIL 27

2:30 P. M.—4:00 P. M.

AMERICAN RED CROSS—Miss Clara Kummer, Chairman.
Does Junior Red Cross Improve the Effectiveness of a Nutrition Program?—Miss Mary Thomas Peacock, Executive Secretary, Jellico Chapter, Jellico, Tenn.
How We Train for Citizenship Through Junior Red Cross—Miss Doris Taylor, Chairman, Junior Red Cross Chapter, Chatanooga, Chatanooga, Tenn.
Discussion: What Steps May be Taken to Extend Junior Service in Tennessee?

How Red Cross Meets Emergencies—The Story of Disaster Work.
T. R. Beuchaman, Assistant Director Disaster Relief.

Hospitalization Through Home Service—Miss Mary Part, Director of Hospitalization.

(a) "Municipal Health Problems"—Dr. F. M. Haygood, City Health Officer, Knoxville.
(b) Round Table Discussion of Municipal Health Problems.
(a) "Rural Health Problems"—Dr. W. K. Sharp, United States Public Health Service.
(b) Round Table Discussion of Rural Health Problems.
W. C. T. U.—Mrs. John M. Welch, Chairman.
Big Objectives for 1926.
Really the Youth of our State. Win 15,000 Children.
Emphasize Work of all Departments.
Education in Citizenship.
Our Part in OBSERVANCE AND ENFORCEMENT OF LAW.
Co-operation with other Organizations.
Creating Sentiment for WORLD PEACE.

Legislation for the Future.
Mrs. W. L. Morris, President, Knoxville, W. C. T. U.
Dr. Julian W. Johnson, Corresponding Secretary, State, W. C. T. U.
Mrs. John M. Welch, State President, W. C. T. U., will speak: "A Greater Task Ahead".

CHILDRREN'S AGENCIES—Mrs. Isaac Reese, Chairman.
"Laws Governing Children"—Fletcher Goh, Memphis.
"The Causes of Juvenile Delinquency"—Judge Brown, Juvenile Court, Nashville.
"The Juvenile Court"—C. C. Menzler, Nashville.
"The Boarding Out of Children"—Mrs. Fannie Brod, Memphis.
"Child Placing"—Mrs. Lee Fox, Tennessee Children's Aid Society.
Tuberousis Group Meeting, Beverly Hills Sanatorium, Mrs. S. I. Holton, Chairman.

TUESDAY, APRIL 28, FIRST BAPTIST CHURCH

TUBERCULOSIS—Mrs. S. I. Bolton, Chairman.

Meet at Beverly Hills Sanatorium.

"Sanatorium Care in Tuberculosis"—Dr. James A. Price, Oakville Memorial Hospital, Memphis.

"What is the job of the Tuberculosis Associations in Tennessee?"—J. P. Kranz, Executive Secretary of the Tennessee Anti-Tuberculosis Association, Nashville.

"Losing Assets."—Mrs. Neblett, Executive Secretary of the Shelby County Tuberculosis Association, Memphis.

"Health Education"—Mrs. Laura G. Neblett, Executive Secretary of the Shelby County Tuberculosis Association, Memphis.

"Message of the Tuberculosis Christmas Seals"—Mrs. S. I. Bolton, Executive Secretary of the Davidsen County Anti-Tuberculosis Association, Nashville.

"Executive Secretary of the Davidsen County Anti-Tuberculosis Association, Nashville."

"Does the Community Chest Permit Expansion of Private Agencies"

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REGISTRO DE LA PROPIEDAD - 2024

ASSOCIATION, NASHVILLE.

"Message of the Tuberculosis Christmas Seals"—Mrs. S. I. Bottom,

"Health Education—Mrs. Laura G. Neidert, Executive Director.

Iosis Association, Nashville.

"What is the job of the judicial decisions assessments in the approach?"

Memorial Hospital, Memphis.

Meet at Devony this summer.

TUBERCULOSIS—Mrs. S. L. Bottom, Chairman.

A Plan for Health Education in the First Six School Grades—Maude Hodge, School Nurse, Johnson City.

Discussion—Led by Mildred Baer, School Nurse, Kingsport.

"Social Service in County Health Work"—Neill G. Taylor, Public Health Nurse, Gibson County.

Discussion—Led by Mrs. N. E. Logan, Executive Secretary, Chattanooga Health Center.

TRAVELERS. AID—Miss Hettie Stewart, Chalmers.

Settlements—

Mrs. Z. W. Wheland, President Chattanooga Travelers, Aid Society.

"National Standards and Ideas"—Miss Harriet E. Anderson, Director Field Work, National Association of Travelers, Aid Societies, New York City.

Discussion—Led by Mrs. W. H. Carter, Executive Secretary, Nashville, T. A. S.

"Travelers, Aid Problems Which Are Distinctly Southern"—Miss Alice R. McMaster, National Field Representative Southern Dis- tress.

Discussion—Led by Mrs. J. S. Sanford, Memphis Travelers, Aid So- ciety.

"The Regional Travelers, Aid Conference at Blue Ridge, N. C."—Miss Jean Patton, Supervisor Travelers, Aid Work, Asheville, N. C.

"Recreation and Social Life"—John M. Gore, Boy Scout Executive for Knoxvillle.

P. T. A.—Mrs. Carl Brakebill, Chalmers

"Round Table Discussion—How the P. T. A.'s May Help Remediate the Restlessness of Today"—Dr. J. A. Thackston, Department of Edu- cation, University of Tennessee, Mrs. Ed. Hook, State Chalmers.

P. T. A. in Churches.

Round Table Discussion—"How the P. T. A.'s Needs in Tennessee"—Miss Margaret Ambrose, Rural Community Needs in Tennessee.

Professor Duane, of University of Tennessee.

M. M. Morris, Superintendant of Schools, Mrs. J. A. Switzer, Round Table Discussion—"Value and Scope of Rural P. T. A."— Mrs. Fred Roberts.

Community CHESTS—Round Table Discussion led by Elwood Louis, Mo.

Street, Director of Community Fund and Community Council, St.

TENNESSEE CONFERENCE OF SOCIAL WORK

WEDNESDAY-FRIDAY FEBRUARY 1-2-3, 1928

EXECUTIVE COMMITTEE OFFICERS

WEDNESDAY, FEBRUARY 1

8:00 A.M. to 11:45 A.M. Breakfast Meeting of the Conference Executive Committee.

9:00 A.M. to 11:45 A.M. Public Health AND THE CHILD—DR. MARIE ERTE WHITE,

PINE BREEZE SANATORIUM, CHATTANOOGA, CHATTANOOGA.

INNOVATION—REV. HOMER W. CARPENTER.

ADDRESS OF WELCOME—MAJOR ED BASS.

RESPONSE—DR. E. L. BISHOP, EXECUTIVE COMMUNICATOR.

THE PUBLIC AND THE CHILD—DR. W. K. SHAREE, JR., STATE DEPARTMENT OF HEALTH.

TUBERCULOSIS AND THE CHILD—DR. MARVIN F. HAYGOOD,

M.D.C.P.H., KNOXVILLE.

THE HOSPITAL AND CARE OF THE CHILD—MISS GLADYS PRESTWOOD, VANDERBILT HOSPITAL, NASHVILLE.

CHARITIES COMMISSION, NASHVILLE, DAVIDSON COUNTY

WHAT THE FAMILY CASE WORKER DOES FOR THE CHILDREN IN HER FAMILIES—MISS JOSEPHINE BROWN, AMERICAN ASSOCIATION FOR ORGANIZING FAMILY SOCIAL WORK, NEW YORK.

EFFECTS OF RELIEF GIVING ON THE PERSONALITY AND SOCIAL ATTITUDE OF ADULTS AND CHILDREN—DR. JOHN W. FLETCHER, VANDERBILT UNIVERSITY, NASHVILLE; AND DR. C. CONNELL, MASONIC WIDOWS AND VESTRY, NASHVILLE.

ORPHANS HOME, NASHVILLE.

THE NEED AND VALUE OF ASSEMBLING IN ONE INEXPENSIVE VOLUME THE SOCIAL LAWS OF TENNESSEE—S. BARTOW STRANGE, CHATTANOOGA;

WILLIAM C. BOONE, NASHVILLE MISSION OF HELP; MRS. ALICE R. GRIBBLE, CHUCKLE MISSION OF HELP; MRS. MEMPHIS; MISS AGNES CHATTANOOGA;

SAXBY, MOTHERS PENNSIONS, MEMPHIS; GIBSON, BARROW STRANGE, CHATTANOOGA;

WILLIAM C. BOONE, NASHVILLE MISSION OF HELP; MRS. ALICE R. GRIBBLE, CHUCKLE MISSION OF HELP; MRS. MEMPHIS; MISS AGNES CHATTANOOGA;

4:00 P.M. FIRST BUSINESS SESSION—MISS MARY RUSSELL, PRESIDENT, CHATTANOOGA.

6:30 P.M. TO 8:00 P.M. TRAVELERS AND DINNER—MISS HETTY STEWART, CHATTANOOGA

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READ HOUSE

WEDNESDAY, FEBRUARY 1

Breakfast Meeting of the Conference Executive Committee.

9:00 A.M. to 11:45 A.M. Purific Health AND THE CHILD—DR. MARIE ERTE WHITE,

PINE BREEZE SANATORIUM, CHATTANOOGA, CHATTANOOGA.

INNOVATION—REV. HOMER W. CARPENTER.

ADDRESS OF WELCOME—MAJOR ED BASS.

RESPONSE—DR. E. L. BISHOP, EXECUTIVE COMMUNICATOR.

THE PUBLIC AND THE CHILD—DR. W. K. SHAREE, JR., STATE DEPARTMENT OF HEALTH.

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CHARITIES COMMISSION, NASHVILLE, DAVIDSON COUNTY

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Speakers: J. Selsmeyer, Supervisor, Montgomery County High-way Commission; Sheriff Tom Slaman, Chattanooga; Ben Hunt, Hamilton County Architect; Miss Florida Rimgold, State Department of Institutions; T. H. Hayes, Director, Knoxville Department of Welfare.

Almshouses and County Hospitals—Construction plans, sanitary plan, children at poor farms and county hospitals, segregation of sexes, etc.

Speakers: W. L. Bork, Superintendent, Hamilton County Home, Rutledge County Home; D. C. Elder, Superintendent, County Welfare Committee; R. S. Holden, Superintendent, Coffee County; Rev. E. L. McComell, Chairman, Sequatchie County Hospital; Hon. T. C. Thompson, Chairman, Hamiton County Interacial Committee of Tennessee—James D. Burton, Oakdale.

The Welfare of the Child—Miss Rhoda Kaufman, Secretary, Georgia State Department of Public Welfare, Atlanta, Prodigy Education Fund for Rural Children—R. E. Clay, State Rosewood School Nashville.

Giving Direction to Child Life—Rev. J. B. Barber, Pastor, Leonard Street Presbyterian Church, Chattanooga.

Recruitment and the Negro—Child—Eugene T. Dies, Playground and Recreation Association of America, New York.

A Discussion of the Non-Resident—Led by Miss Agnes Grabaum, Chairman.

Shields, Junior League, Memphis.

Church Mission of Help, Memphis; James P. Kranz, Tenesse Tuberculosis Association, Nashville; Miss Frances Farnaces nessie, Tennessee.

Second Business Section—Miss Mary Russell, President, Social Case Work Luncheon—Miss Jean Trout, Memphis.

12:15 P.M. to 2:00 P.M. Social Relations Section—James D. Burton, Interstate Secretary, Burton, County Home.

Note.—This meeting will be held at the Chattanooga Chamber man.

9:30 A.M. to 12:30 P.M. Race Relations Section—James D. Burton, Interstate Secretary, Burton, County Home.

Speakers: W. L. Bork, Superintendent, Hamilton County Home, Rutledge County Home; D. C. Elder, Superintendent, County Welfare Committee; R. S. Holden, Superintendent, Coffee County; Rev. E. L. McComell, Chairman, Sequatchie County Hospital; Hon. T. C. Thompson, Chairman, Hamiton County Interacial Committee of Tennessee—James D.

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12:15 P.M. to 2:00 P.M. Social Case Work Luncheon—Miss Jean Trout, Memphis.

Reports.

Election of Officers.

3:30 P.M. to 5:30 P.M. RECREATION AND COURSES BY THE LOCAL COMMITTEE—Mrs. F. I. Underwood, Chairman.

6:30 P.M. to 7:00 P.M. PRESIDENTS RECEPTION—Green Room.

ANNUAL BANQUET—Miss Mary Russell, Executive Secretary, As-sociated Charities of Memphis, President.

Greeters from the Five State-wide Women's Organizations:

Mrs. John M. Welch, Sparta, W. C. T. U.

Mrs. Eva Gant, Johnson City, Business and Professional Women's Clubs.

Mrs. Anna Williams, Nashville, League of Women Voters.

Mrs. John M. Welch, Sparta, W. C. T. U.

Chairs.

Mrs. Edith O. Sucsong, Greenville, Federation of Women's Clubs.

7:00 P.M. 7:00 P.M. PRESIDENTS RECEPTION—Green Room.

F. I. Underwood, Chairman.

ANNUAL BANQUET—Miss Mary Russell, Executive Secretary, As-sociated Charities of Memphis, President.

Greeters from the Five State-wide Women's Organizations:

Mrs. Herman Fegerer, Chattanooga, Congress of Parents, Teacher Associations.

Social Work in the Community—Sherman C. Kingley, Director, Welfare League of Philadelphia and President of the National Conference of Social Work.

MUSIC.

ASSOCIATION, CHICAGO.

PRESIDING: DR. J. M. ARTMAN, GENERAL SECRETARY, THE RELIGIOUS EDUCATION

TOPIC: OBLIGATION OF THE CHURCH IN THIS AGE

PRICE OF LUNCHEON, \$1.00.

MAKE RESERVATIONS WITH THE DIRECTOR OF SUMMER SCHOOL, UNIVERSITY OF LOUISVILLE.

LUNCHEON SESSION

TUESDAY, JUNE 16, 12:15 P.M., ROOF GARDEN

MR. CHARLES G. TACHAU, CHAIRMAN HOUSE COUNCIL, COMMUNITY CHEST.

FRANKFORT.

DR. R. E. JAGGER, KENTUCKY SUPERVISOR OF RURAL ELEMENTARY SCHOOLS,

Louisville.

MR. YANNERY ALTHELER, MEMBER OF THE BOARD OF TRUSTEES, UNIVERSITY OF

OPEN FORUM LEADERS

F. NAME SOME MODEL TEACHERS.

E. DOES THE COMMUNITY GIVE HER SOCIAL RECOGNITION? HOW CAN YOU TELL?

D. WHAT ARE THE COMMUNITY ACTIVITIES WHICH DEMAND HER INTEREST?

PROGRAM?

C. WHAT ASSURANCE HAVE WE THAT SHE IS IN SYMPATHY WITH THE SCHOOL

B. HOW CAN WE KNOW THAT SHE HAS THE GIFT OF TEACHING?

A. JUST WHAT TRAINING IS NEEDED?

F. WHERE IS THERE A MODEL SCHOOL?

E. JUST WHAT IS THE SCHOOL FOR ANYWAY?

D. SHOULD IT TEACH ADULTS?

C. IS IT PUPIL-CENTRED?

B. IS IT BASED ONLY ON A BREAD AND BUTTER FOUNDATION?

A. IS IT TO TRAIN THE MIND ALONE? THE HAND ALSO? THE HEART?

EDUCATION, CORMELL UNIVERSITY.

THE SCHOOL PROGRAM FOR TODAY (30 MINUTES): DR. CLYDE B. MOORE, PROFESSOR OF

MUSIC.

CLATTON.

PRESIDING: MISS GERTRUDE KOHNHORST, PRESIDENT LOUISVILLE EDUCATIONAL ASSO-

TOPIC: OBLIGATION OF THE SCHOOL IN THIS AGE

BELKNAP CAMPUSES

TUESDAY, JUNE 16, 10 A.M., THE PLAYHOUSE

This Age

Playe: Rev. Francis J. Martin, Church of Christ the King, Louisville.

Obligations of the Church in This Age (30 minutes): Dr. F. C. Eiselen, President Garrett Biblical Institute, Evanston, Illinois.

OPEN FORUM LEADERS

a. Is its program adapted to the needs of the time?

b. Is its ministry properly trained?

c. Is it adequately equipped as to buildings, etc.?

d. Must it, in any way, break with the past?

e. Is there a model church? Where?

Dr. Charles L. Pratt, Professor of Missions and Evangelism, Louisville Presbyterian Seminary.

Mr. Harry Johnson, President Kentucky Council of Religious Education.

Mr. Harry Nurie Lukins, Attorney, Louisville Ministerial Association.

Mr. Henry Johnson, President Louisville Ministerial Association.

TUESDAY, JUNE 16, 2:00 P. M., ROOF GARDEN

Topic: Obligations of the Home in This Age

President: Robert F. Vaughan, President Louisville Board of Trade.

The Parent and the Child (30 minutes): Judge Camille Kelley, Juvenile Court, Memphis, Tennessee. Introduction by Mrs. B. M. Starks, Louisville.

and here interest? How can you tell?

mapthy with the school

aching?

S. Taylor, Dean of the

on? How can you tell?

and here interest?

lementary Schools,

munity Chest.

DF GARDEN

The Relation of the Home to Other Institutions: Mrs Jessie A. Charters, Head of Division of Parental Education, Ohio State Department of Education, and Professor of Adult Education, Ohio State University.

a. Who should introduce the child to the experience outside the home?

b. How should the home, if at all, identify itself with the church?

c. What is the best relationship between the school and the home?

d. What service can the home render to business?

University of Louisville.

OPEN FORUM LEADERS

Miss Maude Harrison, Secretary Young Women's Christian Association, Louisville.

Dr. Frank J. O'Brien, Louisville, Kentucky.

Colonel Frank D. Rash, National Executive Committee, American Legion, Louisville, Kentucky.

Louisville, Kentucky.

The Religious Education

PUBLICITY DIRECTOR

SPONSORS OF THE CONFERENCE

Benediction: Dr. C. L. McGinty, Professor of Old and New Testament, Baptist Women's Union Training School, Louisville.

Mr., Frederick A. Richer, Deputy Superintendent Louisville City Schools, Mr., Tom Wallace, Editor *The Louisville Times*, Louisville, Miss Frances Ingram, Neighborhood House, Louisville.

OPEN FORUM LEADERS

- a. Do neighborhoods have obligations one to another?
 - b. Have we always had a world neighborhood?
 - c. What organizations are used in a world neighborhood?
 - d. Is your neighborhood a part of the world neighborhood? Why?
 - e. Just what services does the world neighborhood render to you?

The World League for Jewish Education : Dr. Emanuel Gamoran, Educational Director, Committee on Jewish Education, Cincinnati.

a. Name some examples of neighborhoods.

b. Of what worth is the neighborhood house?

c. What makes a good neighborhood?

d. How big is the neighborhood of Mr. Average Citizen?

e. Name some examples of neighborhoods.

The Neighborhood Group: Dr. Clyde B. Moore, Cornell University.

Mrs. H. E. Utterheimer, Louisville, Kentucky.

Topic: Community Obligations in Our Age

1 QUESDAY, JUNE 16, 8:00 P. M., BALL ROOM

take the course next year.

Interest in them and we know a number of other students who plan to

those students who are taking these courses have expressed a genuine

desire to take the same number in the Recreational field.

Those taking these courses, about twenty are taking courses in the

University curriculum last fall. These have been about forty stu-

dents taking these courses, incorporated it into the

addition to the more academic courses, incorporated it into the

line that progressive universities offer professional training in

The President and Academic Council of the University, recently,

announced for Social Work.

In giving an extra year to training before they were professionally

qualified, until the University took over these courses, students had

to go to the other courses offered in the Department of Education;

which are preparing to teach ought have received professional training in ad-

dition to those courses would teach greater numbers; third, those

because these courses would teach greater numbers; second,

the University furnished a better type of student usually; first, because

offered ought be incorporated into the University; first, because

last year the School of Social Work felt that these courses fit

ages, playgrounds, and camps of the city.

and state. Many are working in the schools, settlements, orphan-

now working in educational and recreational agencies in the city

which it offered. These hundred twenty nine of these people are

it conducted for the past three years, and in short instances

six hundred and twenty people in the recreational courses which

the Recreation Department of the School of Social Work has trained

ested in training for group work. As you know,

President of the Neighborhood House Board, I am particularly interested

interested in training for various phases of Social Work. As

as a member of the Community Chest Executive Committee, I am

University of Louisville.

Necessity for the continuation of Social Work Training at the

ing of the city in all its periods of development, an understanding of leadership, giving people a background of opportunity, an understanding of group leadership, people to become group leaders. Such courses as Child Study, I. The courses which are being given at present train young people to become group leaders.

Agreements for the particular type of training which is now being given.

The plan of yourself and the trustees in regard to these courses is the plan of your association and the trustees in regard to these courses have been available. Can you tell us at this time what are our settlements and playgrounds is greatly improved since training remains at the job for a longer period. We are certain the work in from other cities. Locally trained people are much more apt to it is much more difficult and more expensive to secure workers of Social Work in Louisville. We know from past experience that that trained workers are absolutely essential to the future growth worth-while and that it will continue to finance them. We feel the very much hope the University will feel these courses are your consideration.

To represent them and present this subject of future training for who have so profited by those trained young people, have asked me finances this training, the Secretarial and Educational Agencies the Executive Committee of the Secretarial Council, which has

training in the Group Work courses at the University.

Aid is given, there will no longer be Chrest funds to continue this aid is given, this means that after June 1st, unless some arrangement can be made. This means that after June 1st, unless some arrangement can be made. The budget of the Secretarial Council by a sum of sixty-six per cent of the Chrest drifts this year it has been necessary to reduce the Executive Secretary of the Secretarial Council. Due to the fall instruction. The Secretarial courses are being given by the Chrest. These courses are financed by the Community Chest. The

work. The Laboratory work includes Group and Adaptive Games and includes two hours of Lecture work and four hours of Laboratory work. This course is called "Theory of Play", which includes Child-Study. This course

The Universality of Longevity.

Description of Group Work Courses How Being Given At

comes and homes today. They are not Group leaders and as we need in our schools, records-

ment of the individual. Many good coaches are turned out but they in Gymnastics, Athletics, etc., does not make for the development of schools and colleges is that in physical education. This train-

The old type of Recreational training which was given in the

practice here what he has learned in the classroom. feel it is great value is that the student has an opportunity to feel it is supervised both by the institution and by the instructor. He is required to lead at least one Group a week at a Social Center or Children's Institution in the city. This work faculty student is required to lead at least one Group a week at a experience which all students receive through their field work.

3. The third phase of this type of training is the practical

activities.

teaching necessary to lead children and young people in like activities in the Laboratory so that they will have the in these activities in the Laboratory so that they will have the games, Rock Climbing and Story Telling. The student participates Laboratory courses in such practical work as Group games, Team

3. In addition to these Lecture courses students are given

playground of play and its place in education.

course as the Theory of play gives students a knowledge of the community organization. It has students a background of Group of the eight boxes of leadership. Such a course as Group and

2. The course in Group and Community Organization includes two lecture hours and two Laboratory hours. The Laboratory work consists of folk games and Folk Dancing.

or the same amount to be contributed toward Dr. Ware's salary. The best Director repaid the Welfare League did not plan to continue contributions to the Welfare League for the academic year 1919-20. Then followed a letter on March 14, 1921, from Mr. Ford, in which he stated he understood the Welfare League planned to continue this cooperation. He stated he feared the University could not continue the Sociology Department without help from the Welfare League. There is no further correspondence.

The next correspondence we have is a letter from Miss Collier, Treasurer of the University, on March 3, 1921, asking for one-half of the amount to be contributed toward Dr. Ware's salary. The

Then comes quite a bit of correspondence between Mr. Street and Mr. Ford in regard to the \$1000. subscribed for the University.

There is some correspondence there with Dr. Ware indicating him to come to the University.

On April 16, 1919, Mr. Ford replied with a letter in which he stated that the Board of Trustees authorized the establishment of a Department of Applied Sociology. Mr. Ford stated he hoped "this Department would grow into something of great practical value to the community." Mr. Ford stated the details of the courses would be worked out with Dr. Patterson. This is the first letter showing the endorsement of the Board of Trustees.

Following that there were several letters referring to this matter. On April 10, 1919, Mr. Street wrote Mr. Ford, stating that the Welfare League had appropriated \$1000. for the school year 1919-20 toward the establishment of courses in Applied Sociology.

Dr. Peatreson, in a letter of February 5, 1919, in reply to Mr. Street's Letter, stated that he was willing to recommend to the University Trustees that a Professor of Applied Sociology be appointed if the Welfare League would help finance this department.

The earliest correspondence with the University I can find is a letter written to Dr. Patterson on February 5, 1919 by Mr. Street, Director of the Welfare League. In this Letter Mr. Street urges the University to establish a School of Social Work, stating that the Welfare League would be willing to help finance it.

The HISTORY OF THE SCHOOL contains a statement regarding the very beginning of training for Social Work in 1918 and the early connection with the University of Louisville. This statement tells about the coming of Dr. Ware to the University and of the financial arrangement made with the University, that of paying him \$1000. in 1919-20 toward his salary.

UNIVERSITY OF LOUISVILLE AND THE
BETWEEN THE
RESUME OF CONNECTION

June 2, 1927

This resume made at the request of the Executive Committee of the Reconstruction Commission given to Mr. E. S. Tachau for his interview with Mr. Colvin concerning the continuation of the group work courses at the U. of I.

June 2, 1927

Be exempt from the \$2.00 registration fee.

- 2. Junitors and Seniors registered in the University of Louisville may take as many courses in the School of Social Work as the Director of the Department in which they are specializing in the University and the School approve.

• 3. Any person registered for one - 1 hour course will not be registered at the University and will, consequently, be exempt from the \$5.00 registration fee.

Without payment of university fees.

1. Students registered in the School of Social Work may take kindred courses in the University of Louisville.

(was not dated.)

In the minute book I have found the following policies of the School of Social Work relative to the University. (This statement

School and University Politics:

Although I discovered no further correspondence until 1925, I disclosed in the Minutes of the Advisory Board of the School, at a meeting held November 14, 1922, a report of the meeting with Mr. Ford in regard to the establishment of a Department of Occupational Therapy. In the December 11, 1922 Minutes, Miss Warren reported that Mr. Ford was willing for the School to undertake the Occupa- tional Therapy work as a department of the School. (See Minutes for details.)

organized and affiliated with the University.)

The next letters were written by Mr. Liggett to Dr. Paterson, on September 15 and 22, 1922, in which he outlined the plan for the school. On September 15, 1922, Dr. Paterson answered Mr. Liggett's letter. In this letter he talks about the arrangement for fee and suggests that Dr. Ware be made Advisory Director and suggests a name for the school. In this letter Dr. Paterson promises to submit to the Board of Trustees the recommendation that we have in the files from Dr. Paterson. This is the last letter which we have in the files to him.

The next letter is from Dr. Patterson to Mr. Liggett, Director of the Community Chest, dated August 13, 1922, in which he expresses the desire to discuss the re-organization of the School with Mr. Liggett.

Reorganization of School:

regarding this matter. (The Sociology Department was continued.)

One other Letter I found referring to the taking over of the School of Social Work by the University was one written November 16, 1925, by Dean Anderson to Miss Brisley, in which he stated that the plans submitted for the courses in the Sociology Department were approved by the Chancellor and that Dr. Patterson, was trans- mitting the formal recommendation to the Board of Trustees that the plan be approved. Dean Anderson also stated "I think it will be not only a good thing for the School of Social Work but an excellent addition to the courses offered in the University of Louisville.

School taken over by University:

On March 6, 1925, the Executive Committee of the School met and at this meeting the question was raised whether the School of Social Work should be discontinued when it had comparatively few students and when money was needed for other agencies. Dr. Lett felt that the School should continue and if the classes were held at the University there would be no question of too small an enrollment. Dean Anderson asked that the meeting be brought up for further consideration. Both he and Dr. Ware felt that the University could be built up and then approaches made to the University. It was decided that the School operate another year if enough students registered in the fall.

On February 26, 1925, the Advisory Committee of the School met and discussed the disconnection of the School. It was felt that the School was an expensive luxury to the community and if there were not a sufficient number of students enrolled in the fall that the school be discontinued.

In the Minutes of October 12, 1924, the question of a certificate to designate to special students, that is, to those who did not have a high school diploma, was discussed. Dean Anderson stated that these students could be given a statement from the School but could not receive a University certificate. Certificates were granted by the University to all students meeting University entrance requirements who completed the one year course at the School.

Colored students are permitted to take the extension courses but are not permitted to take regular courses and, consequently, are not registered at the University.

<u>Case Work</u>	<u>No. students</u>	<u>Jan. to June 1925</u>	<u>Sept. 1925-June 1926</u>	<u>Case Work Department Graduates 1925 to 1926 - 17</u>
52				
.....	25	18; 25
.....	36	28; 36
.....	47	17; 47

STATISTICS

The following statistics will show the number of students from the inception, January, 1925 until its closing, June, 1926. who have taken the courses in both departments of the School,

In the Fall of 1926, the courses which had formerly been given at the School of Social Work were given at the University of Louisville. Details of arrangements with the University had been completed in November 1925. In February 1926, catalogue material was sent to the University and other plans were definitely outlined during the spring of 1926.

There is, you will notice, no written statement regarding the future of the Social Service courses at the University in so far as the financial end is concerned.

The last record we have is that of the last meeting of the Board of Directors of the School, held June 3, 1926, at which time Miss Brissley reported that the University had accepted the courses. At this meeting Dean Anderson asked Miss Levin to be responsible for the details incident to the courses at the University.

Then there was a meeting of the Advisory Committee on May 15, 1926, for the courses, hours, catalogue material, etc., was taken up. Finally arranged for and at this meeting the question of publicity was settled by February 1. The courses at the University had been defined by Dr. Patterson asked that catalogue material be sub-

We have letters from Dr. Patterson to the Trustees from the trustees to him, approving the plan. Letter was dated February, 1926.

Important:

The Department filled many positions in these four years in which the training this year are as follows: (Many of these are part time were satisfiedly placed. Positions filled by former students of the Reconstruction Department of the School and by those who have had their seats filled by given and graduates who wished positions.

POSITIONS - Reconstruction Department:

courses. Year five students have completed the training in the Reconstruction number to receive a certificate of the School. During this past Normal and Seminary students; also, staff workers in social agencies and teachers who took a number of the courses but not a sufficient platoon of the full one year's course, many of these were unemployed, is, from September 1925 to June 1926, 17 were graduated upon com- in the three years it was a part of the School of Social Work, that of the 106 students who took work in the Reconstruction Department

- 1 - Worker in the Child Service Organization.
- 1 - Worker in the Family Service Organization.
- 1 - Worker in the Social Service Exchange.
- 1 - Worker in the Child Service Bureau.

The majority of the students in the Case Work Department were those already in the professional field, most of them had not had training and some of them had training which they wished supplied by courses in the School. The following positions were obtained in this department:

Five of the twenty students who took the group work courses this year had planned to continue their training, wishing to specialize in this field. I have been told that there are a number of other students who had planned to take these courses in 1927-28, but I have no record of same as students do not register in advance.

During the school year of 1926-27, there have been twenty students in the Group Work courses, that is Theory of Play and Community Organization, Socialization courses; Twenty-one students in the Contemporary Society Work courses; eight students in the Mental Hygiene course, Welfare courses; eighteen students in the Mental Hygiene course, making a total of sixty-seven. Some of these were the same students and I do not, however, know how many repetitions there are in this group.

In addition 18 teachers employed in the Louisville Schools system, 11 teachers employed in the County Schools and 8 teachers employed in the Colored Schools of Louisville have taken training in the Recreation Department.

Out of town Positions filled:

Neighborhood House	24	Workers
Wesley House	5	
First Christian Church		
Social Center		
Home of Innocents	1	
Kosatzir Crappled Children's Home	3	
Louisville & Jefferson Co.		
Children's Home	1	
X. W. C. A.	2	
Kinights of Columbus	3	
St. Helen's Cooperative Club	1	
Lou. Girls' High School	1	
Montgomery School	1	
Board of Park Commissions	33	
Phyllis Wheately Y.W.C.A.	1	
Presbyterian Colored Mission	4	
Plymouth Settlement	1	
Confidence for Colored Women		
at Lincoln Institute	1	
Louisville Fresh Air Home	3	
Portland Health & Play Center	2	
Dancing teachers	1	
Girl Scout Athletic Director	1	
Baptist Vacation Bible School	1	
Grace English Lutheran Church	3	

Ida Levitt, Executive Secretary.

Recreation Council.

YEAR	Receipts from Community Chest.	Receipts from Tuition
1920	\$1,000.00 (Welfare League contributed this toward Dr. Ware's salary)	
1921	
1922	630.19	
1923	3,741.01	\$2,157.61
1924	7,105.00	2,906.46
1925	6,548.99	1,660.93
1926	4,927.00 (this includes one-half of Recreation budget plus Council Budget plus School Budget only.)	454.69 (this includes tuition to June only.)
1927	1,419.63 (half of Recreation budget until July 1st)	\$7,179.69
		<u>\$ 25,369.82</u>
		Total Receipts from Community Chest and Tuition.
		\$ 32,549.51

Goes to Community for Training of Social Workers.

The statement has been made with reference to the possible needs
of a case work agency rather than those of a group work agency.
and applies to the evaluation of case workers - and not of
supervisors or clerical staff.

sidered what it needs from its worker in original assignment and to qualify
agency has defined its own usefulness to the community and has outlined
tions of the Committee. One is that the use of evaluation procedures to a
Underlying the compilation of this report there are several concre-
vatively related to content, as to be inseparable from it.

Committee's thinking about the use of evaluation. This initial area is so
wide, a preliminary statement may serve as an indication of the Com-
mittee's thinking about the use of evaluation. It is intended to be mod-
el. In addition, we do not offer this outline as a rule to be adhered
to by the agency, characteristically needs and cumulative experience in eval-
uated by the agency as a point of departure for an agency's thinking and practice, and to be mod-
ified as a result of further study by any one field, the
formulated the following statement. It is intended to be used suggestively
to meet this recommendation the Committee on Evaluations has here

In order to develop a more basic document.
Committee recommends that further study be given this subject
fields of social work, as well as within any one field, the
since the content of such evaluations varies in the different
in making these evaluations and should in general know
decisions based upon them. Employees should participate
and please on little along with agency considerations and
evaluations of the employee, a work which should be written
or dismissing employees. There should be periods
evaluations are necessary made in employing, continuing

Report of May 13, 1957, contained these paragraphs:

This Committee on Standards of Employment Practices. The Letter's
the Chapter Committee on Standards of Employment Practices.

REPORT OF COMMITTEE ON EVALUATIONS

The Chapter Committee on Standards of Employment Practices. The latter's report of May 13, 1937, contains these paragraphs:

The Chapter Committee on Standards of Employment Practices.

This Committee came into existence as a result of the work done by

Evaluations are necessary made in employing, continuing

and placed on little along with Agency considerations and evaluations of the employee's work which should be written or diminished employees. There should be periods

tions serve as a fair and sound basis for relationship. Such recorded evaluations making these evaluations and should in general know

Committee recommends that further study be given this subject in order to develop a more basic document.

To meet this recommendation the Committee on Evaluations has here formulated the following statement. If it is intended to be used universally it is a point of departure for an agency's thinking and practice, and to be modified by the agency's characteristics needs and cumulative experience in evaluating. Distinctly, we do not offer this outline as a rule to be adhered to.

This preliminary statement may serve as an indication of the Committee's thinking about the use of evaluation. Fortunately there is so

little directly related to content, as to be inseparable from it.

Undoubtedly the formulation of this report there are several conclusions of the Committee. One is that the use of evaluation presupposes the agency has defined its own usefulness to the community and has adequately con-

sidered what it needs from its worker in original equipment and its quality.

The statement has been made with reference to the possible needs of a local Agency rather than those of a Group Agency.

Supervisor or clerical staff.

and direction of development on the job.

A second convolution of the bottleneck is the supervisor.

• ፳፻፲፭ ዓ.ም. በ፳፻፲፭ ዓ.ም. እና ስ፻፲፭ ዓ.ም. የ፩፻፲፭ ዓ.ም. የ፩፻፲፭ ዓ.ም.

What the worker does, rather than what sort of person he is.

never all themselves leave their territories and start living in other countries like Canada or Australia.

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For example, a company can have a large number of employees, but if they are all working in different locations, it may be difficult to manage them effectively.

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base further references to this point under head II. This would serve illustrations to the reader.

The Committee also thinks that the interrelationship of all the items listed is important - that the worker's progress in his job performance, worker only as they are expressed in his job performance.

For example, should be considered in connection with the progress made in "quality of case work practice". In some periods in the agency's operations, it may be essential to its functioning that any given worker carry a large case load responsibility and with good organization, and little harm can result in sound working relationships to the caseworker. At certain times the agency may need most of all, that each worker show initiative in his

highlighting keenly that the personality and attitudes of the workers reveal themselves inevitably and strikingly as he describes his operation to clients and agency. We are convinced that the supervisor, in evaluating the client and agency, should take into consideration the personality, attitudes and behavior of the

A second contribution of the Committee is that the supervisor should realize the grave distinction between evaluating the worker's job performance and evaluating the worker as a personality. A serious responsibility rests upon the supervisor to define the area of evaluation in terms of what the worker does, rather than what sort of person he is.

As a possible remedy for these difficulties the use of
written evaluations to be shared with the worker in their
midterm performance appraisal, was suggested in August, 1956. The usage
made a progressive contribution to supervisory efficiency and
agencies' perceptions of evaluation was measured upon the midterms performance and how
improvingly it influenced the workers' evaluations of the midterms. The results showed that
the weight of the supervisor's evaluations tended to disappear. There ensued a hardened
sense of the supervisor's responsibility to handle in each
superiority conference, especially to comment upon the workers'
performance so that the periodic evaluation would be a con-
tinuation of trends established in the performance during the
same period evaluated. Consequently the supervisor could evaluate
clearer concept as to what the agency expected of him per-
formance with resulting increases in his sense of adequacy.

From its beginning as an agency, the Philadelphia County Welfare Board instituted the use of periodic evaluations of the services it provided to the public. Dissatisfied with the use and content of these early evaluations because they were largely prevailant both in the superintendency group and among the workers supervised, many instances the content related to a vaguely defined superintended rather than to the worker as a supervisor and to an estimate of the worker as a result was for these workers a contribution as to what was expected of them and a distrust as to what would be written of them in the permanent personnel record.

*As a possible help in weighing the merits of this idea, we quote here a brief account of the relevant experience of one large public agency.

• 1021000 619

that the evaluation will be shared with him by the supervisor who has made it.
Whether or not to adopt this practice of sharing a written evaluation
with the worker would be a matter for such Agency to decide. In whatever form
(verbal or written) the evaluation is made, there should be some preliminary
understanding between worker with opportunity for self evaluation. How-
ever, this does not mean a lessening of the supervisor's responsibility as the
evaluator, but rather, encourages a more active participation on the part of

permissible and set upon the possibility of a difference in the evaluation soon supervisior. There are immensurable values in the latter's ability to toward the worker's better performance. For Agency, worker, and match altogether make the evaluation conference the potential impetus for actual knowledge, understanding, control, warmth and quick perception the copy and still which may enable him to balance in proper proportion the No written statement can supply the supervisor with the phobia-

Supervision - Job Satisfaction

unit for the worker is a participant in the consideration of his own evaluation and generally satisfactory satisfaction. "It is this basic idea which underlies our definition of the evaluation of the supervisor's job satisfaction. The evaluation should be conducted so as to stimulate the supervisor's interest. From the standpoint of the supervisor's job satisfaction it is important that he understand his responsibilities in supervisory work. It is the responsibility of the supervisor to see that his workers' performance is a thorough knowledge of his position's objectives and problems of his workers. As related to evaluation, one is faced with the teaching of the job. As related to supervision, one is faced with the supervisory process as a whole. Supervision concerns measurement of this worker. It should neither be confused with, nor separate from, the supervisory process. Supervision concerns measures the quality of a worker's performance as compared with the Agency's standards. Evaluation may be defined as that part of supervision which is essential to our task - only this comment upon the connection between the pertinent to our task - only this comment upon the connection between the significance for both processes, the connection to here including - as while the entire relation of supervision to evaluation has vital

two

pertinent to our task - only this comment upon the connection between the significance for both processes, the connection to here including - as significant to the connection upon the connection between the

Report of Committee on Evaluations - Page 4

1. At the time worker is hired, he should be given orally to understand what the job really is, as detailed by Agency, and should be told exactly the reason for his being hired. He should be told stand what qualities of him, as the Agency now knows them.
2. At the end of an orientation period, instead Agency's plan for subsequent evaluation.
3. All stated intervals (according to plan) of three to six months.
4. These intervals should be spaced not solely in terms of a routine lapse of specialized time, but rather the time period should be used as a point of departure in planning for evaluation. If a worker is having a new supervisor, his being transferred to a new department or a new type of job responsibility - those natural continuations should be utilized whenever possible, in place of a court-renewal should be utilized whenever possible, it being questioned, if or when a job on a quality of performance is being questioned.
5. When he deserves the job, for any reason.

When should Evaluations be made?

and his own - attitudes and behavior in their mutual dealings with the Agency.

4. The worker in the worker's ability to understand the client's needs.

adultistering Agency policies.

5. His initiative, openness, flexibility and helpfulness in client's individual needs.

purpose of the Agency and to work with this purpose as it may relate to the worker's ability to align his direction and activity with the

(For example, in a public assistance Agency, this would mean knowledge of eligible requirements and of other policies pertinent to his job.)

He is responsible in carrying out that purpose.

1. Worker's knowledge of Agency purpose and the procedure for whom

A. Quality of Case Work Practices

Content of Evaluations:

Does this assessment represent a clear section of Agency practice?

However in load, as compared with that used to the

Agency function.

This involves many responsibilities - especially with many personnel involved - is this an individual community assessment agency - is this a

(i.e., in a children's Agency - is this unrefined territory in which cases load is being carried.

Any special problem arising by virtue of nature of work-

The number of cases carried.

The special charge or duties of the job assigned to the worker.

In addition, the following points in the worker's

The nature of the responsibilities assigned to the worker.

- Report of Committee on Practices - Page 7
5. The increase in the worker's ability to take action emanating from helpful, unbiased attitude.
6. His recording - his persistence and clarity of content, his related to agency's use of records.
7. The increase in the worker's perspective upon those various factors of importance and economy; the worker's perspective upon the quality of work organization.
- (In evaluating the quality of office work practice, it should be remembered that no practice is of desirable quality which does not have as its basis a concern for people, a standard measure that the agency expects to give help, together with a growing respect for the individual's capacity for self-determination and a sensitivity to the potentialities of the organization and community.)
- b. Quality of job organization
2. Promptness (in diagnosis/digging necessary obstructions in re-
3. Balance in distributing authority. (High standards relating to the job)
4. Soundness of representation to the allocation of time to the worker.)
5. Soundness of perspective to the allocation of time to the job and the adaptation of his performance to changing circumstances.
6. Dependability in handling details such as reports, as shown by accuracy and promptness.
7. Ability to maintain work relationships by accuracy and soundness.
8. With people in the community.
9. With other staff members (clerical), as well as professionally.

in these various job phases evaluated?
usefulness to the community, how satisfactory is this worker's rate of progress
which relevance to the Agency's developing concept of its own

H. Rate of Progress

tion in communities or in allied professional groups.
a result of such professional activities as teaching, courses taken, participation
the value to the Agency of this worker's contribution made as

E. Professional Interests

of value to the rest of the staff.
S. His ability to share with supervisory experience which would be
stimulus to growth on the job?

2. His use of any difference in point of view arising between him
self and supervisor (i.e., does his ultimate use of the difference act as a
to the total job or to a specific situation.

I. Use of Supervision

relationship to the class.

G. To work with individuals otherwise interested, in their proper

purposes."

S. To interpret responsibility the client's situation to referential
4. To use community resources in the interest of clients.
respect for their emotions, as well as for the worker's own.
3. Ability to work cooperatively with other agencies, with a sound

Report of Committee on Evaluation - Page 9

COMMITTEE ON EVALUATIONS

Respectfully submitted,

Mrs. Edna L. Astley*

Mrs. Betty Mezur

Daughters Aid Society

Mrs. Jeanne Chorney

Child Guidance Clinic

Mrs. Harry Taylor*

Children's Aid Society

Mrs. Helen A. Woodward

Traveler's Aid Society

Department of Public Assistance

Mrs. Sarah LarneL

Chaiman:

Goldie Basch

Poughkeepsie School of Social Work

Wives of men from Committees

Professor Lindeman is the author of many authorities on
adult Education, and "Dynamic Social Research".
His books include: "The Community",
"Tology and Education". The Louisville Committee of the L.I.D.
1042 Cherokee Road
Louisville, Ky.

Educational as Professor Lindemann sees it must include not only the school child, but the whole community. In New Jersey, where he lives, he has taken the leadership in the Social Planing Commission of the New Jersey Conference of Societal Work, and is chairman of the Planting Commission of the New Jersey Library Association. He has taken an active part in the adult and parents education movements, and has devoted much of his time to stimulating workers education. In line with his interest in community education for young and old alike, Professor Lindemann has been given the responsibility of directing the Federal Government's program of community organization for leisure under the Works Progress Administration.

Perhaps Professor Lindemann understands the educational needs of the great numbers of American people better than others because he himself was denied educational opportunities. He had worked for years as a day laborer and farmhand before he was finally able, at the age of 21 to start working his way through college.

Professor Edward C. Lindeman, of the New York School of Social Work is our speaker for next Sunday, Feb. 9th at 3:30 in Columbia Auditorium, on "Education in a Changing Social Order".

ANNOUNCEMENT

methods.

b. He should devote a part of his time and abilities to the interests of the general public welfare and for the development of preventive treatment of social problems discovered by his work, for the benefit of society.

c. The social worker should respond promptly to all calls for service.

V.

OBLIGATIONS TO THE COMMUNITY.

e. There should be ready exchange of information among organizations dealing with common problems, but confidence should be carefully respected.

b. When conferences are held between organizations to plan cooperative action for a client's benefit or community project, the interest of the client should supersede the interest of promotion of the organization.

a. Other organizations should always be treated with courtesy.

VI.

OBLIGATIONS TO OTHER ORGANIZATIONS.

d. Social workers should refrain from so continuously overworking to cause cumulative fatigue.

c. The social worker should not secure an offer of another position for the sole purpose of using it as a means of obtaining an increase in salary in his present position. On the other hand, no organization should stand in the way of a worker's marital separation.

b. Member of a staff should be allowed to participate in the formulation of policies on a basis of democratic discussion and contribution of valuable ideas and ideals.

a. Loyalty and sincere cooperation should characterize the relations between staff members, supervisors and executives.

VII.

OBLIGATIONS TO ONE'S OWN ORGANIZATION.

d. He should be unflinchingly tolerant and considerate of the client's point of view.

c. He should guard his client's confidence carefully, discussing the family problem only with those legitimately interested in promoting the family's welfare.

b. He should deal with his client openly and frankly.

VIII.

OBLIGATIONS TOWARD CLIENT

a. A social worker's first interest should be in the successful

social relationship of his client, except in cases where the community standards are threatened.

b. They should be always courteous, kind, patient, and prompt, remembering that they ~~will~~ stand as interpreters of the spirit of their organization to the public.

a. Social workers in private life should so conduct themselves that they will not bring just criticism on themselves or their profession.

PERSONAL CONDUCT

- VI. OBLIGATIONS TO THE PROFESSION
- a. The social worker should contribute to scientific periodicals and research studies.
 - b. He should uphold the standards of the social work profession, and actively support efforts to maintain and elevate these standards.
 - c. Any social worker acting as a chief executive must be present at board meetings.
 - d. Workers should avoid making extortions of their predecessors, and of other social workers.

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now danger - where - my
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of course

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- 5155 m/s

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- very ^{no} kings - very ~~forbidding~~

- one "

the reason is that

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morning - the big day -
- morning

- busy as the day break

Sources of Title -

The Filson Historical Society

John L. Lewis
President
United States
Congressional
Delegation
Washington, D. C.

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Congressional
Delegation
Washington, D. C.

John L. Lewis Chairman of the Conference of State Work

John L. Lewis
Chairman of the Conference of State Work

A. S. M. 18-22 1969

CONFERENCE OF STATE WORK

CONFERENCE OF STATE WORK

WILL BE HELD ON THURSDAY EVENING, NOVEMBER 9, AT SEVEN-THIRTY
MILLADKIRIA CHAPTER OF THE ASSN.

AUDITORIUM, 311 S. JEFFERSON STREET

IN THE

WILL BE HELD ON THURSDAY EVENING, NOVEMBER 9, AT SEVEN-THIRTY

MILLADKIRIA CHAPTER OF THE ASSN.

THE REGULAR MEETING OF THE

IT IS HOPED THAT THERE WILL BE GENERAL DISCUSSION BY THE CHAPTER ON
THIS SUBJECT SO VITAL TO OUR PROFESSIONAL PRACTICE.

Fifth Clark, Chapter Secretary

Discussion will be opened by:
Mrs. Evelyn H. Gaskill
Mrs. Marjorie Green
Mrs. Betsy Lippsey
Miss Clara Thomas

Discussion Leader: Miss Goldie Basch

The enclosed report of the Committee on Evaluations will be presented
to the Chapter. Please READ it carefully and BRING it to the meeting.

National Conference of Social Work

FIFTIETH ANNIVERSARY SESSION Washington, D. C., May 16-23, 1923 General Topic: "Social Work in the Life of Today"

**SPECIAL COMMITTEES AND
STANDING DIVISIONS**

OFFICE OF THE PRESIDENT 105 EAST 22ND STREET, NEW YORK

The Home—Mrs. Helen T. Woodley, Detroit, Mich.
The School—Mrs. John A. Ryan, Washington, D. C.
Industry—Mr. John M. Gleim, New York.
The Church—Mrs. John M. Gleim, New York.
Charter—Dr. Livingston Pound, Roscoe Pound, Cambridge, Mass.
Hearst—Dr. Livingston Pound, Roscoe Pound, Cambridge, Mass.
Law and Government—John H. Rymer, New York.
C. M. Bookman, Treasurer
25 E. 89th Street, Chamberlain, O.
Wm. Hammond Parker, Gen'l Secy.

The Immigration
Public Officials and Admiralty
Organization of Social Forces
Men's Division and Community I
Mergers and Economic Problems
Industrial and Economic Problems
The Family
Health
Delinquents and Correction
Children
Standards
Division of the President
The Home—Lee, New York.

CHARMEN FOR 1923

**SPECIAL COMMITTEES AND
STANDING DIVISIONS**

(National Conference of Charities and Correction to 1917)

5526
36

Governor
John P. Morrow



Kentucky.

Louisville,

Kentucky Children's Code Commission,

Mrs Frances Ingram, Chairman,

Frankfort, Kentucky
Office of the Governor

Office of the Governor
Frankfort

The Filson Historical Society

annual meeting

1914

annual meeting

1913

annual meeting

1912

annual meeting

1911 24

annual meeting - January 1910 - 1910

(annual meeting - January 1910 - 1910)

annual meeting - January 1910 - 1910

2161
Eggs 61

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34

Chambers & Co - Sole Agents - 1919
Community Library

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group & number - 2~~ - 8161 -

b | b |

~~(no other signs - P₁ young)~~

11 5161

- 91 b

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- 51 b

Catena n. 4 - Cittadella

Geoculture

3
24

The beginning of the & following summer

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Army~~

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with the light to 73 v. my 2nd, no longer~~

~~refugee problems beginning in January~~

~~1161~~ 1161

~~Bob says he will do whatever you want him to do~~

My dear Miss Ingram,

Louisville, Ky.
Metropolitan House,
Miss Frances Ingram,

August 1, 1919.

SCHENLEY PARK PITTSBURGH

CARNEGIE INSTITUTE OF TECHNOLOGY

I discovered today that I still had the rough copy of my notes for one of your meetings which you had said you wanted. I am sending you a copy of the notes. I trust that they will be of some use in writing up the dictated notes.

Have no doubt but that you are more than busy this summer and as warm as we are. Hope to see you next year at the Conference if not sooner. If you should go through Pittsburg please let me know so that we may see something of you.

Very sincerely yours,
Miss Frances Ingram

Head, Department of Social Work.